

UNITED STATES BANKRUPTCY COURT  
EASTERN DISTRICT OF MICHIGAN  
SOUTHERN DIVISION

IN RE: CITY OF DETROIT, . Docket No. 13-53846  
MICHIGAN, .  
 . Detroit, Michigan  
 . November 7, 2013  
Debtor. . 9:02 a.m.  
. . . . .

HEARING RE. ELIGIBILITY TRIAL (CONTINUED)  
BEFORE THE HONORABLE STEVEN W. RHODES  
UNITED STATES BANKRUPTCY COURT JUDGE

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1 THE CLERK: All rise. Court is in session. Please  
2 be seated. Case Number 13-53846, City of Detroit, Michigan.

3 THE COURT: Is everyone here? Well, first, good  
4 morning.

5 ATTORNEYS: Good morning (collectively).

6 THE COURT: Is everyone here, or are there people we  
7 need to wait for? All right. No response, so I'll assume we  
8 are all here. Ms. Green.

9 ANDY DILLON, WITNESS, SWORN

10 DIRECT EXAMINATION (CONTINUING)

11 BY MS. GREEN:

12 Q Good morning, Mr. Dillon.

13 A Good morning.

14 Q Jennifer Green on behalf of the Retirement Systems for  
15 the City of Detroit. I just have a few more small lines of  
16 questioning.

17 A Who is Brom Stibitz, and what is his position within the  
18 Treasury Department?

19 MS. NELSON: Asked and answered, your Honor.

20 MS. GREEN: Maybe it's foundational. I just really  
21 don't recall what his position was.

22 THE COURT: I'll ask it. I'll permit it. Go ahead.

23 THE WITNESS: He works for the Department of  
24 Treasury. He serves without the same title but basically as  
25 my chief of staff.

1 BY MS. GREEN:

2 Q And Tom Saxton?

3 A Tom is a chief deputy.

4 Q And Terry Stanton?

5 A Terry Stanton is the public information officer.

6 Q Okay. And so they all reported directly to you?

7 A Yes.

8 Q Do you recall questions in late June of 2013 from  
9 reporters in the media regarding how general obligation bonds  
10 would be handled with the City of Detroit?

11 A With the Bond Buyer?

12 Q Yes.

13 A From the last deposition, I think I saw a story on that  
14 interview --

15 Q Okay.

16 A -- if that's the one we're referring to.

17 Q It is. Who is R.W. Baird, and how is that company  
18 involved with the Detroit matter?

19 A R.W. Baird is a financial consultant. They advise the  
20 state. They may have been involved with helping Detroit  
21 issue some debt as well.

22 Q And is Wayne Workman a financial advisor at R.W. Baird?

23 A He was at the time.

24 Q Okay. And did he report to you in any way?

25 A He worked directly with Tom Saxton.

1 Q Okay. And did you communicate with Mr. Workman about the  
2 City of Detroit's financial condition?

3 A When?

4 Q In that time period, June of 2013.

5 A I don't recall that.

6 Q Do you recall when you would have communicated with him  
7 about the situation?

8 A We worked with him during my entire tenure on various  
9 bond matters. I don't recall having a specific discussion  
10 with him about Detroit. We did a bond deal in 2012 for the  
11 city. They may or may not have been engaged. I suspect they  
12 might have been.

13 Q So would he have been privy to any of the timelines or  
14 any of the dates that were planned for the bankruptcy filing?

15 A I doubt it.

16 Q Pardon me?

17 A I doubt that he would have been.

18 Q If there was e-mail correspondence between Brom Stibitz,  
19 Tom Saxton, and Wayne Workman, would you have been aware of  
20 those communications?

21 A Not necessarily.

22 Q Do you recall at any point Brom Stibitz, Mr. Stanton, or  
23 Mr. Saxton asking you about the inquiry from Bond Buyer  
24 magazine regarding the general obligation bonds?

25 A I remember an incident. I don't know if it was the one

1     you're referring to.

2                 MS. GREEN: Can we bring up Exhibit 848, please?

3     BY MS. GREEN:

4     Q     Does this document look familiar to you? Is this the  
5     incident that you were referring to?

6     A     I don't recall seeing this specific e-mail.

7     Q     Do you recall questions within the Treasury Department  
8     about how to handle this issue?

9                 THE COURT: Excuse me one second, please. Who's  
10    ever in charge of getting this monitor going, I need help  
11    because it's not running. Feel free to come right on up here  
12    and work your magic. Excellent. Thank you, sir.

13                MS. NELSON: Your Honor, I don't believe this e-mail  
14    is in evidence, and I think it's inappropriate to display it  
15    until it is.

16                MS. GREEN: I was ask -- he mentioned an incident  
17    with this exact situation. I thought that he would be able  
18    to testify or I was asking if he could testify is this the  
19    incident that he was referring to a moment ago. If you would  
20    prefer, I can refresh his recollection with it instead if --

21                THE COURT: I didn't quite hear the witness say that  
22    there was something he didn't recall.

23                MS. GREEN: He said there was an incident with Bond  
24    Buyer magazine. I believe this is the incident he was  
25    referring to, so I had asked him if he recognized the



1 document, if this was the incident.

2 THE COURT: Well, you can certainly ask the witness  
3 if he has seen the e-mail before. Otherwise, it's not  
4 appropriate to show it to him.

5 MS. GREEN: That was the -- I believe my question to  
6 him was, "Do you recognize the document? Is this the  
7 incident you referred to?"

8 MS. NELSON: And his answer was he did not recall  
9 seeing it, so it's been asked and answered.

10 THE COURT: Is that right, sir? You don't recall  
11 that specific e-mail?

12 THE WITNESS: I do not.

13 THE COURT: All right. The objection is sustained.

14 BY MS. GREEN:

15 Q Do you know why Mr. Workman would have been privy to  
16 discussions relating to the court option with respect to the  
17 City of Detroit?

18 A The court option?

19 Q Court option versus out-of-court option.

20 A He was a consultant to Treasury. He handles a lot of our  
21 debt issuances. I'm certain Mr. Saxton relies on his advice  
22 regularly.

23 Q Do you know if Mr. Saxton would have shared with him some  
24 of the planning that was going on with respect to the City of  
25 Detroit bankruptcy?

1 A I can't answer that.

2 Q Do you know if Mr. Stibitz or Mr. Saxton or Mr. Stanton  
3 would have been involved with R.W. Baird relating to the  
4 timing of the City of Detroit bankruptcy filing?

5 A Can you rephrase that or restate it?

6 Q Would any three of the individuals that worked at  
7 Treasury that we just spoke of, Terry Stanton, Thomas Saxton,  
8 or Brom Stibitz, have been in contact with R.W. Baird and Mr.  
9 Workman relating to the City of Detroit bankruptcy filing?

10 A I would highly doubt that Stibitz or Stanton would. I  
11 can't speak to what Mr. Saxton spoke to him about.

12 Q If Mr. Workman was of the understanding that court seemed  
13 like a foregone conclusion, would you have any reason to  
14 believe that it was based on conversations with people from  
15 the Treasury Department?

16 MS. NELSON: Objection, your Honor. Inappropriate  
17 hypothetical. Assumes facts not in evidence. Lacks  
18 foundation.

19 THE COURT: The objection is sustained.

20 BY MS. GREEN:

21 Q In March of 2013, do you recall planning for the  
22 emergency manager's appointment and the topics that you  
23 wanted him to handle when he was appointed?

24 A I don't recall. We had a lunch. We met with him. Tom  
25 Saxton, Brom Stibitz, and I met for lunch with Kevyn and just

1 gave him our experience of working with emergency managers  
2 and what the experience would be like. It was a lunch. It  
3 was fairly informal. I don't recall much more than that.

4 Q And do you recall compiling a list of key items that you  
5 wanted him to focus on as soon as he was appointed?

6 A We may have done that. I don't have a specific memory of  
7 it.

8 MS. GREEN: Can we pull up Exhibit 836, please?

9 MR. SHUMAKER: Your Honor, this exhibit is not in  
10 evidence either. I don't think it's appropriate to display.

11 MS. GREEN: Your Honor, I can ask him if he  
12 recognizes it and then move for its admission if he does.

13 THE COURT: You can do that. You can put it back on  
14 the screen for that purpose.

15 BY MS. GREEN:

16 Q Mr. Dillon, do you recognize this e-mail? Do you  
17 recognize your name in the "To" --

18 A Yes.

19 Q -- column? Do you recall receiving this e-mail in March  
20 of 2013?

21 A Can I read it?

22 Q Sure.

23 UNIDENTIFIED SPEAKER: I'm sorry. Could you tell us  
24 what number this is, please?

25 MS. GREEN: 836.

1 UNIDENTIFIED SPEAKER: 836.

2 THE WITNESS: I'm sure I saw it at the time. I  
3 don't have a specific memory today of it.

4 BY MS. GREEN:

5 Q In the middle -- well, almost to the end paragraph, it  
6 begins with March 28th. It states, "There may be a narrow  
7 window for taking action before lawsuits are filed." What  
8 type of lawsuits were you expecting?

9 A We get sued all the time, and in our experience with  
10 working with other cities where there were emergency  
11 managers, there's all kinds of litigation that follows.

12 Q So would it be safe to assume that you were relating  
13 to -- or you were referring to PA 436 lawsuits?

14 A Most likely, yes.

15 Q Okay. Do you recall if there were topics relating to --  
16 or I'm sorry -- discussions relating to lawsuits relating to  
17 Article IX, Section 24, of the Michigan Constitution?

18 A I'm sorry. Could you restate that?

19 Q Would there have been discussions relating to lawsuits  
20 involving Article IX, Section 24, of the Michigan  
21 Constitution?

22 A I don't have any memory of that.

23 Q So would this be limited to the PA 436 lawsuits you were  
24 expecting?

25 A We got sued on open meetings acts. All kinds of theories

1 were surfacing, and I literally believe there's over a  
2 hundred lawsuits. I mean there's a substantial number, so  
3 every theory I don't recall.

4 Q So they were certainly expected and somewhat planned for?

5 A Apparently.

6 Q The next paragraph just below that says "status and  
7 timing of the ongoing 312 arbitration." Do you recall what  
8 that's referring to?

9 A I know there was an arbitration between the city and  
10 maybe DPD. There might have been some other uniform  
11 arbitrations that were ongoing, and I believe, yes, there was  
12 an ongoing arbitration at the time.

13 Q And so when you say "timing of the ongoing arbitration,"  
14 what specifically were you referring to?

15 MS. NELSON: Well, I'm going to object, your Honor.  
16 That mischaracterizes. This is an e-mail to Mr. Dillon.  
17 This is not Mr. Dillon's e-mail.

18 MS. GREEN: He said they had a meeting where they  
19 were discussing the topics. I'll rephrase the question to  
20 make it more clear.

21 BY MS. GREEN:

22 Q Was this one of the topics that you discussed at your  
23 meeting when you said that you were talking about the items  
24 that you wanted Kevyn Orr to focus on when he took over as  
25 emergency manager?

1 A I described the meeting as a lunch where we just shared  
2 with him generally what an experience of being an EM is.  
3 That topic I highly doubt came up at that lunch.

4 Q Okay. Did this topic come up at any other time in your  
5 discussions relating to the emergency manager?

6 A Me personally? I don't recall it.

7 MS. GREEN: Your Honor, I'd move for the admission  
8 of Exhibit 836.

9 THE COURT: Any objections?

10 MS. NELSON: No objection.

11 MR. SHUMAKER: Hearsay, your Honor.

12 MS. GREEN: Your Honor, it's an e-mail to him. He's  
13 the recipient of it. It's a business record under 803(6),  
14 and he spoke about the communications and was able to respond  
15 to the substance of what was referred to in the e-mail.

16 THE COURT: Well, do you remember receiving this e-  
17 mail or not?

18 THE WITNESS: I don't have a specific memory of it,  
19 no.

20 THE COURT: All right. The objection is sustained.

21 MS. GREEN: Your Honor, if I may, there have been  
22 several e-mails that were -- where people did not have a  
23 specific recollection of that we have all permitted to be --

24 THE COURT: If there's an objection as opposed to by  
25 stipulation, I have to deal with it. If the witness can't

1 authenticate it, then it's not admissible.

2 BY MS. GREEN:

3 Q When we last spoke, Mr. Dillon, you referred to a section  
4 of the Michigan Constitution that you thought prohibited the  
5 state from reimbursing the City of Detroit for the pension  
6 underfunding. Do you recall that?

7 A I don't recall the topic, but I think you've  
8 mischaracterized my testimony.

9 Q Do you recall saying that you thought that you were  
10 prohibited from lending credit --

11 A Yes.

12 Q -- to the City of Detroit? What provision of the  
13 Constitution were you referring to?

14 A I don't know. It's just the general understanding I had  
15 serving in the role as treasurer.

16 Q Were you referring to a prohibition against the state  
17 guaranteeing obligations of the city?

18 A It's my understanding that the interpretation of that  
19 lending of credit is fairly broadly construed, so my  
20 understanding would be a guarantee would be contrary to  
21 what's permissible under the Constitution.

22 Q But if there was legislation enacted that gave an  
23 appropriation to a particular municipality, that would not be  
24 prohibited; correct?

25 A That's my understanding, yes.

1 MS. GREEN: I have nothing further, your Honor.

2 THE COURT: Any further questions for the witness?

3 MS. BRIMER: Good morning, your Honor. Lynn M.  
4 Brimer appearing on behalf of the Retired Detroit Police  
5 Members Association.

6 DIRECT EXAMINATION

7 BY MS. BRIMER:

8 Q Good morning, Mr. Dillon. My name is Lynn Brimer.

9 A Good morning.

10 Q I represent an association of retired police personnel.  
11 We've not met before, have we?

12 A I don't believe so.

13 Q One thing that no one has asked you yet is regarding your  
14 background. You hold a law degree, do you not?

15 A I do.

16 Q And when did you obtain your law degree?

17 A 1988.

18 Q All right. And you are admitted to practice law?

19 A I am.

20 Q And is that in the State of Michigan?

21 A Yes.

22 Q And when were you admitted to practice?

23 A I believe '89.

24 Q All right. And you have continuously been admitted to  
25 the Michigan State Bar since 1989, approximately?



1 A Yes.

2 Q All right. Now, I'm going to go back to early 2012, and  
3 without hopefully duplicating any of the answers you've  
4 already given or questions you've already asked, I'd like to  
5 go over some of the early dealings between the state and the  
6 consultants, so in early 2012 Miller Buckfire and Huron  
7 Consulting were hired to perform a 60-day review of the City  
8 of Detroit; is that correct?

9 A I believe so.

10 Q And were you involved in the retention of either Huron  
11 Consulting or Miller Buckfire?

12 MS. NELSON: Objection --

13 THE WITNESS: Yes.

14 MS. NELSON: -- your Honor. This line has already  
15 been asked and answered.

16 THE COURT: It has.

17 MS. BRIMER: Your Honor, I believe I will ask some  
18 questions that have not been asked of Mr. Dillon, and I will  
19 try very hard not to be duplicative. I understand the Court  
20 and counsel's concern.

21 BY MS. BRIMER:

22 Q So at the end of that 60-day review, was a report  
23 produced by Miller Buckfire or Huron Consulting?

24 A I don't specifically recall.

25 Q All right. So you don't specifically recall reviewing a

1 report then either?

2 A I assume we got some financial data from Miller Buckfire.  
3 I know we got some information on other matters from Huron,  
4 but specifically I don't have a memory of reading a binder or  
5 document that was put together that summarized everything.

6 Q Now, at some point you testified that Miller Buckfire  
7 brought in Jones Day in connection with the consent  
8 agreement. Do you recall when that happened?

9 A Not specifically.

10 Q Are you aware that in 2011 Jones Day had submitted a  
11 response to an RFP in connection with the appointment of  
12 emergency managers by the State of Michigan?

13 A I didn't recall that recently. That happens under my  
14 department. I don't -- I'm not involved in the specifics of  
15 those, so I wasn't part of the decision group to put them on  
16 the list, but I knew we did an RFP to assist with troubled  
17 units.

18 Q So you were aware that at least as early as March 2nd of  
19 2011, multiple attorneys from Jones Day were working with  
20 Miller Buckfire and Huron Consulting on the consent agreement  
21 with Department of Treasury; correct?

22 A Yes.

23 Q Were you aware of the number of attorneys from Jones Day  
24 that were working with Miller Buckfire?

25 A No.

1 MS. BRIMER: Exhibit 202, please.

2 UNIDENTIFIED SPEAKER: I don't have 202.

3 MS. BRIMER: Oh, I'll give you --

4 MS. NELSON: Oh, wait. There it is.

5 MS. BRIMER: Oh, there you go.

6 BY MS. BRIMER:

7 Q That's an e-mail dated March 3rd, 2012; is that correct?

8 MS. NELSON: Your Honor, I don't believe this has --  
9 objection. This hasn't been admitted, and it would be  
10 inappropriate to ask questions on the substance. If she's  
11 laying foundation, I don't have an objection, but to question  
12 on the substance of the e-mail would be inappropriate at this  
13 point.

14 MS. BRIMER: Well, preliminarily, your Honor, last  
15 evening the city and the RDPMA agreed to the admission of  
16 this exhibit.

17 THE COURT: Any objections to its admission?

18 MR. SHUMAKER: No, your Honor.

19 THE COURT: All right. So that's 202, did you say?

20 MS. BRIMER: Yes. For the record, your Honor, we've  
21 also stipulated to the admission of Exhibit 201.

22 THE COURT: Is that right?

23 MR. SHUMAKER: That's correct, your Honor.

24 THE COURT: All right. Exhibits 201 and 202 are  
25 admitted.

1 (Exhibits 201 and 202 received at 9:25 a.m.)

2 THE COURT: You may proceed.

3 MS. BRIMER: Thank you, your Honor.

4 BY MS. BRIMER:

5 Q So that's an e-mail dated March 3rd, 2012, from Ms.  
6 Lennox; correct?

7 A Correct.

8 Q And it's addressed to you; correct?

9 A Correct.

10 Q Do you recall reviewing that e-mail?

11 A I recall during my deposition having my memory refreshed  
12 about it.

13 Q So as you'll note -- I'd actually like to go back up to  
14 the caption -- it's from Ms. Lennox, who's an attorney at  
15 Jones Day, and in the carbon copy there's Ms. Ball, Jeffrey  
16 Ellman, David Kates and Thomas Wilson, so we have five  
17 attorneys from Jones Day involved in the Detroit consent  
18 agreement; correct?

19 MS. NELSON: I'm going to object. I don't believe  
20 there's a foundation for those attorneys' specific  
21 involvement with the consent decree.

22 THE COURT: It's a question, so the objection is  
23 overruled. If you can answer, sir.

24 THE WITNESS: What's the question again?

25 BY MS. BRIMER:

1 Q Well, there's five attorneys from Jones Day that are  
2 being copied in connection with the involvement of Jones Day  
3 on the drafting of the consent agreement for the City of  
4 Detroit; correct?

5 A I only know what this document shows me.

6 Q And it shows us five attorneys involved or at least  
7 copied on this e-mail; correct?

8 A Yes.

9 Q And then there's a number of consultants both from Huron  
10 Consulting and Miller Buckfire; correct?

11 A Yes.

12 Q All right. Now, if we go down to the body of the e-mail,  
13 it's an e-mail addressed directly to you from Ms. Lennox;  
14 correct?

15 A Yes.

16 Q So you were dealing directly with Ms. Lennox in drafting  
17 the consent agreement for the city; correct?

18 A A very limited basis.

19 Q And it indicates that, "Attached for your consideration  
20 is a consent agreement reviewed by Miller Buckfire and  
21 Huron," meaning Huron Consulting; correct?

22 A Correct.

23 Q All right. So you're aware that these three consulting  
24 firms, which at this point in time you've testified were not  
25 hired by the city in connection with the consent agreement,

1 were working on the consent agreement; correct?

2 A They were providing advice, but we had -- the state had  
3 its own counsel in negotiations of the consent agreement.

4 Q And who was that?

5 A There's probably an AG and Steve Liedel from Dykema  
6 Gossett.

7 Q So was Dykema Gossett aware that Jones Day was working  
8 with you on drafting a consent agreement?

9 A They were providing input that I'm certain certain items  
10 were shared with them. They may have reviewed the documents.  
11 I don't recall.

12 Q Would they have reviewed the documents directly from  
13 Jones Day, or would they have been provided to Dykema from  
14 someone at Treasury?

15 A I can't answer that.

16 Q And at this time, none of these consulting or lawyers are  
17 charging Department of Treasury for the services they're  
18 providing in connection with the consent agreement; correct?

19 A Not correct. I think we testified that we did retain  
20 Miller Buckfire for a brief period of time.

21 Q In connection with the 60-day review -- financial review  
22 of the city?

23 A That's right.

24 Q And were their duties expanded to include the consent  
25 agreement?

1 A We engaged them as we were going through the review and  
2 in preparation of the consent agreement. We were working  
3 closely with Huron Consulting as well as Miller Buckfire.

4 Q Okay.

5 A Those firms reached out to lawyers and provided advice we  
6 didn't -- generally we asked for, but they, I think, were  
7 supplementing their efforts to help us out.

8 Q And the drafting of the consent agreement took a fairly  
9 lengthy period of time, at least 30 days; correct?

10 A Yes.

11 Q And Jones Day, Miller Buckfire, and Huron Consulting were  
12 involved during that entire 30-day process; correct?

13 A There's a negotiation. We met probably five or more  
14 times with the City of Detroit and their lawyers. It was an  
15 arm's length bargain negotiated aggressively, and I don't  
16 recall any of them being in the room during those  
17 negotiations.

18 Q But they did continue to review the consent agreement and  
19 its multiple revisions; correct?

20 A I don't specifically recall when their input ended or  
21 necessarily even began, but --

22 MS. BRIMER: Can we see Exhibit 841, please?

23 BY MS. BRIMER:

24 Q You'll notice about midway down there is an e-mail that  
25 is addressed to you; correct?

1 A Can we grow the font size here? Okay. I'm sorry. Could  
2 you restate the question?

3 Q So that's an e-mail to you. That's from someone at  
4 Miller Canfield, also a law firm the city works with;  
5 correct?

6 A Correct.

7 Q And it's regarding the --

8 MS. NELSON: Objection, your Honor. This has not  
9 been admitted into evidence. It would be inappropriate to  
10 ask substantive questions regarding this e-mail.

11 BY MS. BRIMER:

12 Q So the e-mail is addressed to you; correct?

13 A I see my name there, yes.

14 Q Do you recall reviewing this e-mail?

15 A I bet we turned that document six to ten times, so I  
16 remember these incidents where we would get versions from the  
17 city, and they would get them from us, so generally I  
18 remember these types of e-mails.

19 Q Do you have any reason to believe that you did not review  
20 this e-mail from Mr. McGee dated March 29th addressed to you?

21 A No. I would think I seen it, yeah.

22 MS. BRIMER: Your Honor, I'd move for the admission  
23 of this Exhibit 841.

24 THE COURT: I'm sorry. Was your answer you have  
25 seen this or --



1 THE WITNESS: I believe I saw it at the time, yes.

2 THE COURT: You do. All right. Any objections?

3 MR. SHUMAKER: Yes, your Honor. It's hearsay.

4 THE COURT: Hold on one second. Well, are you  
5 offering the -- I'm sorry --

6 MS. BRIMER: Thanks.

7 THE COURT: -- offering the entire document or just  
8 the e-mail that Mr. Dillon received?

9 MS. BRIMER: Well, I'd actually like to offer the  
10 entire document, your Honor, because I think it establishes  
11 what Treasury has done with it.

12 THE COURT: The issue isn't relevance. The issue is  
13 hearsay.

14 MS. BRIMER: But it is forwarded, your Honor, by a  
15 member of the State of Michigan who works -- and Mr. Dillon  
16 indicated that Mr. Stibitz works directly for him, so that  
17 would become an exception as a party --

18 THE COURT: May I see the paper copy of this,  
19 please?

20 MS. BRIMER: If I may, your Honor, it has only  
21 highlighting similar --

22 THE COURT: Okay. All right. I will return this to  
23 you. The Court will admit so much of the document as begins  
24 from McGee, comma, Michael P., but not the part above it.

25 (Exhibit 841 excerpt received at 9:34 a.m.)

1 MS. BRIMER: Thank you, your Honor.

2 THE COURT: And that was Exhibit -- what number  
3 again?

4 MS. BRIMER: 841, your Honor.

5 BY MS. BRIMER:

6 Q So, Mr. Dillon, do you know when the consent agreement  
7 was executed by the city?

8 A I think on or around April 4. That might have been the  
9 date City Council voted on it. I'm not sure.

10 Q So is it in the ordinary course for the Department of  
11 Treasury to receive that type of consulting from outside law  
12 firms that have not yet been retained by the Department of  
13 Treasury or any other agency for the state?

14 A I can't say that it hasn't happened in another unit of  
15 government. On occasion some will provide some pro bono  
16 services if we have an urgent need. I know that happened  
17 with DPS and a little bit with Flint, a little bit with  
18 Highland Park, so it's not unusual.

19 Q Were Jones Day providing any other consulting services in  
20 connection with any other matters before the Department of  
21 Treasury?

22 A Not to my memory.

23 Q So at some point in time Jones Day became involved with  
24 the -- with Public Act 4 and a concern with respect to  
25 whether or not that might be repealed; is that -- or rejected

1 on the referendum; is that correct?

2 MS. NELSON: Objection. Lacks foundation and is  
3 vague.

4 THE COURT: Overruled. You may answer the question.

5 THE WITNESS: Could you restate that?

6 BY MS. BRIMER:

7 Q At some point Jones Day also became involved with the  
8 Department of Treasury and concerns regarding the rejection  
9 of PA 4 on referendum; correct?

10 A I wouldn't characterize it that way. What we were  
11 working on was a consent agreement that we wanted to survive  
12 even if PA 4 was repealed, so there's other provisions of  
13 state law that would allow for the consent agreement to have  
14 legal standing and substance, so I believe they looked at  
15 those other provisions of the law to make certain the  
16 agreement we worked so hard to develop would survive a repeal  
17 of PA 4.

18 Q Did anyone at Jones Day give either you or anyone at the  
19 Department of Treasury any advice in connection with how to  
20 react or an approach to take in the event PA 4 was, in fact,  
21 repealed?

22 A Only what would be in that document, but it wasn't -- you  
23 know, Steve Liedel is an expert on this at Dykema. Actually,  
24 I think we relied on him more than Jones Day on that issue.

25 MS. BRIMER: So I'd like Exhibit 201, please. No.

1 I think that's 202. 201.

2 THE COURT: It says 201.

3 MS. BRIMER: Oh, it's possible this is the second  
4 page. Is there a first page? Okay. It's also marked as an  
5 Exhibit 8 -- 846, so 846 would be, your Honor, admitted since  
6 it's the same document as 8 -- as 201, which the city has  
7 stipulated to.

8 THE COURT: Is that all right?

9 MR. SHUMAKER: That's correct, your Honor.

10 THE COURT: All right. Thank you.

11 BY MS. BRIMER:

12 Q So this is an e-mail dated March 2nd, 2013. Do you see  
13 that?

14 A Yes.

15 Q And it's just addressed from Mr. Ellman to other  
16 attorneys at Jones Day.

17 MS. NELSON: I would just like to correct the  
18 record. I think Ms. Brimer indicated this was dated March 2,  
19 2013, and it's 2012.

20 MS. BRIMER: Oh, '12, 2012.

21 MS. NELSON: Thank you.

22 THE COURT: Thank you.

23 BY MS. BRIMER:

24 Q You're not copied on that e-mail; correct?

25 A I don't see my name.

1 Q Have you ever seen this e-mail before?

2 A I believe in preparation for deposition and this  
3 testimony, I may have seen it.

4 Q All right. So it indicates in the first paragraph that,  
5 "We spoke to a person from Andy's office." That Andy, that  
6 would be you?

7 A I suspect that.

8 Q So when you prepared for your deposition, did you read  
9 this e-mail all the way through?

10 A I glanced through it.

11 Q Okay. It further indicates, "I thought MB was also going  
12 to try to follow up with Andy directly about the process for  
13 getting this to the governor." Do you recall anyone from  
14 Miller Buckfire discussing with you, if you've read this, the  
15 content of this e-mail?

16 A I'd like to read the whole document before I answer. I  
17 don't --

18 Q Take your time.

19 A Okay. Could you restate the question?

20 Q Do you recall at about this time someone from Miller  
21 Buckfire discussing the content of this e-mail with you  
22 directly?

23 A We were having daily conversations at this time. I'm  
24 certain we discussed items in this e-mail.

25 Q So you'll see about midway down if PA 4 is repealed or

1   suspended, there may be an argument that some or all of this  
2   does not work, so there was a concern by Treasury, Miller  
3   Buckfire, Jones Day that what was being put in place in  
4   connection with the consent agreement might be in jeopardy in  
5   the event PA 4 was repealed; correct?

6   A   That's what it says, yes.

7   Q   Then if you go a little further down, "The cleanest way  
8   to do all of this is probably new legislation that  
9   establishes the board" -- I assume that's the Financial  
10   Review Board -- "and its powers and" -- and the "and" is in  
11   capital letters -- "includes an appropriation for a state  
12   institution. If an appropriation is attached to and included  
13   in the statute to fund a state institution, which is broadly  
14   defined, then the statute is not subject to repeal by the  
15   referendum process." Do you see that?

16   A   I do.

17   Q   So is it -- it's correct that by March of 2012 the  
18   consultants that were working with Treasury and Treasury are  
19   already contemplating new legislation that would include a  
20   spending provision in order to avoid a referendum in the  
21   event PA 4 was rejected?

22   A   I think you're overstating the case here.

23   Q   Okay.

24   A   Even if PA 4 stayed in law, the advice and recommendation  
25   we were getting was to have something like -- the model we

1 were following is the MAC that was put into existence in the  
2 late '70s in New York City. The advice we were getting is  
3 that the state should have some statute that defines what the  
4 role -- in this case it became the FAB, the Financial  
5 Advisory Board -- what its powers and duties may be, so this  
6 is, I guess, related in some way to PA 4 or PA 72, but their  
7 advice was and remains today that the state should have some  
8 statutory construction around what is the role of a Financial  
9 Advisory Board.

10 Q And so at least as early as March of 2012, that advice is  
11 coming to Department of Treasury from the Jones Day  
12 attorneys; correct?

13 A The person lobbying me or recommending and pushing me to  
14 do this even before this date was Miller Buckfire.

15 Q And it was Miller Buckfire that brought in Jones Day?

16 A Yes.

17 Q So the concern was just how much control the state would  
18 have over a city that was subject to the appointment of a  
19 financial emergency manager; correct?

20 A Can you restate that question?

21 Q The concern that you just indicated that was being raised  
22 was the level of control that the state would have over a  
23 city in the event an emergency manager was appointed?

24 A There's other provisions in state law that give us the  
25 ability to negotiate a consent agreement, so we examined what

1 those other ones were in case PA 4 was resolved. And you go  
2 through all this effort of creating the consent agreement,  
3 and if PA 4 was repealed and it didn't rely on those other  
4 provisions of state law, then there would have been an issue,  
5 and a lot of that work and effort to have a viable working  
6 consent agreement would have been lost.

7 MS. BRIMER: So if we could see Exhibit 840.

8 BY MS. BRIMER:

9 Q You'll see about a third of the way down an e-mail from  
10 Laura Marcero -- Marcero -- and it's addressed to you;  
11 correct?

12 A Correct.

13 Q It's dated March 25th, 2012; correct?

14 A Correct.

15 Q Do you recall seeing this e-mail?

16 A Yeah. I have a memory of this.

17 Q You have a memory of this?

18 MS. BRIMER: Just to be clear, your Honor, I'd like  
19 to move for the admission of the e-mail -- the portion of  
20 this exhibit that is an e-mail addressed to Mr. Dillon.

21 THE COURT: And what number again is that?

22 MS. BRIMER: 840, your Honor.

23 THE COURT: Any objections?

24 MR. SHUMAKER: Yes, your Honor. It's hearsay.

25 THE COURT: All right. That objection is overruled.



1 MS. BRIMER: Thank you, your Honor.

2 THE COURT: The document is admitted or this much of  
3 the document is admitted.

4 (Exhibit 840 excerpt received at 9:48 a.m.)

5 BY MS. BRIMER:

6 Q And if you'll go down to paragraph 4, the first sentence,  
7 this e-mail is regarding concerns, you would agree, over a  
8 draft of the consent agreement that the city had sent back to  
9 Treasury; correct?

10 A I'm sorry. I was reading it when you were asking -- let  
11 me -- can I read it --

12 Q Go right ahead.

13 A -- over again? Okay.

14 Q So the content of the e-mail regards a revised draft of  
15 the consent agreement that had been forwarded to Treasury  
16 from the city; correct?

17 A Correct.

18 Q Okay. And you'll see paragraph 4, the first sentence,  
19 "The ability to call defaults on projects and diminish the  
20 mayor's authority seems to have limitations now," so the  
21 concern was drafting an agreement that would allow the state  
22 to take control and authority from the mayor; correct?

23 A I believe that this was in conjunction with the financing  
24 we did, and money was in escrow. And there were certain  
25 milestones the city had to meet to achieve a consent

1 agreement, which we wanted to achieve as well. We didn't  
2 want to go to emergency status, so when we negotiate a  
3 consent agreement, whether it be with Detroit or any other  
4 unit, there's certain expectations that we have, and these  
5 units have to hit certain milestones or benchmarks to stay in  
6 a consent agreement relationship where they have their  
7 authority, so, yeah, there's certain requirements that we  
8 had, and with Detroit being such a significant operation, we  
9 had expectations that they would meet during the consent  
10 agreement so that they could stay in it.

11 Q So was the milestone agreement executed before the  
12 consent agreement?

13 A It became part of it.

14 Q Was it executed before, though, or after?

15 A Actually, the milestones were pretty much universally  
16 agreed between the city and the state. By that I mean there  
17 wasn't a lot of dispute about what should be in there.

18 Q So even after the consent agreement was drafted, Miller  
19 Buckfire, Huron Consulting, and Jones Day continued to advise  
20 Treasury and you yourself individually in connection with the  
21 situation in the City of Detroit; correct?

22 A I don't believe so.

23 MS. BRIMER: Your Honor, I'd like to show an exhibit  
24 that I believe has not yet been admitted. 842 has not been  
25 admitted, has it? I'll show Ms. Nelson. If I may approach,

1 your Honor --

2 THE COURT: I'm sorry. I can't permit you to have a  
3 private conversation with the witness. If there's something  
4 you'd like to say to him, you can feel free to say it at --

5 MS. BRIMER: I directed him to look, your Honor --

6 THE COURT: I'm sorry. You can feel free to say it  
7 at the microphone so that it is on the record.

8 MS. BRIMER: For the record, your Honor, I directed  
9 him to the paragraph that I identified for Ms. Nelson that I  
10 believe may refresh his recollection.

11 THE WITNESS: Okay. Could you restate the question?

12 BY MS. BRIMER:

13 Q Does that refresh your recollection with respect to the  
14 continued advice and consulting that Treasury and you  
15 individually were receiving from Jones Day, Miller Buckfire,  
16 and Huron Consulting even after the consent agreement was  
17 finalized?

18 A Yeah. After the -- before the consent agreement was  
19 finalized, there was very, very frequent, if not daily,  
20 conversations with Hugh Sawyer and Laura and Miller Buckfire  
21 to maybe a lesser extent, very little dialogue with us and  
22 Jones Day other than for a few of these e-mails and some of  
23 their comments on the drafts. After the consent agreement  
24 was in place, we stayed in touch but on a much less frequent  
25 basis.

1 Q And after the consent agreement, what matters did you  
2 remain in touch with the -- Jones Day and other -- Miller  
3 Buckfire and Huron Consulting individuals in connection with?

4 A I don't recall any contacts with Jones Day after it until  
5 2013 let's say, and then -- I mean throughout -- there could  
6 be various issues that came up, and we may pick up the phone  
7 and ask for advice from Hugh or Laura, and I think there was  
8 similar infrequent contact with Miller Buckfire.

9 Q So I believe Ms. Green asked you whether or not you were  
10 aware of a meeting in June between Ms. Lennox, Mr. Buckfire,  
11 and the governor, and I don't recall your answer to that.

12 A I think I said I didn't remember.

13 Q So it's possible that the governor's office continued to  
14 remain in contact with the Jones Day attorneys without your  
15 being aware of that?

16 MS. NELSON: I'm going to object. Inappropriate  
17 hypothetical and lacks foundation.

18 THE COURT: The objection is sustained.

19 BY MS. BRIMER:

20 Q Now, at some point Public Act 4 was, in fact, repealed;  
21 correct?

22 A Correct.

23 Q And a new law was enacted, what we've referred to as  
24 Public Act 436; correct?

25 A Correct.

1 Q Who was responsible for drafting PA 436?

2 A Right after the election, there was -- I probably  
3 attended two or three meetings with the governor and Brom  
4 Stibitz from my staff and maybe a few folks from the  
5 Governor's Office to discuss, you know, what about PA 4 could  
6 be improved. There were some items that we just learned by  
7 working with PA 4 that we wanted in a new law, and then some  
8 of the criticisms of PA 4 we genuinely sought to address,  
9 giving locals more control, different options than just going  
10 into emergency, so I attended -- I don't know -- two to four  
11 maybe meetings during mid- to late November through early  
12 December. The governor drew up -- kind of put a little chart  
13 together that showed what the new law could look like. From  
14 that point forward, it was folks on my staff and the  
15 Governor's Office that moved the legislation through the  
16 legislature.

17 Q Now, to be clear, the appointment of Kevyn Orr was under  
18 PA 72; correct?

19 A I believe so, for three days.

20 Q And he automatically became the emergency manager under  
21 PA 436; correct?

22 A That's my understanding, yes.

23 Q So the city did not have any of the other options that  
24 were added into PA 436 to avoid the appointment of an  
25 emergency manager; correct?

1 A Correct.

2 Q Okay. Now, one of the things PA 436 included were some  
3 spending provisions. Do you recall those?

4 A Yes.

5 Q Who drafted those provisions? Do you know?

6 A I don't.

7 Q Have you reviewed those spending provisions?

8 A Yeah. I know that my office did the calculation of how  
9 much money -- one of the new requirements of 436 was that  
10 Treasury would have to pay emergency managers. That was one  
11 of the criticisms of PA 4, that you put someone in place and  
12 then you make them pay for them, so I know my office did the  
13 calculations to identify how much we would need to pay the  
14 salaries of the EM's that were in place throughout the state,  
15 and I believe that number was about 780,000.

16 Q So when you performed your calculation, did you only  
17 address those emergency managers that were in place at the  
18 time, or did you address the potential emergency managers  
19 that the state was aware it intended on or hoped to put in  
20 place?

21 A Someone on my staff did that calculation. I can't speak  
22 to what the components of it were.

23 Q Did you ever review the financial analysis that was  
24 performed by your staff?

25 A No. I think they just shared the number with me, that

1 that's what we would need to get through the fiscal year.

2 Q And there was then a second spending provision; correct?

3 A Yes.

4 Q And that provided for funds to cover consultants;  
5 correct?

6 A Correct.

7 Q And that was approximately \$5 million?

8 A Right.

9 Q Do you believe those spending provisions were adequate to  
10 cover both the salaries for the emergency managers and the  
11 professionals that emergency managers may retain?

12 A I'm pretty certain they were -- the emergency manager  
13 number was probably quite close because it was very  
14 predictable. The consultant costs, you know, those  
15 consultants, you never can trust them. They get really  
16 expensive.

17 Q Well, let's just talk about the consultants for a moment.  
18 As time went on, was that, in fact, sufficient to cover the  
19 fees of the consultants in connection, for example, with the  
20 City of Detroit?

21 A Well, so far we haven't had to go back to the legislature  
22 to ask for additional money, so I -- so far it's been  
23 adequate.

24 Q So the \$5 million has covered the Jones Day attorneys'  
25 fees, the Miller Buckfire, the Conway MacKenzie, and the

1 Ernst & Young fees in connection with the City of Detroit  
2 from -- I believe it would have just been from the effective  
3 date, March 28th, through September?

4 A You'd have to ask -- I go to Brom Stibitz when I want to  
5 know how we're doing on resources to hire consultants, and he  
6 just tells me we're fine or we're not fine. I can't speak to  
7 the specifics.

8 Q Well, at some point you did become concerned, did you  
9 not?

10 A I worry about a lot of things.

11 MS. BRIMER: Your Honor, I'd like to show the  
12 witness an exhibit, an e-mail that is, in fact, from him. I  
13 shared it with Ms. Nelson.

14 THE COURT: What are you showing him? Is it an  
15 exhibit number?

16 MS. BRIMER: Well, we can mark it as Exhibit 206,  
17 your Honor.

18 THE COURT: Okay.

19 (Exhibit 206 marked at 10:02 a.m.)

20 MR. SHUMAKER: Your Honor, we would state an  
21 objection. This is not -- this document was not a mystery  
22 and wasn't placed on their exhibit list at the beginning of  
23 trial.

24 THE COURT: Well, let's see if it's offered into  
25 evidence, and then I'll hear your objection. Are you asking



1 the witness to have a look at it?

2 BY MS. BRIMER:

3 Q Have you had a chance to review that?

4 A Yes.

5 Q That's an e-mail from you --

6 A Yes.

7 Q -- dated June 11, 2013?

8 A Yes.

9 Q Do you recall sending this e-mail?

10 A Very much so.

11 MS. BRIMER: Your Honor, it was not offered at the  
12 time the pretrial was prepared. I believe this runs directly  
13 to the issue of whether or not the spending provision was, in  
14 fact, ever properly evaluated.

15 THE COURT: Isn't relevance. It's why wasn't it on  
16 the original exhibit list.

17 MS. BRIMER: I think I can explain, your Honor.  
18 Your Honor only on the day -- the day before the pretrial was  
19 finalized suggested that your Honor would take evidence  
20 regarding the intent on the referendum, and this exhibit,  
21 your Honor, was produced by the city. It was used in Mr.  
22 Dillon's deposition. It is certainly not a shock and  
23 surprise to the parties.

24 THE COURT: It certainly would not have surprised  
25 you that I would be willing to take evidence on that point

1 since you advocated that. You didn't think you were going to  
2 lose, did you?

3 MS. BRIMER: No, your Honor, but your Honor had  
4 suggested that it was a legal issue. I think I can ask the  
5 witness a few questions then if -- I believe it's relevant.  
6 I believe it should be admitted.

7 THE COURT: The issue is not relevance.

8 MS. BRIMER: I understand that, your Honor.

9 THE COURT: In light of the failure to list it and  
10 the lack of cause for that, the Court sustains the objection.

11 BY MS. BRIMER:

12 Q So isn't it true, Mr. Dillon, that by June 11 of 2013,  
13 the state was already running out of money in connection with  
14 the fees of the consultants?

15 A What I was referring to here was a forecast of what --

16 THE COURT: Mr. Dillon, the document has not been  
17 admitted into evidence, so don't tell us what's in it. Just  
18 answer the question.

19 THE WITNESS: All right. Going forward, sure, the  
20 money would not have been adequate.

21 BY MS. BRIMER:

22 Q Now, you testified to Ms. Levine -- when she asked you  
23 why Jones Day was involved with the state in March of 2012,  
24 you indicated that you knew that they were always interested  
25 in this case, so you knew as early as March of 2012 that

1 Jones Day was interested in a Chapter 9 for the City of  
2 Detroit; correct?

3 MR. SHUMAKER: Objection. Asked and answered.

4 MS. NELSON: Same objection, your Honor.

5 THE COURT: Sustained.

6 BY MS. BRIMER:

7 Q So then you were involved in the March -- excuse me --  
8 the interview process for the preliminary interview in  
9 January of 20 -- January 29th, 2013, for the attorneys;  
10 correct?

11 A Correct.

12 MS. NELSON: Objection. Asked and answered.

13 BY MS. BRIMER:

14 Q And that initial interview on January 29th was merely to  
15 narrow down the firms that would then be invited to submit a  
16 response to the RFP that would later be issued; correct?

17 MS. NELSON: Objection, your Honor. This whole line  
18 has been asked and answered on Tuesday.

19 MS. BRIMER: I have two or three questions that have  
20 not been asked. That question was not asked.

21 THE COURT: I don't think that specific one was, so  
22 you may answer that, sir.

23 THE WITNESS: There's very specific procurement  
24 rules, so I hesitate to say "yes," but I did participate in a  
25 day of meetings at the airport where several law firms were

1 interviewed. Now, legally, what follows from that to  
2 actually make them eligible to be hired, I won't -- I'm not  
3 an expert on the procurement practices of the city or the  
4 state.

5 BY MS. BRIMER:

6 Q Were you aware that Miller Buckfire had provided the  
7 interview questions to the Jones Day attorneys prior to the  
8 interview?

9 A I don't think I ever saw the questions myself, so I don't  
10 know that, no.

11 Q Okay. So after the interview process, who drafted the  
12 RFP? Do you know?

13 A I do not.

14 Q Could it have been Miller Buckfire?

15 A Is it possible that they did? I mean is that the  
16 question?

17 Q Yes.

18 MS. NELSON: I'm going to object. Calls for  
19 speculation. He's already indicated he doesn't know.

20 BY MS. BRIMER:

21 Q Was it someone on the staff of Treasury that drafted the  
22 RFP?

23 MS. NELSON: Same objection, your Honor. That's  
24 been asked and answered. He indicated he doesn't know. This  
25 would call for speculation.

1 THE COURT: Do you know the answer to that question?

2 THE WITNESS: I don't know who drafted it.

3 BY MS. BRIMER:

4 Q Do you recall asking Brom Stibitz to put together a  
5 stable of bankruptcy attorneys for future Chapter 9's?

6 A It doesn't sound unlikely. I knew that we would probably  
7 need some in case these things --

8 THE COURT: The question is do you remember doing  
9 that?

10 THE WITNESS: Generally, yes.

11 BY MS. BRIMER:

12 Q And did Mr. Stibitz provide you with a list of potential  
13 bankruptcy attorneys?

14 A I think we did an RFP. We've done two RFP's, I believe,  
15 at Treasury to get people on a list that we can tap if we  
16 need.

17 Q And was Jones Day one of the firms that responded to  
18 either of those RFP's?

19 A I don't have a memory, but apparently they did because I  
20 think I've seen something during this process where their  
21 name is on the state list as well.

22 Q Okay. Did you ever disclose to anyone with the City of  
23 Detroit that Miller Buckfire had performed a 60-day review  
24 for the city -- for the state of the city's finances in early  
25 2012?

1 A I think they were very familiar that they were doing  
2 that, yes, because they worked with the city. They were  
3 present in City Hall.

4 Q Did you advise the city that -- prior to the engagement  
5 of Jones Day that Jones Day had been working with the state  
6 on the consent agreement?

7 A I don't believe I did.

8 Q Did Jones Day have any involvement in the drafting of PA  
9 436?

10 A Not to my knowledge.

11 Q Do you know whether or not anyone on your staff provided  
12 Jones Day with copies of drafts of PA 436?

13 A I don't recall that.

14 Q Have you ever heard of the hundred day plan?

15 A Yes.

16 Q And what was that?

17 A It can be a term of art, but generally when you come in,  
18 you -- if you're in a turnaround situation, you have a goal  
19 to accomplish certain things within a hundred days.

20 Q And in the event those goals aren't accomplished, a  
21 bankruptcy would then be filed? Is that --

22 A Not necessarily, no.

23 Q Did the state institute a 100-day plan in connection with  
24 the City of Detroit?

25 A I believe we had one during the -- for the consent

1 agreement, and then I believe -- under 436 there's certain  
2 reports that have to come in with a certain number of days,  
3 and I don't think any of those reports line up to a hundred  
4 days. I think there's 45 days and six months, what's in the  
5 law.

6 Q And isn't it true that at least as early as March of 2012  
7 Treasury personnel who worked directly for you were  
8 discussing a Chapter 9 on behalf of the city with the Jones  
9 Day attorneys?

10 A I don't know what you mean by "discussing." Chapter 9  
11 was always an option, but it was the last resort. We  
12 obviously were fighting to get to a consent agreement with  
13 the city and wanted to avoid even emergency, so if we were  
14 thinking of Chapter 9, then we would not have gone consent  
15 agreement because you couldn't get into 9 that way.

16 Q But under the then existing law, the consent agreement  
17 was the way to proceed; correct?

18 A No. Under a consent agreement, you can't enter Chapter  
19 9.

20 Q Okay.

21 MS. BRIMER: I have nothing else, your Honor.

22 THE COURT: Thank you. Any other questions for the  
23 witness?

24 MS. PATEK: Your Honor, Barbara Patek on behalf of  
25 the Detroit public safety unions.

1 DIRECT EXAMINATION

2 BY MS. PATEK:

3 Q Mr. Dillon, I represent the Detroit public safety unions.  
4 Good morning. I have a handful of questions for you. At or  
5 about the time of Mr. Orr's appointment -- well, strike that.  
6 Going back to your involvement with the situation in the City  
7 of Detroit even from the time you became state treasurer,  
8 were you aware that the police and fire fighters for the City  
9 of Detroit were not eligible through their employment at the  
10 City of Detroit for Social Security?

11 A It was a -- we were aware that that was very likely the  
12 case. I never saw a report that said who was and who wasn't,  
13 but we knew that was a real issue.

14 Q And was that an important issue to you?

15 A Yes.

16 Q And at any time before Mr. Orr's appointment, did you  
17 take it upon yourself to confirm whether or not, in fact, the  
18 City of Detroit fire fighters and police were eligible for  
19 Social Security?

20 A We asked quite often -- my memory is that there may be  
21 some that were eligible at some point, but I couldn't tell  
22 you what percentage are eligible versus not.

23 Q Do you know whether or not police officers and fire  
24 fighters hired before March 31st, 1986, are eligible for  
25 Medicare?



1 MS. NELSON: I'm going to object to this line of  
2 questioning, your Honor, as irrelevant. I don't know how  
3 this has any relevance to the eligibility issues or Mr.  
4 Dillon's testimony.

5 THE COURT: No. I see the relevance. I'll permit  
6 it. Go ahead.

7 THE WITNESS: I was aware of the issue. It was  
8 important to me, but the specific dates and numbers I  
9 didn't -- I wasn't familiar with.

10 BY MS. PATEK:

11 Q Did you ever determine whether or not for those officers  
12 not covered by Social Security they had to, as a matter of  
13 federal law, be provided a certain minimum level of  
14 retirement benefits by the state?

15 A I'm not familiar with that.

16 Q And you're not aware of that sitting here today?

17 A No.

18 Q You would agree with me in these Chapter 9 proceedings  
19 that one of the things that cannot happen is that the City of  
20 Detroit cannot be liquidated?

21 A I don't know if it's a legal impossibility, but it's not  
22 something that we ever envisioned. I think the City of  
23 Detroit will need to carry on and move forward.

24 Q And among the City of Detroit's obligations in carrying  
25 on and moving forward is providing effective police and fire

1 services. Would you agree with that?

2 A Very much so.

3 Q And that would be absolutely essential to any  
4 restructuring?

5 A Yes.

6 Q Do you believe that -- well, strike that. I want to -- I  
7 want to go back to an issue that came up earlier with Ms.  
8 Green. You were asked some questions about an Act 312  
9 arbitration. Do you know what Act 312 is?

10 A I do.

11 Q And that's a procedure or a statute that provides for a  
12 mechanism, including mediation and arbitration, by which the  
13 public safety unions resolve their employment disputes with  
14 the particular municipality; is that right?

15 A That's right.

16 Q And isn't it true that at or near the time Mr. Orr was  
17 about to be appointed as the emergency manager of the City of  
18 Detroit, that there was a pending Act 312 arbitration  
19 proceeding involving the Detroit Police Officers Association  
20 and the City of Detroit?

21 A Yes.

22 Q Was there a concern on the part of Treasury that if --  
23 well, strike that. Do you understand that when an Act 312  
24 award is issued following the conclusion of those  
25 proceedings, that the results of that award become part of

1 the collective bargaining agreement between the union and the  
2 municipality?

3 A That's my general understanding.

4 Q And did you have an understanding that if, in fact, an  
5 Act 312 award were to issue in connection with the ongoing  
6 proceedings between the city and the Detroit Police Officers  
7 Association, that that would potentially extend the length of  
8 the collective bargaining agreement between the Detroit  
9 Police Officers Association and the City of Detroit?

10 A I assume it could do a lot of things.

11 Q And would that be one of them, to extend the length of  
12 the agreement?

13 A I'm not an expert on 312. I can't say that it was not  
14 one of the things that could have happened, but I do recall  
15 that he had -- I don't recall extending the CBA is an item,  
16 but it very may well have been.

17 Q Were you concerned about the Act 312 award providing  
18 certain terms to the Detroit police officers that would be  
19 contrary to what the state was thinking would be an  
20 appropriate restructuring plan?

21 A I had concerns about an award that could -- that the city  
22 couldn't afford, that it was a possibility.

23 Q Were you looking for a mechanism to prevent those Act 312  
24 proceedings involving the city and the Detroit Police  
25 Officers Association from coming to a conclusion?

1 A Mechanisms to prevent? I can tell you I was concerned  
2 about whipsawing the police and fire and having something  
3 come out that wasn't sustainable and may have to be adjusted  
4 in an emergency status, so I had concerns, yes.

5 Q You didn't want them, for example, to get some wage cuts  
6 reinstated only to have those reimposed again by an emergency  
7 manager?

8 A It was a concern of mine.

9 Q Do you believe -- or did you believe as state treasurer  
10 that the morale of the Detroit public safety unions,  
11 including the Detroit Police Officers Association, was  
12 important to their ability to provide the public safety  
13 services required by the City of Detroit?

14 A Yes. And I also believe that they, unfortunately, are  
15 underpaid. If you look at them compared to comparable  
16 cities, they're not overpaid, and it's just unfortunate the  
17 city didn't have the resources to pay more.

18 Q And would you also agree that as a general matter, based  
19 upon your knowledge as state treasurer at the time, that they  
20 were undermanned; this is, that there were not enough of them  
21 out there to really provide effective public safety?

22 A That's a tougher question because a lot of the  
23 information we had is that two-thirds of the police, for  
24 example, worked behind desks rather than on the street, so I  
25 don't know if it was a lack of personnel or just they could

1 be better utilized. As it relates to the fire, I don't have  
2 that similar information.

3 Q And with respect to the police, let me reframe the  
4 question. With respect to police officers on the street, was  
5 your understanding that there was an inadequate number of  
6 those?

7 A I believe there may have been.

8 Q Was there -- well, strike that. Was it part of the  
9 restructuring plan, at least as it was envisioned by the  
10 state, to have all of the collective bargaining agreements  
11 for the public safety unions expire sometime in the summer of  
12 2013?

13 A I don't know if I understand the question.

14 Q Was there -- was part of the goal of the restructuring to  
15 put the -- either the state, through an emergency manager, or  
16 the city in a position to impose terms without having to  
17 bargain or negotiate with its public safety employees?

18 A In what time frame?

19 Q In the time frame leading up to and after the appointment  
20 of Mr. Orr as the emergency manager.

21 A In 2013, I think that was less of a consideration because  
22 the emergency manager has that power if he needs to do it.

23 Q Are you aware whether or not the Act 312 -- an Act 312  
24 award ever issued in the arbitration between the City of  
25 Detroit and the Detroit Police Officers Association?

1 A My memory is that one did.

2 Q And is it your understanding in that regard that that  
3 agreement then became part or that award then became part of  
4 the collective bargaining agreement between the city and the  
5 Detroit Police Officers Association?

6 A That's my memory.

7 Q You told me earlier that the issue of whether or not  
8 police and fire received Social Security benefits was an  
9 important issue to you, and let me step back from that as a  
10 moment -- your understanding is if they don't -- if the city  
11 doesn't contribute and they don't participate in Social  
12 Security, they are also not eligible through their city  
13 employment for Social Security Disability benefits; is that  
14 right?

15 A I don't think my understanding related to disability.

16 Q You didn't have any understanding one way or the other as  
17 to whether or not these fire fighters and police officers  
18 would be eligible for Social Security Disability whether or  
19 not the city participated in the Social Security program?

20 A Yeah. I don't recall the aspect of Social Security as it  
21 relates to disability being discussed in any of the meetings  
22 I attended.

23 Q Do you think disability is a significant issue for police  
24 and fire fighters?

25 A I understand it may well be.

1 Q Do you think it would be an important part of the  
2 equation in terms of the city's ability to provide the  
3 essential services of public safety?

4 A Yes.

5 Q And is that why the Social Security issue was, in part,  
6 important to you?

7 A I'm not -- I viewed it more in terms of retirement. I'm  
8 not certain -- and I'm not a benefits experts -- about if  
9 you're an active employee and you are injured on the job  
10 site, is it your employment insurance or Social Security  
11 Disability? I'm not an expert to have an opinion on that.

12 Q Would it trouble you to know that police officers  
13 currently who do not have from some other source access to  
14 Social Security are not entitled to Social Security  
15 Disability given what has been proposed by the emergency  
16 manager in terms of impairing their pension benefits?

17 MS. NELSON: Objection. Relevance.

18 THE COURT: Sustained.

19 BY MS. PATEK:

20 Q You told us, based upon your experience as treasurer,  
21 that you did not see any scenario where the Michigan  
22 legislature would be willing to help the City of Detroit with  
23 its pension funding problem; is that correct?

24 A I was asked the question about would the funds come from  
25 the state, and I answered it with, I think, I thought it

1 might be difficult to get the Michigan legislature to  
2 appropriate funds for that.

3 Q Would it be fair to say that it's your impression that  
4 the Michigan legislature lacks the political will to provide  
5 such assistance?

6 MS. NELSON: Objection. Relevance and speculation.

7 MS. PATEK: Your Honor, I think this is entirely  
8 relevant to the issue of bad faith and eligibility in terms  
9 of the purpose for which these Chapter 9 proceedings are  
10 being used.

11 MS. NELSON: If I may address that, your Honor,  
12 she's clearly asking a political question, which is outside  
13 the scope of not only the Court's jurisdiction but the  
14 eligibility factors that are to be considered for purposes of  
15 this case.

16 MS. PATEK: If I may respond, your Honor, I would  
17 think that if these Chapter 9 proceedings were, in fact,  
18 being used for a political purpose, which I think is not  
19 unfathomable given the record --

20 THE COURT: My only problem with the question is the  
21 phrase "political will." I'm not sure what that means. You  
22 can ask him why he has this belief, but --

23 MS. PATEK: I think --

24 THE COURT: -- I think a more direct question there  
25 would be appropriate.



1 BY MS. PATEK:

2 Q I'll take the Court's question, Mr. Dillon. Why do you  
3 have the belief that there would be no set of circumstances  
4 that you can envision in which the Michigan legislature would  
5 provide support to the City of Detroit for its pension  
6 problem?

7 A I don't know if I described the situation that way, but  
8 having served in the legislature for six years and  
9 understanding a lot of the mentality of people that don't  
10 come from the Detroit area, I think it would be very  
11 difficult to get them to subsidize or fund or support Detroit  
12 with an appropriation.

13 THE COURT: Excuse me one second. Would you just  
14 slide back a little bit from the microphone? Thank you.

15 BY MS. PATEK:

16 Q You're saying it would be difficult to get the Michigan  
17 legislature to support Detroit with an appropriation for any  
18 purpose?

19 A I didn't say that, but I think if it was funding  
20 something about a historical liability, I think that would be  
21 much more difficult.

22 Q In terms of revitalizing the city, providing blight  
23 relief, is that something that you believe they might fund?

24 A I think it would have a much better chance.

25 Q You were asked a couple questions about -- or by Ms.

1 Green and then later Ms. Brimer about the timing of the  
2 appointment of Mr. Orr as the emergency manager, and it's  
3 true, is it not, that by appointing Mr. Orr on March 25th  
4 three days before the effective date of Public Act 436, that  
5 that removed from the City of Detroit the right to choose  
6 some of the new options available under Public Act 436?

7 MS. NELSON: Asked and answered, your Honor.

8 MS. PATEK: This is foundational, and I can go to  
9 my --

10 THE COURT: Please.

11 BY MS. PATEK:

12 Q One of those options was a negotiated -- or a period of  
13 negotiations to attempt to do an out-of-court workout; is  
14 that right?

15 A Can you start from the beginning?

16 Q Yeah, yeah. Are you generally familiar with Public Act  
17 436 and those four options it gave to a municipality?

18 A Yes.

19 Q And among those options were a consent agreement, which  
20 the City of Detroit had already done; correct?

21 A Yes.

22 Q And the consent agreement itself, did that provide if the  
23 City of Detroit didn't make its metrics that an emergency  
24 manager would be put into place?

25 A You can have a default of a consent agreement that then

1 leads to a different option.

2 Q I'm asking you, though, in this particular case, the  
3 April 4th, 2012, consent agreement, that did not have as a  
4 default option the appointment of an emergency manager, did  
5 it?

6 A I'd have to review the document.

7 Q With respect to Public Act 436 --

8 MS. PATEK: Can you put up -- I think it's 721.  
9 This is just actually the act itself, and I want Section 25.

10 MR. SHUMAKER: Your Honor, 721 is not on the exhibit  
11 list.

12 MS. PATEK: And I'm just going to ask the -- I'm  
13 just putting up the text of Public Act 436 --

14 THE COURT: I'll permit that.

15 MS. PATEK: -- which is --

16 BY MS. PATEK:

17 Q Mr. Dillon, you see the text of Section 25 of Public Act  
18 436 in front of you there?

19 A Yes.

20 Q And one of the options given to a community or a  
21 municipality under Public Act 436 was a neutral evaluation  
22 process; isn't that right?

23 A Right.

24 Q And that neutral evaluation process provided by Public  
25 Act 436 is not unlike the mediation process now ongoing in

1 these Chapter 9 proceedings; isn't that right?

2 MS. NELSON: Objection. Calls for a legal  
3 conclusion and speculation. He's not participating in that  
4 process.

5 MS. PATEK: Well, I believe the state has been  
6 ordered into the process.

7 THE COURT: You can ask the witness his  
8 understanding.

9 BY MS. PATEK:

10 Q Are you aware that there is in these Chapter 9  
11 proceedings confidential mediation proceedings supervised by  
12 the Court?

13 A I'm aware that they're ongoing.

14 Q And is the neutral evaluation process provided by Public  
15 Act 436 similar to the mediation process in these  
16 proceedings, to your knowledge and understanding?

17 A We've never had one in Michigan, so -- and I'm not part  
18 of these here, so I can't answer that.

19 Q We can agree, however, by appointing Mr. Orr three days  
20 before the effective day of Public Act 436 this neutral  
21 evaluation option was taken away from the City of Detroit?

22 A I don't recall what triggered the emergency, whether  
23 if -- I don't recall the date the governor decided that he  
24 was going to declare an emergency in Detroit.

25 Q So you can't answer -- you don't know the answer to that

1 question?

2 A I don't know if it's triggered by the date Kevyn Orr  
3 started or by the governor's declaration of emergency. I  
4 don't recall the -- what the statute says on that point, but  
5 I would guess it's the date the governor declares the  
6 emergency is what would answer your question, not the date  
7 that the manager is hired.

8 Q Well, isn't it accurate that one of the things that  
9 Public Act 436 did was to make sure that actions that had  
10 been taken under former Public Act 4 or former Public Act 72  
11 would be sustained and continue on?

12 A Right.

13 Q And that included an appointment, for example, of an  
14 emergency manager under Public Act 72?

15 A Right.

16 MS. PATEK: That's all I have.

17 DIRECT EXAMINATION

18 BY MR. MONTGOMERY:

19 Q Good morning, Mr. Dillon.

20 A Good morning.

21 Q Claude Montgomery. Real simple line of inquiry regarding  
22 one topic. You were very much involved in trying to  
23 understand the pension questions for the state, were you not,  
24 for the City of Detroit?

25 A I wouldn't say very much involved.

1 Q You would not say you were very much involved?

2 A Well, there was -- the consultants on the ground were  
3 very focused on it, and a professional firm was hired to do  
4 evaluation, so I was aware that those were going on, but I  
5 was not in day-to-day work groups working through those  
6 numbers.

7 Q But you were trying to follow the issue as best you could  
8 as treasurer, were you not?

9 A Yes.

10 Q And from time to time you would inform the governor of  
11 your views with respect to pension issues, did you not?

12 A I did, yeah.

13 Q And focusing on the time period on or about July 9, 2013,  
14 do you remember having formed the conclusion that from your  
15 perspective you were still in the informational stage with  
16 respect to pensions?

17 A Yes.

18 Q And do you recall telling the governor that on or about  
19 July 9?

20 A Yes.

21 Q And did you do so by e-mail?

22 A Yes.

23 MR. MONTGOMERY: Could you put on the screen,  
24 please, common Exhibit 438? If you could expand the "to" and  
25 "from" line, please, first.

1 BY MR. MONTGOMERY:

2 Q Did you, in fact, send this e-mail on or about July 9,  
3 2013?

4 MS. NELSON: Your Honor, this has been asked and  
5 answered and was admitted as an exhibit on Tuesday through  
6 the treasurer's testimony, and he testified about this e-mail  
7 and specifically the "to" and the "from."

8 MR. MONTGOMERY: Well, that's interesting because my  
9 notes still had objected to hearsay, so I was going to move  
10 its admission to make sure it was part of the record.

11 THE COURT: What number is it?

12 MR. MONTGOMERY: 438.

13 MR. SHUMAKER: The city does object because it's  
14 hearsay, your Honor.

15 MR. MONTGOMERY: There we go.

16 THE COURT: Kelli, do we show it admitted? Can you  
17 open up the exhibit for me to see the whole thing? Thank  
18 you. And do you recognize this exhibit, sir?

19 MR. MONTGOMERY: Yes.

20 THE COURT: It's admitted.

21 (Exhibit 438 received at 10:35 a.m.)

22 MR. MONTGOMERY: Thank you.

23 BY MR. MONTGOMERY:

24 Q And so just to conclude, sir, on or about July 9, you  
25 shared with the governor your opinion that you were still in

1 the informational stage with respect to pensions, did you  
2 not?

3 A Yes.

4 Q Okay. And --

5 THE COURT: Sir, I'm advised that you need to be  
6 closer to the microphone or have it pointed more at you  
7 because the other room is having trouble hearing you.

8 MR. MONTGOMERY: Is that better, your Honor?  
9 Better?

10 THE COURT: There you go.

11 MR. MONTGOMERY: Okay.

12 THE COURT: Try that.

13 BY MR. MONTGOMERY:

14 Q So, again, I believe my question was on or about July 9,  
15 you informed the governor of your opinion that with respect  
16 to pensions you were still very much in the informational  
17 stage?

18 A Yes.

19 MR. MONTGOMERY: All right. Thank you. No further  
20 questions, your Honor.

21 THE COURT: Any other questions from counsel on  
22 this? Cross-examination.

23 MS. NELSON: No questions, your Honor.

24 MR. SHUMAKER: The city has no questions, your  
25 Honor.



1 THE COURT: All right. Mr. Dillon, thank you very  
2 much for your testimony. You're excused.

3 THE WITNESS: Thank you, Judge.

4 (Witness excused at 10:36 a.m.)

5 THE COURT: And let's take our morning break now and  
6 reconvene in 15 minutes at 10:50, please.

7 THE CLERK: All rise. Court is in recess.

8 (Recess at 10:36 a.m. until 10:50 a.m.)

9 THE CLERK: All rise. Court is in session. Please  
10 be seated.

11 MR. WERTHEIMER: William Wertheimer, your Honor, on  
12 behalf of the Flowers plaintiffs and the UAW for this  
13 witness, and we will call Richard Baird. I would indicate  
14 that -- or request that the Court give permission to allow  
15 the examination pursuant to Rule 611(c).

16 THE COURT: Thank you. Any objections to that?

17 MR. SHUMAKER: No objection, your Honor.

18 THE COURT: You may.

19 MR. ELLSWORTH: Your Honor, I'm Peter Ellsworth on  
20 behalf of the state.

21 THE COURT: Welcome, sir. Step forward, please,  
22 sir. Just step over here, and then I will administer the  
23 oath to you.

24 RICHARD BAIRD, WITNESS, SWORN

25 THE COURT: Please sit down.

1 DIRECT EXAMINATION

2 BY MR. WERTHEIMER:

3 Q Would you state your name for the record, please?

4 A Richard L. Baird.

5 Q Mr. Baird, you are appearing here pursuant to subpoena;  
6 is that correct?

7 A Yes.

8 Q And are you currently a state employee?

9 A Yes.

10 Q When did you become a state employee?

11 A October 16th.

12 Q Of this year?

13 A Yes.

14 Q You were involved with working indirectly for the  
15 governor from the time he took office, were you not?

16 A Yes.

17 Q I'd like to ask you just a couple of questions about what  
18 your relationship was at that -- at the time from your  
19 beginning with the governor up until you became a state  
20 employee a couple of weeks ago. Okay?

21 A Sure.

22 Q Are you familiar with an organization called MI Partners,  
23 LLC?

24 A Yes.

25 Q And what is it?

1 A It is a limited liability corporation incorporated in the  
2 State of Michigan, and it does organization development and  
3 consulting.

4 Q And are you an employee -- or were you an employee during  
5 that time period -- that is, from 2011 up until a couple of  
6 weeks ago -- of MI Partners, LLC?

7 A I was the founder and the only employee.

8 Q And you're the owner of it?

9 A Yes.

10 Q No other owners?

11 A No.

12 Q And what business does it -- is it in or was it in during  
13 the time period we're talking?

14 A Predominantly organizational consulting, team  
15 development, talent selection.

16 Q And how --

17 THE COURT: One second, please. Can you either pull  
18 the microphone a few inches closer to you or sit closer to  
19 it?

20 THE WITNESS: Is this better?

21 THE COURT: Yes, but not too close. Thank you, sir.

22 BY MR. WERTHEIMER:

23 Q During the period from the beginning of 2011 up until a  
24 couple of weeks ago, how many clients did this entity have?

25 A One client.

1 Q And who was that client?

2 A It was the New Energy to Reinvent and Diversify Fund.

3 Q And tell us what that fund was.

4 A That fund was a 501(c)(4) that was formed to further good  
5 government at nontaxpayer expense.

6 Q And has it sometimes in the public gone by an acronym  
7 NERD?

8 A Yes.

9 Q Would you generally describe for the Court what role you  
10 played vis-a-vis the state and particularly the governor from  
11 the time the governor came in in January of 2011?

12 A I was involved in helping source and select members of  
13 the governor's team and also critical positions for other  
14 departments or for state oversight operations such as failing  
15 school districts or municipalities.

16 Q Did you play any particular role relative to the issues  
17 that were in place from when the governor first came in  
18 relative to the financial problems of the City of Detroit?

19 A I'm sorry. Did I play a role relative to --

20 Q The work the Governor's Office was doing on that problem.

21 A Yes.

22 Q And what role did you play?

23 A My role was predominantly focused on assessing talent for  
24 potential positions that may come as a result of a failing  
25 school district or municipality.

1 Q Did you play a particular role relative to the ultimate  
2 hiring of an emergency manager for the City of Detroit?

3 A I played a role in the identification, sourcing, and  
4 recommendation to the governor, who then made recommendations  
5 to the Emergency Loan Board, which made the selection of the  
6 emergency manager.

7 Q Okay. Would it be fair to say that you worked intimately  
8 with the governor on this issue?

9 A I worked intimately with the governor on the planning for  
10 contingency, but my degree of interaction with him didn't  
11 become what I would call intimate until I had live candidates  
12 for his consideration.

13 Q All right. And were you the person who made the at least  
14 tentative decision to move forward relative to Kevyn Orr  
15 becoming emergency manager?

16 A I was the person that made a recommendation to both the  
17 governor and the treasurer that Kevyn Orr had the  
18 qualifications and capabilities that led me to believe he  
19 should be a candidate for consideration should a  
20 recommendation to the ELB be made.

21 Q And were you -- did you attend the pitch meeting in late  
22 January of this year?

23 A Yes.

24 Q And was it the day after that meeting that you made an  
25 initial outreach to the Jones Day law firm to talk to someone

1     there about the possibility of Kevyn Orr being considered for  
2     that position?

3     A     Yes.

4     Q     And who is the person that you made that outreach to at  
5     Jones Day?

6     A     I called Steve Brogan, a managing partner.

7     Q     By the way, at this point, did you have any knowledge  
8     that Jones Day had been working for the state on the problems  
9     it was having with the city, in fact, was helping it in the  
10    negotiations over a consent agreement in March of 2012; that  
11    is, about nine or ten months before the initial consideration  
12    of Mr. Orr?

13    A     I don't believe so.

14    Q     And in your conversation with Mr. Brogan -- this initial  
15    conversation would have been on January 30th?

16    A     Yes. That's correct.

17    Q     The pitch meeting having been on the 29th?

18    A     You call it a pitch meeting.

19    Q     I'm sorry. Go ahead.

20    A     I did not view the 29th meeting as a pitch meeting. It  
21    was bringing in several highly competent restructuring  
22    oriented legal advisors to help the city in the preparation  
23    for its RFP.

24    Q     When you talked to Mr. Brogan on the 30th, did you make  
25    it a point to tell him at that point in this initial contact

1 that Jones Day would be neither hurt nor helped if you went  
2 further relative to recruiting Mr. Orr for the emergency  
3 manager position?

4 A I'll tell you what I recall that I said in that  
5 conversation.

6 Q Can you answer my question?

7 A Those exact words, no.

8 Q Go ahead. Tell me what you recall.

9 A I said -- I asked for the managing partner's permission  
10 to speak with Kevyn Orr. I said if it was -- whether it was  
11 granted or not and further discussions took place, that  
12 should not help or hurt Jones Day in any potential bid for  
13 work with the city or the state.

14 Q And you were speaking as a representative of the state to  
15 the Jones Day managing partner at that time, were you not?

16 A No. I was never a representative of the state.

17 Q Who did you hold yourself out as in your discussions with  
18 Mr. Brogan?

19 A An independent consultant to the governor and his team  
20 involved in talent sourcing.

21 Q But you were working for the governor. He would have  
22 understood that.

23 A Well, I was working with the governor.

24 Q You weren't working for the City of Detroit, were you?

25 A No.

1 Q If you were working for anybody, it would have been the  
2 governor?

3 A I was working for the NERD Fund.

4 Q Okay. Which is the -- which is a fund that -- set up  
5 either directly or indirectly by the government -- or the  
6 governor. You understood that, did you not?

7 A No, I don't understand that.

8 Q Okay. Had you talked to anyone -- had you talked to  
9 anyone with the state to get the approval for the  
10 representation you made to Mr. Brogan; that is, that Jones  
11 Day would neither be hurt nor helped if you went forward  
12 relative to Orr?

13 A No, and I've testified in my deposition that upon  
14 recollection of that, I did not have the right to make that  
15 assertion.

16 Q You never withdrew that assertion from Mr. Brogan or  
17 anyone else at Jones Day, did you not?

18 A Not that I recall.

19 Q And you always acted consistent with it, did you not?

20 A I believe I did.

21 Q In fact, you pushed for Jones Day to be hired by the  
22 city, did you not?

23 A Define "push," sir.

24 Q You spoke in their favor, talked to people, suggested  
25 that Jones Day would be a good choice, something like that?



1 A I said any of those five firms that presented that day  
2 would be a good choice.

3 Q Did you tell Kevyn Orr on January 31st that you were --  
4 at the time you were soliciting him, that you were also going  
5 to be pulling for Jones Day?

6 A I believe I did.

7 Q And you told him that because, in fact, you were going to  
8 be pulling for Jones Day; correct?

9 A I hoped that they would be successful, yes, sir.

10 Q What did you mean by the term "pulling" when you used it  
11 in your conversations with Mr. Orr?

12 A That I hoped they would be successful.

13 Q It's like a wish?

14 A It's a hope.

15 Q "Pulling" implies a little bit more than a hope, does it  
16 not?

17 A Not in my view, sir.

18 Q You're the governor's right-hand man at the time, are you  
19 not?

20 A There's nothing in my job description or my contractual  
21 agreement that puts that label on me, sir.

22 Q Is there anybody you know of who was closer to the  
23 governor in terms of this operation relative to who's going  
24 to be hired as emergency manager and who's going to do the  
25 legal work than you?

1 A My job was to source talent.

2 Q Anybody that you knew from your involvement in the  
3 process had any more in a role of it than you?

4 A I don't have a perspective to tell you. My job was to  
5 source talent. There were a lot of people involved in the  
6 City of Detroit issues.

7 Q But you were the one that was involved to source talent;  
8 correct?

9 A Correct.

10 Q And part of sourcing talent was your determination that  
11 Orr would be good talent for the emergency manager's job;  
12 correct?

13 A My job was to assess his experience and qualifications  
14 for that job, yes.

15 Q Okay. And part of your role in assessing talent would be  
16 to assess that the Jones Day law firm would also be a good  
17 choice for the City of Detroit, would it not?

18 A No, sir. That was not my role.

19 Q I thought you said your role was in talent  
20 identification.

21 A Well, there's a difference between talent identification  
22 for an emergency manager possibility and recommending a law  
23 firm to a city that has to make its own decision.

24 Q What did Kevyn Orr say to you when you told him on  
25 January 31st that you'd be pulling for Jones Day?

1 A I don't recall what he said at that time.

2 Q Do you recall a conversation a couple weeks later with  
3 Kevyn Orr where you talked both about his retention and the  
4 retention of Jones Day?

5 A I'm sorry. Ask the question again.

6 Q Do you recall having a conversation with Kevyn Orr around  
7 the middle of February of this year in which you talked to  
8 Mr. Orr both about the possibility of his being retained and  
9 in that same conversation him bringing up the possibility of  
10 Jones Day being retained?

11 A I don't recall explicitly, but I would have said probably  
12 the same thing to Kevyn Orr that I said to Steve Brogan,  
13 which is in my -- which I've already testified I probably had  
14 no right to say, but my issue was I wanted permission to talk  
15 to Kevyn Orr about the prospects for this opportunity, and I  
16 did not want it to have a positive or a negative impact on  
17 anything occurring between Kevyn Orr's firm and the City of  
18 Detroit.

19 Q Mr. Baird, isn't pulling for Jones Day a little bit  
20 stronger than not having it hurt Jones Day? Don't you  
21 recognize a difference between those two phrases?

22 A No, sir, I don't. I know it's --

23 Q You've answered my question. Thank you.

24 MR. WERTHEIMER: Would you put 807 up, please?

25 BY MR. WERTHEIMER:

1 Q I'm going to ask you, Mr. Baird, if this refreshes your  
2 memory as to the specifics between you and Mr. Orr around  
3 February 13th. This is an e-mail he's sending to you  
4 February 13th, and I'm directing your attention down to he's  
5 saying to you, "In the interim" -- you with me --

6 A Yes.

7 Q -- "when you have time, I'd like to speak with you about  
8 the timing and process for both the retention of the EM" --  
9 i.e., him -- "and legal counsel" -- i.e., Jones Day. Do you  
10 recall Mr. Orr e-mailing you asking you if you could have --  
11 he could have that conversation with you?

12 A Well, I recall this e-mail, but I didn't specifically  
13 recall this part about the request and process for timing of  
14 the EM and legal counsel.

15 Q Do you recall it now?

16 A Well, I see it's here, so -- and I read the rest of the  
17 e-mail, so I now agree that it's part of the same e-mail.

18 Q Okay. And you agree that Kevyn Orr wants to communicate  
19 that information to you; correct?

20 A Well, I mean I agree that he says, "In the interim, when  
21 you have time, I'd like to speak with you about the timing  
22 and process for both the retention of the EM and legal  
23 counsel." That's what this memo says.

24 Q And didn't you understand when you received it that what  
25 Orr was doing was continuing the pitch, this time both for

1 himself and for Jones Day, to make sure that both things  
2 would be accomplished?

3 A No, sir.

4 Q No? Do you recall talking to Mr. Orr after receiving  
5 this e-mail about this per his request?

6 A I spoke with Mr. Orr several times over this period of  
7 time, and I don't recall talking about this request.

8 MR. WERTHEIMER: That's all I have, Mr. Baird.  
9 Thank you.

10 DIRECT EXAMINATION

11 BY MS. LEVINE:

12 Q Good morning, Mr. Baird.

13 A Good morning.

14 Q Sharon Levine, Lowenstein Sandler, for AFSCME. Just a  
15 couple of questions if you would. You testified that when  
16 you were with your consulting firm before you were retained  
17 by the state, your client was the NERD Fund; correct?

18 A Correct.

19 Q And in that capacity, the NERD Fund paid you, but you  
20 provided services benefitting the state; correct?

21 A Yes.

22 Q Do you know if the NERD Fund paid for any other  
23 consultants that provided services benefitting the state or  
24 the City of Detroit?

25 A I don't know.

1 Q Do you know if there are any other funds or affiliations  
2 that paid for the services of consultants that provided  
3 services to the city in connection with Detroit?

4 A No.

5 Q No, there aren't any, or, no, you don't know?

6 A I don't know.

7 Q I apologize. It was my -- it was my question that was  
8 off. Okay. So when did you start providing services to the  
9 governor, again?

10 A In January of 2011.

11 Q And at the point in time that you started providing those  
12 services, was it your understanding that the governor's view  
13 was that Detroit was already financially distressed?

14 A It was my understanding that the governor was concerned  
15 about Detroit's financial condition, yes.

16 Q In addition to the assistance you provided the governor  
17 in connection with the selection of Jones Day and the  
18 emergency manager, did you have any involvement in the  
19 selection or retention of Ernst & Young, Miller Buckfire, or  
20 Conway MacKenzie?

21 A Not in the selection or retention, no.

22 Q During the course of the time that you provided services  
23 for the governor, did you interact with Ernst & Young?

24 A Yes.

25 Q Did you interact with them in 2002?

1 A I'm sorry. Two thousand --

2 Q Two. I'm sorry. 2012. Sorry. I'm tired.

3 A I would have to check that.

4 THE COURT: Ms. Levine, could you pull the  
5 microphone a little closer to you, please?

6 MS. LEVINE: Yes, your Honor. I'm sorry.

7 THE COURT: Thank you.

8 BY MS. LEVINE:

9 Q Were you involved at all with the -- providing services  
10 to the governor -- actually, let me start a different way.  
11 Are you aware that in late 2011, early 2012, there were  
12 negotiations with a coalition of unions and the City of  
13 Detroit with regard to some concessionary bargaining?

14 A I believe I was, yes.

15 Q And that Ernst & Young was involved in those or attended  
16 those negotiations as a consultant for the city?

17 A I don't know that or at least I don't recall that.

18 Q How did you become aware of those negotiations?

19 A I believe through the newspapers.

20 Q Did you have any involvement or discussions about those  
21 negotiations other than through learning about them through  
22 the press?

23 A Not that I recall, no.

24 Q Did you have any discussions with the governor about  
25 those negotiations?

1 A No.

2 Q Did you have any discussions with Mr. Dillon about those  
3 negotiations?

4 A Not that I recall.

5 MS. LEVINE: I have no further questions. Thank  
6 you.

7 DIRECT EXAMINATION

8 BY MS. GREEN:

9 Q Good morning, Mr. Baird. Jennifer Green on behalf of the  
10 General Retirement System and the Police and Fire Retirement  
11 Systems for the City of Detroit.

12 A Good morning.

13 Q Who is Dennis Muchmore?

14 A He's the governor's chief of staff.

15 Q And do you interface with him on a regular basis?

16 A Yes.

17 Q Do you recall discussing the issue of the governor's  
18 authorization letter for the Chapter 9 filing in or about  
19 July of 2013 with Mr. Muchmore?

20 A Not the authorization letter, no.

21 Q How about the request letter from Kevyn Orr?

22 A No.

23 Q Do you remember a meeting in or around July 12th relating  
24 to the governor's authorization of the Chapter 9 filing?

25 A I'm sorry. A meeting -- say that again.



1 Q Do you recall a meeting in or around July -- on or around  
2 July 12th relating to the governor's authorization for the  
3 Chapter 9 filing?

4 A There were several meetings, and they were subject to  
5 attorney-client privilege. And I was in some of them and not  
6 in others, but I don't recall the specific one that you're  
7 asking about.

8 Q When you say the "attorney-client privilege," which  
9 attorney do you recall being at the meeting?

10 A Well, it wasn't always the same one, but it would be  
11 usually Mike Gadola or someone in Mike Gadola's shop.

12 MS. GREEN: Your Honor, I believe that the privilege  
13 has been waived with respect to that meeting. There's a  
14 document that was admitted into evidence. It's UAW Exhibit  
15 625, and I believe that all privilege assertions have been  
16 waived with respect to that meeting. We discussed this  
17 meeting yesterday.

18 THE COURT: Well, I suggest you ask your questions,  
19 and we'll see what objections, if any, we get on this ground,  
20 and we'll deal with it on a question-by-question basis.

21 MS. GREEN: I will certainly do so. I was trying to  
22 head off an objection that I felt was coming, so --

23 BY MS. GREEN:

24 Q You do recall a meeting with Mike Gadola the week of July  
25 12th?

1 A Counselor, we have a lot of meetings, and so I'd have to  
2 go back and check that specific one and look for triggers to  
3 help my recollection.

4 Q Sounds like an invitation for me.

5 MS. GREEN: Can we pull up Exhibit 625, please?

6 BY MS. GREEN:

7 Q The top part of that e-mail discusses a Monday meeting  
8 the week of July 12th, which actually it would have placed  
9 the meeting earlier in the week. Does that refresh your  
10 recollection as to whether you had a meeting with certain  
11 state officials relating to the governor's authorization?

12 A Well, I don't recall a specific meeting, but it says here  
13 that Mr. Gadola spoke to me, Rich, this morning, and so I  
14 would have no reason to think that's not accurate.

15 Q Do you recall discussing and taking the position that the  
16 governor should take a more deliberative approach to his  
17 authorization of the Chapter 9 filing?

18 MR. ELLSWORTH: Your Honor, I object. The privilege  
19 has been waived with respect to the document but not the  
20 discussions.

21 THE COURT: The objection is overruled. Please  
22 answer the question.

23 THE WITNESS: Would you repeat the question?

24 BY MS. GREEN:

25 Q Can I repeat the question? I don't remember the exact

1 wording, but my question was do you recall discussing the  
2 issue of the governor's authorization and whether or not a  
3 more deliberative approach should be taken with respect to  
4 that authorization?

5 A I don't recall "more deliberative" ever being part of a  
6 conversation between Mike and I. I do recall perhaps what  
7 he's referring to.

8 Q Okay. Can you explain what that would be?

9 A We had had conversations about whether it might be  
10 advisable to have contingencies around this process, and I  
11 had provided the opinion that I thought a contingency would  
12 be appropriate, and that contingency would be in the form of  
13 a control that the governor would have to approve certain  
14 areas of concern.

15 Q And what were these certain areas of concern?

16 A I don't recall specifically, but it would have covered  
17 any of the entire spectrum of liabilities or claims by  
18 creditors.

19 Q Was one of those areas of concern the pension benefits?

20 A Well, certainly the pension liabilities were a  
21 significant component.

22 Q So you agreed with other state officials that a more  
23 deliberative approach should be taken due to this contingency  
24 issue?

25 A I'm not sure I would have termed it as "a more

1 deliberative approach." What my particular opinion was --  
2 and I come from a long time with a large public accounting  
3 firm -- that I thought it would be advisable to have an  
4 internal control or a check and balance relative to the  
5 governor's approval of certain things that might go into a  
6 plan of adjustment.

7 Q And others shared your view; correct?

8 A I didn't have conversations with anyone other than Mike  
9 Gadola on this.

10 Q Did you have a discussion with Treasurer -- you did not  
11 have a discussion with Treasurer Dillon then?

12 A I don't believe so.

13 Q Do you recall a discussion with Lieutenant Governor Brian  
14 Calley on this issue?

15 A I don't recall talking to either of those individuals.  
16 From this memorandum, it would appear that Mike Gadola did,  
17 though.

18 Q Do you know ultimately why such a contingency was not  
19 included with the authorization of the Chapter 9 filing?

20 A I would have to speculate. I mean I know that the  
21 governor did not agree, but I'd have to speculate as to what  
22 the reason might be.

23 Q Outside of Lieutenant Governor Calley, Attorney General  
24 Mike Gadola, Treasurer Dillon, and yourself, were there  
25 others that also shared the belief that a contingency was

1 appropriate?

2 A I don't know that.

3 Q Do you know if there were people within the city that  
4 believed that a contingency was appropriate?

5 A I don't know that.

6 Q Do you recall communicating with Dennis Muchmore via e-  
7 mail the week of July 12th relating to this issue separate  
8 and apart from this e-mail?

9 A No, I don't. I don't believe I did, but I don't recall  
10 if I did.

11 MS. GREEN: Your Honor, I have a new e-mail that was  
12 produced by the state after the pretrial order was already  
13 entered, so it is not on the pretrial list, but I believe  
14 because it was produced on the 25th of October it is  
15 appropriate to be able to use the document, and I have copies  
16 for counsel.

17 THE COURT: Okay. One second. Do you have a number  
18 for it?

19 MS. GREEN: It's 872.

20 THE COURT: 872.

21 MS. GREEN: May I approach?

22 THE COURT: Are you going to ask the witness to  
23 identify it? Is that your plan? Okay. And I guess we'll  
24 need copies, too, at some point. Thank you, sir.

25 BY MS. GREEN:

1 Q Do you recognize the document that I just handed to you,  
2 sir?

3 A I'd like to read it, please.

4 Q Absolutely.

5 A Yes. I recall this.

6 Q Okay. And do you agree that the vast majority of the e-  
7 mail is the same as Exhibit 625 that I just showed you with  
8 the exception of a slight modification to the top of the  
9 document, which is a new portion of an e-mail?

10 A I'm not sure I follow your question, but I believe that  
11 it was -- that I was not copied on any of this e-mail until  
12 Dennis Muchmore sent me what you've just provided me.

13 Q My question was just that the -- 75 percent of this e-  
14 mail is the exact same e-mail chain that we just discussed.  
15 That was Exhibit 625. Do you recognize that they are the  
16 same document largely?

17 A I'm still confused.

18 Q We can move on. I was just asking if you recall that we  
19 just discussed the same e-mail, which is a slightly  
20 different --

21 A May I add to my testimony because this has jogged my  
22 recollection?

23 Q Okay.

24 A I did not recall a specific meeting with lieutenant  
25 governor and Treasurer Dillon, and the reason I didn't recall

1 it is because we had dinner together as part of a -- of  
2 something another staff person who lectures at University of  
3 Michigan had arranged for some of his students, and so we did  
4 have a few moments before that dinner began, and I remember  
5 we did talk about contingencies.

6 Q Okay.

7 A So I'd like to amend my testimony. I recall that.

8 Q Is there anything else that you recall relating to that  
9 conversation regarding contingencies specifically?

10 A No.

11 Q Okay. The top of the e-mail to you, you wrote "left a  
12 voicemail for you," and that is a voicemail to Dennis  
13 Muchmore, correct, the chief of staff?

14 A Correct.

15 Q He wrote back to you --

16 MS. GREEN: And if we could pull up Exhibit 872.  
17 It's a July 12th, 2013, e-mail.

18 BY MS. GREEN:

19 Q "Thanks. This La Costa" --

20 THE COURT: You have not offered this yet.

21 MS. GREEN: Oh, I'm sorry. I actually wanted to  
22 make sure that he recognized the top part before I offered  
23 it. I was going to ask him --

24 THE COURT: Well, you can just ask that question.

25 MS. GREEN: Okay.

1 THE COURT: Sure.

2 BY MS. GREEN:

3 Q Mr. Baird, do you recognize the top half of the e-mail?  
4 That's the new portion.

5 A I now know what he's referring to, but I don't recognize  
6 the e-mail. I'm not even sure I read it.

7 Q So you know what he's referring to, but you don't know if  
8 you read the e-mail?

9 A Well, what I'm saying is he refers to this "La Costa is  
10 not all it's cracked up to be," and I recall --

11 THE COURT: Don't tell us what's in it until we  
12 admit it into evidence.

13 THE WITNESS: I'm sorry, your Honor.

14 THE COURT: The only question before you now is do  
15 you recognize the top portion of the e-mail? Have you seen  
16 it before?

17 THE WITNESS: I don't recall having seen this e-mail  
18 before.

19 THE COURT: All right.

20 BY MS. GREEN:

21 Q Do you deny that you would have received the e-mail? You  
22 just don't specifically remember it?

23 MR. SHUMAKER: Objection. Asked and answered.

24 MS. GREEN: Well, I think the -- I thought it was a  
25 different question. I mean --



1           THE COURT: It is a different question, but it's not  
2 a particularly relevant question.

3           MS. GREEN: Okay.

4 BY MS. GREEN:

5 Q   What was the reference to -- that you remembered?

6           THE COURT: I'm sorry. What? Could you rephrase  
7 that?

8           MS. GREEN: He said that he had -- it referred him  
9 to something, and he remembered. I'm asking --

10          THE WITNESS: The Judge just admonished me. I don't  
11 care to be admonished again.

12          MS. GREEN: Your Honor, I guess I'm asking can I  
13 refresh his recollection with it? Is that okay? Can I  
14 refresh his recollection as to what his reference was? I  
15 believe even if it's not admitted I can refresh his  
16 recollection as to what he was -- what this meant.

17          THE COURT: It sounds like you're asking him what's  
18 in the document, and I can't permit that. If you have a  
19 different question, we can try it.

20          MS. GREEN: Okay.

21 BY MS. GREEN:

22 Q   Do you recall having conversations with Dennis Muchmore  
23 the week of July 12th regarding the process related to  
24 Chapter 9?

25 A   No.

1 Q Do you recall communicating with Dennis Muchmore via e-  
2 mail relating to the process of Chapter 9?

3 A I do not recall, no, while he was away.

4 Q If there is a -- was there a shared understanding that  
5 the process was becoming long?

6 A I don't know that.

7 Q Would there have been some sort of shared sentiment that  
8 the process was becoming worn or lengthy?

9 A I don't know that. I mean --

10 MS. GREEN: Your Honor, if I might try it this way,  
11 I believe that this document is a party admission. We've  
12 been admitting e-mails from state officials throughout the  
13 proceeding as an admission of a party, and this is another e-  
14 mail nearly identical to Exhibit 625 that was admitted as a  
15 party admission.

16 THE COURT: Any objection?

17 MR. ELLSWORTH: Well, I object. He says that he  
18 doesn't recognize the document. He can't identify it, so it  
19 shouldn't be admitted.

20 THE COURT: It can only be a party admission if it's  
21 authenticated, and the witness can't authenticate it.

22 MS. GREEN: I believe there's a difference between  
23 not specifically remember reading an e-mail and being able to  
24 authenticate it. Yes, this is to me. I recognize the date.  
25 I recognize the people on it. I recognize this is an e-mail

1 that I would have received but for perhaps I don't  
2 specifically recall reading e-mails from several months ago.  
3 I think the authentication bar is much lower than being able  
4 to substantively testify to it.

5 THE COURT: As low as it is, still the witness has  
6 to be able to testify that he has seen it before, and he does  
7 not remember seeing it before. Am I right about that, sir?

8 THE WITNESS: That's correct.

9 THE COURT: All right. So the objection is  
10 sustained.

11 MS. GREEN: My last attempt is it was produced via  
12 subpoena by the State of Michigan specifically by a request  
13 from the parties on October 25th. I believe the  
14 authentication bar is very low in the fact that they produced  
15 it and that --

16 THE COURT: Did the state produce this e-mail, sir?

17 MR. ELLSWORTH: Yes.

18 THE COURT: Doesn't that establish its  
19 authentication?

20 MR. ELLSWORTH: Well, I don't think that establishes  
21 the authentication. You can't admit a --

22 THE COURT: Why wouldn't it? The state wouldn't --

23 MR. ELLSWORTH: Because this witness --

24 THE COURT: The state wouldn't produce an  
25 inauthentic e-mail, would it?

1 MR. ELLSWORTH: No, your Honor, but this witness  
2 doesn't recognize the document and doesn't recall receiving  
3 it.

4 THE COURT: Right, but you just admitted the  
5 document is authentic.

6 MR. ELLSWORTH: The state produced the document,  
7 yes, your Honor.

8 THE COURT: All right. And what is the document  
9 offered for? And we're talking about the top part of it,  
10 right --

11 MS. GREEN: Yes. He had a --

12 THE COURT: -- because the rest of it was already  
13 admitted?

14 MS. GREEN: It sparked his recollection about he  
15 knew what this reference was to, and he -- when I showed him  
16 the e-mail he remembered, and he said he had testimony he  
17 knew what this meant, so the question is what is this  
18 reference to and what does it mean to you and --

19 THE COURT: All right. The Court will reverse its  
20 prior ruling and admit the document into evidence. What  
21 number was it again?

22 MS. GREEN: Exhibit 872.

23 THE COURT: All right.

24 (Exhibit 872 received at 11:30 a.m.)

25 BY MS. GREEN:

1 Q Mr. Baird, you've read the e-mail now. At the top of the  
2 e-mail you stated earlier that this sparked your recollection  
3 of either a conversation or an incident or something of that  
4 nature. Can you explain that, please?

5 A I recollect that members of the governor's team had  
6 discussed contingencies as a recommendation to the governor  
7 and that the chief of staff said it's time to take this to  
8 the governor and get a decision.

9 Q What did you understand to be meant by the "kind of worn"  
10 phrase?

11 A He's talking about the resort where that particular  
12 conference was being held.

13 Q Oh, okay.

14 A That's what sparked my recollection.

15 Q Recollection of -- okay.

16 MS. GREEN: Your Honor, I don't have any further  
17 questions. However, Exhibit 836 was also produced by the  
18 state. I don't know if that would mean that the -- your  
19 ruling that it's authentic because it was produced by the  
20 state would also apply equally to that. It was an Andy  
21 Dillon e-mail produced by the State of Michigan.

22 MR. SHUMAKER: Your Honor, that was a hearsay  
23 objection. It was not an authentication objection.

24 THE COURT: Let's just pause for just a second. Can  
25 you produce that for me again?

1 MS. GREEN: 836?

2 THE COURT: Please.

3 MS. GREEN: Yes.

4 THE COURT: I remember seeing it, but I need to see  
5 it again. Okay. Ms. Green, we have it here, so we're all  
6 set. Thank you, Kelli. So stand by one second, please.  
7 Counsel, did the state produce Exhibit 836 in discovery?

8 MR. ELLSWORTH: Yes, your Honor.

9 THE COURT: All right. Then the Court will reverse  
10 its earlier denial of the admission of this document and  
11 admit it into evidence.

12 (Exhibit 836 received at 11:33 a.m.)

13 MS. GREEN: Thank you, your Honor. I have nothing  
14 further for Mr. Baird.

15 MR. RUEGGER: Good morning, your Honor.

16 DIRECT EXAMINATION

17 BY MR. RUEGGER:

18 Q Good morning, Mr. Baird.

19 A Good morning.

20 Q You probably don't remember me. I appeared at your  
21 deposition but didn't ask you any questions. My name is  
22 Arthur Ruegger from the Dentons firm. We represent the  
23 Retirees' Committee. I have a couple of issues I'd like to  
24 talk to you about this morning. Shouldn't be too long,  
25 though. The first is the date when Mr. Orr accepted your

1 invitation or the state's invitation to become emergency  
2 manager. Do you remember the specific date he said yes?

3 A No.

4 Q You'll recall Mr. Wertheimer showed you an exhibit. It  
5 was 807. I think it was an e-mail dated February 13th, and  
6 that, if I read it correctly, seems to indicate he had not  
7 yet made his mind up. Is that consistent with your  
8 recollection?

9 A Yes.

10 Q I'm going to ask to show you a document that may refresh  
11 your recollection about the timing of his acceptance. I have  
12 a document marked for identification RC Exhibit 460.

13 MR. RUEGGER: With your Honor's permission, I'll  
14 present it to the witness.

15 THE COURT: Yes, sir.

16 MR. RUEGGER: It's not on the list, gentlemen. It's  
17 just marked for identification. I haven't offered it yet.

18 THE WITNESS: All right. I've completed my review.

19 BY MR. RUEGGER:

20 Q Does that refresh your recollection, sir, about the date  
21 that Mr. Orr accepted the position as emergency manager?

22 A No, sir.

23 Q Do you recognize that document?

24 A I believe I have seen this document, yes.

25 Q Can you tell us what it is?

1 A It is a --

2 MR. SHUMAKER: Your Honor, we would object before  
3 the witness gets into the exhibit that this exhibit was not  
4 on the pretrial exhibit list.

5 MR. RUEGGER: It was only recently produced, and I  
6 only found it within the last day or so, so I don't believe  
7 it was produced before the date of the pretrial order.

8 MR. SHUMAKER: This is a document produced in the  
9 Davis litigation.

10 MR. RUEGGER: I don't have any basis to question  
11 your --

12 THE COURT: Counsel, I have to ask you to address  
13 your comments to the Court, not to each other.

14 MR. RUEGGER: Sorry, your Honor.

15 THE COURT: So the question is when was this  
16 document produced or how?

17 MR. SHUMAKER: Your Honor, again, this was not on  
18 the pretrial exhibit list, and the indications are that it  
19 was a document produced in the Robert Davis litigation, which  
20 predated the deadline of the pretrial order.

21 THE COURT: And just so we're clear, what number  
22 exhibit are we talking about?

23 MR. RUEGGER: It's Exhibit Number 460, your Honor.

24 THE COURT: Okay.

25 MR. RUEGGER: We've only marked it today. It's not



1 on the pretrial list. Mr. Shumaker is correct about that.  
2 And I believe there's an objection to my question as to  
3 whether the witness can identify the document.

4 MR. SHUMAKER: You were asking him questions about  
5 the document's contents. That's why I objected.

6 MR. RUEGGER: Well, I believe my question was  
7 whether he could identify the document.

8 THE COURT: No. He said he could recall it. Then  
9 you asked him --

10 MR. SHUMAKER: What is it?

11 THE COURT: -- what is it?

12 MR. SHUMAKER: Another objection --

13 THE COURT: I'll allow it to be identified for the  
14 record, but if you offer it in evidence, we're going to have  
15 to deal with this issue of it not being on the list. Can you  
16 just tell us generally what the document is without telling  
17 us the contents?

18 THE WITNESS: The document is a -- is the forwarding  
19 of a prospective timetable of communications and  
20 announcements predicated upon Kevyn final decision, which at  
21 the time of this document had not been made.

22 BY MR. RUEGGER:

23 Q So is it your testimony, sir, that as of the date of this  
24 document, Mr. Orr had not made any final decision?

25 A Yes.

1 Q But I believe your testimony was that you were forwarding  
2 to him a proposed timetable on the contingency that he would  
3 make a final decision?

4 A I can't answer your question without the judge's  
5 permission because there's a key part of this that I believe  
6 you're ignoring.

7 Q Apart from the document, sir, did you forward to Mr. Orr  
8 a proposed timetable related to his potential acceptance of  
9 the emergency manager position and the events that would  
10 follow from that acceptance?

11 A Pursuant to his decision, yes.

12 Q And which decision was that?

13 A The decision of whether he would accept this nomination  
14 if recommended.

15 Q And you forwarded that timetable before he gave you his  
16 decision?

17 A Yes.

18 Q Do you recall how far in advance of his decision you  
19 forwarded that timetable?

20 A I don't remember his exact date.

21 Q So even before his decision, the state had a proposed  
22 timetable for events that were to follow from receipt of his  
23 decision?

24 A It was a -- it was a tentative plan, yes.

25 Q Okay. And can you tell us what dates or events were part

1 of that timetable?

2 A Well, that would be giving the content of the memorandum.

3 Q Without -- sorry, your Honor. Without basing your  
4 testimony on the document in front of you, from your  
5 recollection, can you recall those events?

6 A No, I cannot.

7 MR. RUEGGER: Okay. I would offer Exhibit 460 in  
8 evidence.

9 MR. SHUMAKER: Same objection, your Honor, and  
10 hearsay.

11 THE COURT: Well, what do you have to suggest that  
12 you only recently got this document, for example, after the  
13 final pretrial?

14 MR. RUEGGER: Your Honor, the Retirees' Committee  
15 was not part of the Davis litigation. We did not serve a  
16 subpoena on Jones Day in any litigation. We've learned about  
17 some of these productions in the course of the depositions  
18 leading up to this trial, but we were behind the eight ball,  
19 if you will, in terms of learning about this. We tried to  
20 follow up when we could. It was a hectic schedule. We only  
21 got these documents in the last 48 hours, to the best of my  
22 knowledge.

23 MR. SHUMAKER: Your Honor, the Retiree Committee has  
24 multiple documents that are based -- are documents produced  
25 in the Davis litigation, specifically Exhibits 400, 401, 402,

1 403, so clearly Retirees' Committee had time in advance of  
2 the joint pretrial order to submit this document.

3 THE COURT: May I see a copy, please?

4 MR. SHUMAKER: May I approach?

5 MR. RUEGGER: Your Honor --

6 THE COURT: The Court concludes -- I'm sorry.

7 MR. RUEGGER: I'm sorry, your Honor. In response to  
8 Mr. Shumaker's objection that we had documents from the Davis  
9 litigation, we attended the Orr deposition. Someone  
10 marked -- was it -- I don't know if it was ours -- some  
11 documents from certain of these litigations, but, to the best  
12 of my knowledge, we were behind the eight ball trying to get  
13 these documents. I don't have a personal knowledge as to  
14 exactly when we did get these.

15 THE COURT: The Court concludes that the record does  
16 establish cause for the late addition of this document to the  
17 exhibit list. The other objection is overruled. Exhibit 460  
18 is admitted.

19 (Exhibit 460 received at 11:43 a.m.)

20 MR. RUEGGER: Thank you, your Honor. May I proceed?

21 THE COURT: Yes. Did we give you your document  
22 back?

23 MR. RUEGGER: Do you want an extra copy? You're  
24 okay.

25 THE COURT: Oh, yes. I need a copy. So that's our

1 copy that we have? Okay.

2 BY MR. RUEGGER:

3 Q Mr. Baird, can you tell us now what Exhibit 460 is?

4 A Exhibit 460 is my forwarding a tentative communications  
5 timetable that was given to me by the governor's press  
6 secretary to Kevyn Orr on February 21st, 2013.

7 Q And that timetable contemplates a date where the governor  
8 would announce his recommendation of Mr. Orr as emergency  
9 financial manager; correct?

10 THE WITNESS: May I read from the document, your  
11 Honor?

12 THE COURT: Yes.

13 THE WITNESS: "A Thursday, March 14th, date for  
14 governor to confirm the emergency post-hearing as required  
15 legally and recommend ELB candidate and for the ELB to  
16 confirm and make the emergency financial manager  
17 appointment."

18 BY MR. RUEGGER:

19 Q And if you turn to the last page of that document, the  
20 timetable also contemplated that Mr. Orr would start in his  
21 official capacity as of March 25th; correct?

22 A That was the working timetable, yes, sir.

23 Q And would this timetable have slipped at all if Mr. Orr  
24 had not accepted the position on or about the date you sent  
25 this timetable?

1 A For Mr. Orr, yes.

2 Q So there were other candidates that the governor might  
3 have recommended to comply with this timetable?

4 A I'm sorry. Say that again.

5 Q If I understood your testimony correctly, you said that  
6 if Mr. Orr had not accepted promptly on or about the date you  
7 sent the timetable, the timetable would have slipped for  
8 Mr. Orr.

9 A Mr. Orr had not made his decision at the time of this,  
10 and it was predicated on something needing to happen that had  
11 not yet happened, and so this was all very tentative.

12 Q You state in the first paragraph on the first page that,  
13 "We would like you here physically for announcement,  
14 stakeholder meetings, and media on March 15 and as much of  
15 the following week as you could manage before the start date  
16 of March 25th."

17 THE COURT: What is your question?

18 BY MR. RUEGGER:

19 Q My question is did Mr. Orr say he could be physically  
20 available on those dates?

21 A I don't recall him saying because it was contingent upon  
22 something else happening.

23 Q Do you recall approximately -- or specifically when after  
24 you sent this e-mail Mr. Orr accepted the position?

25 A Well, Mr. Orr never accepted the position. He only

1 accepted the nomination of the governor to the Emergency Loan  
2 Board, so there was no acceptance of position until that  
3 action had occurred.

4 Q I stand corrected. When did Mr. Orr indicate to you he  
5 accepted whatever positions or contingencies you were  
6 offering?

7 A I don't remember the exact date, but I know it was after  
8 this memo.

9 Q Thank you, sir. I'd like to switch time and subject  
10 slightly to July of this year. Do you recall whether you had  
11 any role in the structuring of the city's advisors' fees in  
12 the upcoming Chapter 9 proceeding?

13 A I'm sorry. Say that again, please.

14 Q In July of this year, as everyone in this courtroom  
15 knows, there was a petition for Chapter 9 relief on behalf of  
16 the city. Leading up to that petition, did you have any role  
17 in the structuring of the fees for the city's various  
18 advisors in that Chapter 9 proceeding?

19 A Not structuring of the fees, no, sir.

20 Q What role, if any, did you have?

21 A I was requested by the emergency manager to go back to  
22 members of the restructuring team and discuss putting a finer  
23 point on their fees, which the original estimates were higher  
24 than what the emergency manager believed were affordable.

25 Q Do you recall compiling proposed fees for each of the

1 advisors to the city in that connection?

2 A Compiling fees?

3 Q Did you determine any approximate fees for those advisors  
4 going forward?

5 A I had conversations with the principals of those entities  
6 about reducing the estimates that they had previously  
7 provided.

8 Q So if I understand you correctly, the advisors had given  
9 estimates for their fees in the Chapter 9 proceeding, and you  
10 were tasked with engaging with them about whether those fees  
11 could be reduced?

12 A Yes.

13 Q Do you recall communications with Mr. Saxton and Mr.  
14 Dillon at Treasury on this subject?

15 A Yes, I do.

16 Q What did you tell them?

17 A When?

18 Q On or about July 16th, 2013.

19 A I don't recall the exact -- can you tell me is that  
20 before or after I had the conversations with the  
21 restructuring team principals?

22 Q Well, I'm not allowed to tell you that, sir, but if I  
23 can --

24 A Then I don't recall.

25 MR. RUEGGER: Can I approach the witness with an



1 exhibit that I believe will help refresh his recollection?

2 THE COURT: You may.

3 THE WITNESS: Yes. This is consistent with my prior  
4 testimony and does help me recollect.

5 THE COURT: Excuse me, sir. The only question was  
6 does that document refresh your recollection on this point.

7 THE WITNESS: Yes, it does.

8 BY MR. RUEGGER:

9 Q Thank you. Do you recall on or about that date giving  
10 Mr. Saxton and Mr. Dillon estimated fees for the advisors to  
11 the city in Chapter 9?

12 A Well, estimated reductions, which netted to estimated  
13 fees, yes, sir.

14 Q Okay. Can you tell us without discussing the content  
15 what the document that's been marked as 458 is?

16 A Well, yes. It's hard to -- the content is all numbers,  
17 so -- but effectively it is -- as I said before, it is a  
18 communication to Tom Saxton from -- to Tom Saxton and Andy  
19 Dillon from me that deals with conversations that I had had  
20 with Ernst & Young, Miller Buckfire, Jones Day, and Conway  
21 MacKenzie dealing with a reduction in fee estimates.

22 MR. RUEGGER: Your Honor, we offer 458 in evidence.

23 MR. SHUMAKER: Objection, your Honor. It's another  
24 brand new one. Also, it's hearsay.

25 MR. RUEGGER: Your Honor, it was produced by the

1 State of Michigan. Again, as with the earlier document, we  
2 were behind the eight ball in terms of receipt of these  
3 documents. We did not subpoena them ourselves. The other  
4 parties did, but I only received this document in the last 24  
5 hours.

6 THE COURT: All right. For the same reason, the  
7 Court will overrule the objection and admit it into evidence.

8 (Exhibit 458 received at 11:52 a.m.)

9 MR. RUEGGER: Thank you, your Honor.

10 BY MR. RUEGGER:

11 Q So, Mr. Baird --

12 THE COURT: Before we proceed, however, I will ask  
13 you over the lunch break, which we will take here shortly, to  
14 advise counsel for the city and the state if there are any  
15 other exhibits that you intend to offer into evidence on the  
16 same grounds. All right? Will you do that?

17 MR. RUEGGER: I can certainly do it. I can state  
18 now that are no such documents related to this witness, your  
19 Honor, but I will ask my colleagues related to any other  
20 witnesses.

21 THE COURT: And we need a copy of Exhibit 458. Can  
22 you provide that for us, please? Thank you, sir.

23 BY MR. RUEGGER:

24 Q Mr. Baird, in the e-mail that's at the middle of the page  
25 going to the bottom, which is, I believe, addressed from you

1 to Messrs. Saxton and Dillon, are those, as you testified  
2 earlier, your determination of the fee reductions you believe  
3 are achievable in the Chapter 9 case?

4 A I would testify that these are an accurate summary of my  
5 conversations with each of those parties.

6 Q And you believe that the total fees from the four  
7 advisory firms were approximately \$75.2 million; is that  
8 correct?

9 A Well, that's the mathematical exercise, yes. That's what  
10 the memo says.

11 Q So what's the -- can you explain the difference between  
12 the breakout of the four sets of fees that's in the beginning  
13 of that e-mail and then the four sets of fees that's at the  
14 bottom of that e-mail?

15 THE COURT: Excuse me, sir. I'm going to interrupt  
16 your answer to that question. What's the relevance of all of  
17 this?

18 MR. RUEGGER: Your Honor, there's several pieces of  
19 relevance, one of which is whether the advisors had an  
20 incentive to rush to Chapter 9 vis-a-vis the cap that might  
21 have been on their fees before the Chapter 9, and that's one.  
22 Another is the reasonableness of the \$5 million advisory cap  
23 that is stated in the appropriations part of PA 436. I'm not  
24 going to spend a lot of time on this, Judge.

25 THE COURT: Yeah. I don't think any of those --

1 either of those is reasonably arguable, so I'm going to ask  
2 you to move on.

3 MR. RUEGGER: Very well. I have no further  
4 questions of this witness. Thank you. Thank you, Mr. Baird.

5 DIRECT EXAMINATION

6 BY MS. BRIMER:

7 Q Good morning, Mr. Baird. My name is Lynn Brimer. I  
8 represent the Retired Detroit Police Members Association. I  
9 only have a handful of questions for you. You indicated you  
10 participated in the January 29 interview process for the law  
11 firms. Were you aware that Miller Buckfire had shared the  
12 interview questions with the Jones Day team?

13 A No.

14 Q Would you have considered it appropriate to have shared  
15 the interview questions with the teams in advance of the  
16 meeting?

17 A Well, you've characterized this as an interview. It was  
18 not an interview.

19 Q So if it wasn't an interview, what was the meeting -- the  
20 January 29 meeting intended to be?

21 A It was bringing together credentialed firms to address  
22 various considerations to assist the city in creating a  
23 request for proposal which would have had to go out  
24 subsequent to that time.

25 Q You're aware that Jones Day put together what they

1 considered to be a pitch book for that meeting; correct?

2 A I'm aware that all of those firms invited would have  
3 hoped to have been candidates for any future successful RFP.

4 Q Were you aware that Miller Buckfire had presented or  
5 brought in Jones Day in the -- to Treasury in the process of  
6 drafting the consent agreement?

7 A I don't believe so I was.

8 Q Okay. Were you aware that Miller Buckfire -- I mean that  
9 Jones Day had provided advice in connection with revising  
10 Public Act 4 to members of Treasury?

11 A No.

12 Q Do you know who drafted the RFP that was ultimately  
13 issued in connection with the retention of counsel?

14 A I don't know who specifically drafted it.

15 Q Do you know whether or not Miller Buckfire participated  
16 in the drafting of the RFP?

17 A I do not.

18 Q Now, you indicated you were not aware of when Mr. Orr  
19 actually accepted his nomination by the governor. Do you  
20 know when it was that the governor had finally -- or had  
21 determined that Mr. Orr would be the candidate he nominated?

22 A I was asked about the exact date, and I did not recall  
23 the exact date. And I would say that I don't recall the  
24 exact date where the governor was involved in saying this is  
25 my person either.

1 MS. BRIMER: Could we see Exhibit 807?

2 BY MS. BRIMER:

3 Q And I believe, Mr. Baird, this exhibit has already been  
4 admitted into evidence. You'll see midway down there's an e-  
5 mail from you to Mr. Orr. Do you see that?

6 A Yes.

7 Q That's dated February 12th; correct?

8 A February 12th, yes.

9 Q All right. And if you look at the second page or  
10 perhaps -- yeah. We'll look at the second page. There's a  
11 sentence in that very top paragraph, "Anyway, I need you to  
12 clue me in" -- "to clue me in you are" -- if -- I believe  
13 you're missing the word "if" -- "if you are feeling  
14 differently because the boss" -- does the boss refer to the  
15 governor --

16 A In this context, I think it did.

17 Q -- all right -- "and his team are already arranging for  
18 the church and pastor, and I need to talk them off the ledge  
19 if you tell me we are misreading the relationship." So was  
20 it by at least -- was it by February 12th that the governor  
21 had determined -- can you interpret from this that the  
22 governor had determined that Mr. Orr would be the candidate  
23 he nominated?

24 A I think the governor had determined by this point that  
25 subject to further due diligence and research that he would

1 be very comfortable with this individual as his nomination.

2 Q Were you aware that after February 12 Mr. Orr continued  
3 to share the e-mails that you and the governor had shared  
4 with him with members of his team at Jones Day?

5 A Not at the time.

6 Q Have you since learned that?

7 A I believe I've seen some e-mails since then, yes.

8 Q Was Mr. Orr the only candidate that the governor  
9 nominated in connection with this -- the EM position?

10 A Nominated to the ELB?

11 Q Yes.

12 A Yes.

13 MS. BRIMER: I have nothing further, your Honor.

14 THE COURT: Thank you. We'll stop for lunch now and  
15 reconvene at 1:30, please.

16 THE CLERK: All rise. Court is in recess.

17 (Recess at 12:01 p.m. until 1:30 p.m.)

18 THE CLERK: All rise. Court is in session. Please  
19 be seated. Recalling Case Number 13-53846, City of Detroit,  
20 Michigan.

21 THE COURT: It appears everyone is here. You may  
22 proceed.

23 MS. PATEK: Good afternoon, your Honor. Barbara  
24 Patek on behalf of the Detroit public safety unions.

25 DIRECT EXAMINATION

1 BY MS. PATEK:

2 Q Good afternoon, Mr. Baird.

3 A Good afternoon.

4 Q Just a couple questions for you. You indicated in your  
5 testimony this morning that you had advised the governor to  
6 perhaps have some internal controls about what could go into  
7 the plan. Can you tell me what those internal controls that  
8 you advised were?

9 A There was really only one that was on my mind.

10 Q And what was that?

11 A That the governor reserved the right to approve decisions  
12 taken of a particular magnitude before they were executed.

13 Q When you say "decisions of a particular magnitude," can  
14 you explain what you mean by that?

15 A Proposed plan of adjustment kind of conditions of a  
16 material nature.

17 Q Are you talking about diminishment or impairment of  
18 certain obligations of the city?

19 A It could have been diminishment or impairment, but  
20 specifically I didn't have monetary notion in mind. I had an  
21 internal control of a secondary approval in mind. I can't  
22 speak for the others relative to their notion of  
23 contingencies.

24 Q So I take it those internal controls or contingencies  
25 were not directly related to the pension issues in the case?



1 A Not in my mind, no.

2 Q Last series of questions. You indicated also that at  
3 some point -- I think it was in June of 2003 (sic) -- the  
4 emergency manager had raised some concerns about the fees of  
5 the various professionals, and he consulted with you in that  
6 regard.

7 A I don't recall if it was -- if it was the emergency  
8 manager and the treasurer or just the emergency manager, but  
9 I do recall the conversation with the emergency manager was  
10 that he had not had an opportunity to talk with the members  
11 of the restructuring team, the external lenders, the  
12 professional firms, about their fee estimates, and that was  
13 something that really needed to be done prior to any  
14 potential filing.

15 Q And you said you put together some figures for him?

16 A I did. I put together some -- I put together an approach  
17 that suggested here are two different approaches that we  
18 might take in conversations with those individuals.

19 Q And who -- and for whom were you working at the time you  
20 put those figures together?

21 A Well, I was doing this at the request of Emergency  
22 Manager Kevyn Orr.

23 Q And did you see yourself as working at that point on  
24 behalf of the state or on behalf of the city?

25 A I actually saw that I continued to work on behalf of my

1 own company, but I'd been asked to take on a task, and I  
2 agreed to do that.

3 Q Okay. And did you see any conflict in that regard?

4 A No.

5 MS. PATEK: That's all I have. Thank you.

6 THE COURT: Anybody next? Questions from the state  
7 or the city?

8 MR. ELLSWORTH: No, your Honor.

9 MR. SHUMAKER: The city has no questions, your  
10 Honor.

11 THE COURT: Mr. Baird, you are excused. Thank you  
12 very much for your testimony today.

13 THE WITNESS: Thank you, your Honor.

14 (Witness excused at 1:33 p.m.)

15 MR. KING: Good afternoon, your Honor. Ron King  
16 with Clark Hill on behalf of the Retirement Systems. The  
17 next witness we're going to call is Brad Robins.

18 THE COURT: Step forward, please, sir, and before  
19 you sit down, please raise your right hand.

20 BRADLEY ROBINS, WITNESS, SWORN

21 THE COURT: Please sit down.

22 DIRECT EXAMINATION

23 BY MR. KING:

24 Q Good afternoon, Mr. Robins.

25 A Good afternoon.

1 Q For the record, will you please state your name and  
2 business address, please?

3 A Yes. My name is Bradley A. Robins. I'm a managing  
4 director at Greenhill & Company, 300 Park Avenue, New York,  
5 New York.

6 Q And, Mr. Robins, could you briefly describe for the Court  
7 your educational background?

8 A Sure. I have a BA in economics from Middlebury College  
9 in Middlebury, Vermont. I have a law degree from the  
10 University of Pennsylvania.

11 Q And where did you graduate from Middlebury College?

12 A 1986.

13 Q And when did you attend law school?

14 A University of Pennsylvania.

15 Q And when did you graduate from law school?

16 A 1990.

17 Q And for the benefit of the Court, we'd like to just go  
18 through your professional background and experience. After  
19 you graduated from law school, were you employed?

20 A Yes. My first job was as a law clerk to Judge Walter  
21 Stapleton on the Court of Appeals for the Third Circuit, U.S.  
22 Court of Appeals for the Third Circuit, and after --

23 Q And how long were you clerking?

24 A That was a one-year job. After that I was an attorney at  
25 Wachtell, Lipton, Rosen & Katz in New York in the creditors'

1 rights department.

2 Q How long were you employed at Wachtell?

3 A I was employed there about six or so years, little more  
4 than six years.

5 Q And what types of work did you do as an attorney at  
6 Wachtell?

7 A As an attorney at Wachtell, I did restructurings,  
8 bankruptcies, and financings along with leveraged buyouts.

9 Q When did you leave Wachtell?

10 A I left Wachtell in late 1998 or sometime in 1998,  
11 thereabouts.

12 Q And did you take another position at that point?

13 A I did. I went to the investment banking firm of  
14 Houlihan, Lokey, Howard & Zukin, and I joined the financial  
15 restructuring group there.

16 Q And what type of work did you do at Houlihan Lokey?

17 A There again it was on the banking side rather than legal,  
18 but I did restructurings, distressed M&A transactions,  
19 assignments like that.

20 Q Can you give us some examples of the types of assignments  
21 that you performed?

22 A We advised United Artists, the movie theater chain, when  
23 they went through bankruptcy, worked with some oil and gas  
24 companies doing out-of-court restructurings as well as  
25 bankruptcies.

1 Q And what type of work were you specifically doing?

2 A Well, I was a vice president -- a senior vice president,  
3 so I was kind of leading the execution team and overseeing  
4 the associates and analysts on the assignments.

5 Q When you say "execution team," for my benefit, what does  
6 that mean exactly?

7 A It means doing the day-to-day work on the assignments.

8 Q And how long were you at Houlihan Lokey?

9 A About two years, a little over two years.

10 Q And after you left Houlihan Lokey, where were you  
11 employed?

12 A At Greenhill & Company.

13 Q And that is your present employer?

14 A Yes, it is.

15 Q And what year did you start with Greenhill?

16 A I began in late 2000 or the beginning of 2001.

17 Q And generally what types of work were you performing at  
18 Greenhill?

19 A Very similar to Houlihan Lokey, so advising companies,  
20 investors, stakeholders in companies that were distressed, in  
21 and outside of court restructurings or companies looking to  
22 invest in distressed companies.

23 Q And can you give us a little more specific understanding  
24 of the types of work or the types of engagements that you're  
25 undertaking?

1 A Sure. A lot of the clients are companies, so advising  
2 companies who are recognizing or thinking about needing to  
3 restructure. Those have included Loral, for example, AT&T  
4 Canada, Refco, which was a commodities broker. We also  
5 worked with creditors. And another significant client over  
6 the years has been the Pension Benefit Guaranty Corporation,  
7 which is the sort of quasi governmental entity that  
8 guarantees -- insures private company pensions, and for them  
9 I advise them in connection with a number of big  
10 bankruptcies, American Airlines most recently, also --

11 Q Let me --

12 A Sorry.

13 Q Well, let me stop you there.

14 A Yep.

15 Q About how many engagements do you believe you've  
16 undertaken for the PBGC?

17 A The PBGC, maybe six, six or so.

18 Q And for my benefit, can you explain exactly what the PBGC  
19 does?

20 A Sure. I mean their role is to insure corporate pensions.  
21 In bankruptcy cases, if a company terminates the pension  
22 plan, the PBGC has to take on that -- take on the plan, so  
23 the role for the PBGC in a bankruptcy is to really --  
24 particularly in cases where companies are thinking about  
25 terminating the plans, work to due diligence, negotiate

1 pushbacks so they keep the plans if possible and, if they  
2 don't, figure out whether they can at least keep some, and  
3 then negotiate the treatment they would receive in the  
4 bankruptcy case if a plan is terminated.

5 Q Can you give us a specific example of where you were  
6 performing those types of services?

7 A Yeah. I mean the most recent is American Airlines, and  
8 American Airlines filed for bankruptcy a couple years ago,  
9 you know. And when they did, they announced pretty quickly  
10 they intended to terminate all the pension plans, so that was  
11 a pretty good example of working with PBGC both as a member  
12 of the creditors' committee but also to really diligence and  
13 negotiate over that, the treatment of the pensions in the  
14 plans.

15 Q Well, let me stop you there. Describe what you mean by  
16 "diligence and negotiate" with respect to the pension  
17 benefits.

18 A Okay. Well, you know, the question when American  
19 Airlines -- American said they couldn't afford the pensions  
20 anymore. They weren't affordable. One of the things that  
21 happens early on in a restructuring discussion usually is a  
22 company puts out a proposed business plan, so a big part of  
23 the early work is reviewing that business plan, diligencing  
24 that business plan, spending time with the leaders at the  
25 airline who run the different parts of the business that

1 generate those revenues, understand it, really ask questions  
2 and probe. Usually what ends up happening is changes are  
3 made to a company's business plan during that process, so,  
4 you know, that was the initial stage at American Airlines.  
5 Also negotiating and talking to other creditors about what  
6 the effect would be if the company did successfully terminate  
7 the plans and together make the case that they couldn't  
8 successfully do it if they tried and they --

9 Q I'm sorry. They could not successfully do it if they  
10 tried?

11 A Yes.

12 Q And why was that?

13 A Because we were working to make the case and show that  
14 they did have sufficient cash flows to afford the pension  
15 plans in that case.

16 Q And what was the ultimate outcome in the American  
17 Airlines matter?

18 A Ultimately, the plan that was confirmed keeps all the  
19 pensions. It hasn't consummated yet because they're awaiting  
20 the anti-trust trial with U.S. Airways, but the plan that's  
21 been confirmed has all the pension plans still in place.

22 Q And what was your specific role in that engagement?

23 A I led the Greenhill team that advised PBGC. We, you  
24 know, engaged in the negotiations on behalf of the business  
25 folks at PBGC and deeply involved in the financial diligence



1 of American's business plan.

2 Q Is it possible for you to quantify the number of  
3 restructurings that you'd been involved in in let's say the  
4 last five years?

5 A Not specifically, but it would be dozens I would say.

6 Q It would be enough so that if I asked you if you could  
7 define what your understanding of a proposal is that you  
8 could do it; is that right?

9 A Yes.

10 Q And how would you define a proposal in the context of the  
11 restructuring work that you performed?

12 A Well, a proposal would be a company or a debtor coming  
13 forward with some pretty specific changes it wanted to make  
14 to either debt or other obligations and laying out both the  
15 specific changes it wants and the reasons for that.

16 Q Along those same lines, in your experience, how would you  
17 define negotiations in the context of the restructuring work  
18 you performed?

19 MR. CULLEN: Objection, your Honor. Is there a  
20 point to having a lay witness define a common term?

21 MR. KING: This is his understanding of these terms,  
22 your Honor, in the context of his experience and his work in  
23 this industry.

24 THE COURT: I agree. I'll permit it.

25 THE WITNESS: Can you repeat the question?

1 BY MR. KING:

2 Q Sure. In your experience in the context of the  
3 restructuring work you've done, what's your definition or how  
4 would you define negotiations?

5 A Typically it would involve the initial proposal from the  
6 party in a restructuring who wants to make changes to the  
7 debt or other obligations it has, and then the creditors and  
8 other stakeholders reviewing that proposal, coming back with  
9 alternatives saying yes, no, or providing some other  
10 alternative, and then there's a back and forth. It's based  
11 on a combination of, you know, information that's available  
12 and business leverage and negotiations.

13 Q In your professional experience, have you developed  
14 proposals -- excuse me -- developed proposals addressing the  
15 affordability of pension benefits?

16 A Yes.

17 Q And so that would be similar to the work that you did for  
18 American, for example?

19 A Yes.

20 Q And in that same context, have you personally been  
21 involved in negotiations regarding the treatment of pension  
22 benefits?

23 A In a Chapter 11, yes.

24 Q So that's a good point. Have you ever had an engagement  
25 involving a Chapter 9 proceeding?

1 A I have not.

2 Q Your experience is limited to Chapter 11?

3 A Yes.

4 Q Now, by virtue of the fact that you're sitting here  
5 today, at some point you have been engaged in some capacity  
6 to participate in the bankruptcy proceeding or the Detroit  
7 restructuring matter?

8 A Correct.

9 Q Can you explain for the Court how you became involved in  
10 this matter?

11 A Yes. I was contacted this spring by an attorney, Bob  
12 Gordon, one of your partners, to ask if we'd be interested in  
13 pitching for the role of financial advisor to the Retirement  
14 Systems in contemplation of a potential restructuring of  
15 Detroit.

16 Q And when you were initially contacted, what was your  
17 understanding of the scope of that engagement?

18 A Well, my understanding -- it was certainly from the press  
19 clear there were issues financially in Detroit. I was also  
20 aware that they hadn't made some of the recent pension  
21 payments that they were obligated to make, so, you know, it  
22 was unclear exactly what the scope would be, but we expected  
23 it would involve a fair amount of diligence on the city's  
24 financial situation, and we expected there'd be negotiations  
25 with the city over the treatment at least of the payments

1 that hadn't been made and maybe other items and also maybe  
2 just advising the pensions' interest in the context of an  
3 overall restructuring, including potentially a Chapter 9.

4 Q But initially it was really to assist in what -- if I  
5 understand it correctly, was it to assist in what the  
6 Retirement Systems believed would be a restructuring  
7 negotiation on a going forward basis?

8 A Yes.

9 Q And you're aware that at least conceptually a Chapter 9  
10 had been discussed either in the media or elsewhere?

11 A Yes.

12 Q Was it your understanding that you -- that Greenhill was  
13 retained specifically to advise the Retirement Systems with  
14 respect to a Chapter 9 filing?

15 A No.

16 Q And what is your understanding of the scope of the  
17 testimony that you've been asked to provide today?

18 A My understanding is that I'm being asked to testify about  
19 whether there were negotiations that took place between the  
20 city and the Retirement Systems in advance of the Chapter 9  
21 filing.

22 Q And in your judgment, had any negotiation -- did any  
23 negotiations take place between the city and the Retirement  
24 Systems prior to the Chapter 9 filing?

25 A No.

1 Q You're familiar with the June 14, 2013, proposal for  
2 creditors?

3 A Yes.

4 Q And you're aware that there was a meeting that was  
5 conducted at the Detroit airport with respect to that  
6 proposal?

7 A Yes.

8 Q And did you attend that meeting?

9 A I did not.

10 Q Have you subsequently come to an understanding of what  
11 occurred at that meeting?

12 A Yes.

13 Q And what's your understanding?

14 A My understanding is that Kevyn Orr and others took the  
15 people who were there through a 120-page deck, and I'm not  
16 sure exactly in what detail, but really starting to make the  
17 case that the city was in serious financial issues and would  
18 want to engage in restructuring discussions with the  
19 creditors who were there.

20 Q And the deck you're referring to is the document that's  
21 titled "Proposal for Creditors"?

22 A Correct.

23 Q And have you personally reviewed that document?

24 A I have.

25 Q And have members of your team reviewed that document?

1 A Yes.

2 Q Is it possible to characterize how many hours you or your  
3 team may have spent analyzing the materials that were  
4 presented in that deck, as you described it?

5 A I mean the deck itself I'm sure we've each spent at least  
6 a few hours on it and then more diligence to the items behind  
7 it.

8 MR. KING: Can we look at Exhibit 43, page 109,  
9 please?

10 BY MR. KING:

11 Q And if I can turn your attention to the paragraph almost  
12 at the bottom referring to claims for unfunded pension  
13 liabilities.

14 A Yes.

15 Q See where I'm referring?

16 A Yes.

17 Q And you're familiar with that paragraph; correct?

18 A I am.

19 Q And would you consider this to be a proposal with respect  
20 to the unfunded pension liabilities?

21 A It may be a proposal for the unfunded liabilities, but I  
22 didn't consider it a proposal in terms of how to treat the  
23 pension plans overall.

24 Q There's a note in there that discusses underfunding of  
25 approximately \$3.5 billion.

1 A Yes.

2 Q Do you know what -- do you know what that is referring  
3 to?

4 A Yes. That's referring to the city's estimate of the  
5 underfunded actuarial accrued liability for -- combined for  
6 the two pension funds.

7 Q And do you know how that number was derived?

8 A I believe it was derived by Milliman running the math  
9 based on assumptions that representatives of the city gave  
10 it.

11 Q And do you have an understanding of how the pension  
12 liability is proposed to be treated as set forth in this  
13 proposal or in this document?

14 A Yes.

15 Q And what's that understanding?

16 A The understanding is that in this document it proposes  
17 that underfunding would be treated ratably with the other  
18 unsecured creditors, although, again, I think that's what it  
19 says. It's not entirely clear. The other groups on that  
20 page you see there's a bullet treatment, and it says what the  
21 treatment is. It doesn't say that here. But I think this is  
22 probably what it's trying to do. And it would propose that  
23 those groups share ratably in this note that is laid out in  
24 the proposal here.

25 Q Let me refer you back to the reference to the treatment

1 under the other bullet points. Your testimony is that there  
2 isn't, you know, a, quote, unquote, bullet point for  
3 treatment under the unfunded pension liabilities; correct?

4 A Correct.

5 Q And I'm sorry. What did you -- you thought there might  
6 be some significance with respect to that omission?

7 A No. I just note that although this may be a proposal for  
8 how to treat the underfunding, you know, it's not a hundred  
9 percent clear, and I'm just noting that, for example, it  
10 identifies treatment for all the other classes. It doesn't  
11 do so for the unfunded pension liabilities.

12 Q And your testimony was that the unfunded pension  
13 liability would be treated ratably. Can you explain what  
14 that means?

15 A Yeah. What it looks like, each line lists -- each  
16 category on this page 109 lists out an aggregate estimated  
17 claim amount for these different groups, and I believe this  
18 proposal suggests that those claims would each get their pro  
19 rata share of the new \$2 billion note that is proposed in  
20 this deck.

21 Q And what's your understanding of the \$2 billion note?

22 A You know, I guess it's sort of the city's opening shot.  
23 I mean I viewed it more as just a shot across the bow that  
24 they're looking to negotiate, which is why there's a hundred  
25 pages of information leading up to this. The note itself I



1 thought was not really a serious proposal but may be a  
2 placeholder.

3 Q Why didn't you think it was serious?

4 A You know, essentially, although it says it's a \$2 billion  
5 note, there's no maturity. It's really promising to pay \$30  
6 million a year for 20 years, but they're calling it a \$2  
7 billion note, and I just -- I didn't view that as a serious  
8 proposal.

9 Q When you say there's no maturity, there's no obligation  
10 for the city to pay?

11 A Correct.

12 Q And is there any income stream or security that would  
13 guarantee payment of the note?

14 A No. It does provide for annual interest at one and a  
15 half percent, and it has provisions for the note to collect  
16 on extra revenue that gets collected from asset sales or fund  
17 for blight removal, but there's no obligation for the city to  
18 pursue any of that or, you know, any incentive for the city  
19 to pursue any of that to pay the note.

20 Q Did you take that as a serious proposal for the  
21 creditors?

22 A No. I took it as the city sending -- putting the  
23 creditors on notice that it wanted to begin the process of  
24 having a discussion about a restructuring.

25 Q And did you attend a June 20th, 2014 (sic), meeting with

1 the city and its financial advisors?

2 A I did.

3 Q And who -- I'm sorry. Where was that meeting?

4 A It was in the Coleman Young Building.

5 Q And who attended that meeting?

6 A There were two meetings that I attended that day, one in  
7 the morning and one in the afternoon. One of the meetings  
8 was -- and the city was the host of both. Representatives of  
9 the city presented to the uniformed retirees in one and the  
10 nonuniformed retirees in the other meeting, and it was meant  
11 to, I believe, provide that group specifically more  
12 information on the healthcare proposal that had been made and  
13 to start to address, you know, their concerns the city had  
14 about the pension funds as they currently existed.

15 Q Did you attend both meetings?

16 A I did.

17 Q And were there any materials handed out at that meeting?

18 A There were.

19 MR. KING: Can we look at Exhibit 49, please? And  
20 we'll refer to page 21.

21 BY MR. KING:

22 Q Mr. Robins, do you recall seeing page 21 of the materials  
23 that were passed out at the June 20th meeting?

24 A Yes.

25 Q And what's your understanding of what's set forth in this

1 page?

2 A What is set forth -- this page followed a number of pages  
3 where the city kind of summarized some financial information  
4 to explain -- start to really explain its view that it needed  
5 to change the pension plans as they currently exist, and then  
6 what it stated is it concluded -- or near concluded with this  
7 saying that these are its objectives for restructuring in  
8 this case of the PFRS pension fund.

9 Q Would you characterize these objectives as a proposal?

10 A No.

11 Q And did you ever provide any feedback to the city or any  
12 of its professionals with respect to these objectives?

13 A The feedback really was, you know, when will the data  
14 room be open so we can start to do the work and do the  
15 information gathering we need to engage in a negotiation with  
16 you.

17 Q At the June 20th meeting, were there any negotiations  
18 between the Retirement Systems and the city or its  
19 professionals?

20 A No.

21 Q And there's been some prior testimony with respect to the  
22 data room, but can you explain to the Court your  
23 understanding of the data room and its function in the  
24 capacity of the Detroit restructuring?

25 A Sure. It's an electronic data room where the city has

1 loaded onto, you know, a virtual data room, as they call it,  
2 financial legal information about the city, its assets, its  
3 historical finances, you know, the business plan going  
4 forward and the back-up and build-up to that business plan.

5 Q Is the use of a data room a fairly common practice in the  
6 context of the restructuring engagements that you've been  
7 involved in?

8 A Yes.

9 Q And what's the benefit or the value of populating a data  
10 room with financial information?

11 A Well, it lets a debtor or in this case the city provide  
12 information to all of its creditors or the creditors it wants  
13 to -- needs to negotiate with in a pretty efficient manner  
14 and makes sure all the creditors are getting the same  
15 information at the same time.

16 Q Did you or anyone on your team -- let me back up. When  
17 did the Greenhill term first obtain access to the data room?

18 A I believe it was June 21st. I think it was just after  
19 these meetings.

20 Q And in the context of gaining access, Greenhill had to  
21 execute certain nondisclosure agreements and confidentiality  
22 agreements. Is that accurate?

23 A That is true.

24 Q And have you or members of your team accessed the  
25 information that's contained in the data room?

1 A Yes.

2 Q And when you accessed that information, did you come to  
3 an understanding of whether or not the information that was  
4 in the data room as of June 21st was complete?

5 A Yes, I did.

6 Q And what was that understanding?

7 A It was not complete.

8 Q And what did you find to be lacking?

9 A Lots of information on values of assets, different  
10 projections and build-ups, and it really is typical. A data  
11 room is loaded. People start looking. They ask questions.  
12 That leads to more requests for additional information, and  
13 that's a typical -- it's an iterative process, which is  
14 typical, and that's what's happened here and is ongoing.

15 Q In the data room, were there any proposals with respect  
16 to pension benefits?

17 A No.

18 Q You described an iterative process that would involve  
19 asking questions. Did you or anyone on your team at  
20 Greenhill subsequently ask the city or its professionals for  
21 additional information following your review of the  
22 information in the data room?

23 A Yes.

24 Q And which professionals particularly have you had contact  
25 with?

1 A At Greenhill or at --

2 Q At the city.

3 A At the city? The diligence questions mostly go through  
4 Miller Buckfire, the formal questions. The request is that  
5 formal lists be made and sent around. A lot of the  
6 conversations, though, also take place with Conway MacKenzie  
7 and, in addition, professionals from Ernst & Young.

8 Q Since June 21st, how often would you say that Greenhill  
9 has requested information from the city or its professionals?

10 A I would say formerly -- formerly -- sorry -- formally in  
11 writing maybe a half dozen times, but there's a lot of, you  
12 know, conversation that goes on pretty regularly as we try to  
13 work through that.

14 Q And by a conversation, I'm assuming that's your team  
15 picks up the phone and contacts someone from, say, Miller  
16 Buckfire, for example?

17 A Correct; correct.

18 Q And is that happening on a regular basis?

19 A Yes.

20 Q And for the most part, have the professionals of the city  
21 been responsive to your requests?

22 A They've been responsive. I think they had struggled at  
23 times to get information that we have asked them for, but  
24 they have been responsive in acknowledging the receipts  
25 and -- the receipt of our requests and trying to track it

1 down, I believe.

2 Q When you say that they've been frustrated, what do you  
3 mean by that?

4 A I think some of the information that's been requested --

5 MR. CULLEN: Objection, your Honor. He's  
6 characterizing somebody else's state of mind.

7 MR. KING: I'm just asking the witness whether --  
8 what his understanding was of the discussions that he's  
9 having with the professionals from the city, your Honor.

10 THE COURT: He can testify to what they said.

11 MR. KING: That's fair.

12 BY MR. KING:

13 Q What did they say, Mr. Robins?

14 A They have at times expressed -- I won't say frustration,  
15 but that they are having difficulty getting the information  
16 that we've asked them for.

17 Q Do you believe that prior to July 18th Greenhill was  
18 furnished complete information to fully evaluate what was  
19 laid out in the June 14 proposal to creditors?

20 A No.

21 Q Can you give a couple of examples of the type of  
22 information that you requested but did not receive prior to  
23 July 18th?

24 A I mean a major category is the value of assets. I mean,  
25 you know, there's two main sources of recovery for creditors

1 here. One is from cash flows, and one is from assets. And  
2 there's been very little information available on the value  
3 of assets, for example.

4 Q And did you attend diligence meetings on July 9th?

5 A I did.

6 Q And what were the nature of those meetings?

7 A Those meetings were conducted primarily by Conway  
8 MacKenzie and Ernst & Young, and it was to provide an  
9 opportunity for creditors and creditors' advisors -- you  
10 know, the audience was primarily the financial advisors for  
11 some of the different creditor groups -- opportunity for them  
12 to ask questions and engage in some discussion about how the  
13 ten-year projections were constructed and put together.

14 Q Where was that meeting conducted?

15 A That was held -- I believe it's called Cadillac Plaza in  
16 midtown here in Detroit.

17 Q And were there any proposals set forth at that meeting?

18 A No.

19 Q Were there any negotiations that occurred at that  
20 meeting?

21 A No.

22 Q Did you attend a meeting on July 10th with the city and  
23 its advisors?

24 A Yeah, several. The diligence meeting of July 9th carried  
25 over to July 10th, so that -- I was there till about one



1 o'clock, and then in the afternoon certain city advisors met  
2 with I guess the representatives of the retirees again, one  
3 meeting with the uniform, one nonuniform, but a smaller  
4 group.

5 Q And who was there on behalf of the city?

6 A At which meeting?

7 Q The smaller meetings that you're describing that occurred  
8 on the afternoon of July 10th.

9 A It was David Heiman and Evan Miller from Jones Day, Chuck  
10 Moore from Conway MacKenzie, and I think Gaurav Malhotra from  
11 E&Y was there as well.

12 Q At any of the meetings that you attended on July 10th,  
13 were there any proposals presented to you or your team?

14 A There were no proposals for treatment of the pensions.  
15 There was discussion about setting up a structure really to  
16 diligence -- I thought of it as to continue the diligence on  
17 pension issues.

18 Q Were there any negotiations at any of those meetings?

19 A No.

20 Q Do you think that prior to July 18th that the city had  
21 thought it presented a proposal to you to consider?

22 A No.

23 Q Why is that?

24 A There were at least two occasions, meetings I was at,  
25 where there was discussion specifically of OPEB and the

1 treatment of healthcare, and financial advisors to other  
2 creditors asked the city advisors, "Have you made a proposal  
3 as to pensions?" and the answer was no.

4 Q Just a couple more questions. Prior to July 18th, did  
5 the city or any of its professionals ever present to you or  
6 your team any scenario which did not contemplate the  
7 impairment or diminishment of pension benefits?

8 A No.

9 Q Could they have done so?

10 MR. CULLEN: Objection. Foundation, your Honor.

11 THE COURT: I'm not sure what the question means,  
12 could they have done so.

13 BY MR. KING:

14 Q Was there sufficient data prior to July 18th to come up  
15 with a proposal that didn't contemplate impairment or  
16 diminishment of pension benefits, in your judgment?

17 A I hadn't seen it. I don't know if they had it or not.

18 Q In your experience, do you believe that the 35 days  
19 between the June 14th meeting and the July 18th bankruptcy  
20 filing was a reasonable period of time for your team to  
21 evaluate data, perform the analysis that you deemed  
22 appropriate, and come up with solutions or proposals for the  
23 city's consideration?

24 A No.

25 Q And I assume the same answer is true for the 28-day

1 period that elapsed between the time Greenhill was provided  
2 access to the data room on June 21st and the filing of the  
3 bankruptcy on June 18th -- July 18th? Excuse me.

4 A That is correct.

5 Q So last question and important question. Throughout your  
6 entire experience in the process of working with the city and  
7 its advisors, were there ever any negotiations with respect  
8 to pension benefits?

9 A Ever or pre-petition?

10 Q Pre-petition.

11 A Pre-petition, no.

12 MR. KING: Thank you.

13 THE COURT: Thank you. Other questions for the  
14 witness?

15 MR. CULLEN: If I may, your Honor --

16 THE COURT: One second. We have Ms. Levine who  
17 wants to ask some questions.

18 MR. CULLEN: Oh, I'm sorry.

19 DIRECT EXAMINATION

20 BY MS. LEVINE:

21 Q Sharon Levine, Lowenstein Sandler, for AFSCME. Good  
22 afternoon.

23 A Hello.

24 Q You just testified that you didn't think the month and  
25 three or four days was sufficient time to negotiate a

1 proposal and come up with a consensual resolution; correct?

2 A Correct.

3 Q Do you believe it was -- one of the things the city seems  
4 to be contending is that it was impractical and it couldn't  
5 have been done no matter how much time you had. Do you  
6 believe, given a reasonable period of time, you could have  
7 come up with a proposal or a solution or a consensual  
8 arrangement with the city?

9 A Yes.

10 MS. LEVINE: Thank you.

11 MR. CULLEN: Good afternoon, your Honor.

12 CROSS-EXAMINATION

13 BY MR. CULLEN:

14 Q Good afternoon, Mr. Robins. I'm Thomas Cullen of Jones  
15 Day representing the city.

16 A Good afternoon.

17 Q I believe we met briefly in one of those big rooms a  
18 couple weeks ago.

19 A I believe that's right.

20 Q All right. A few questions for you.

21 MR. CULLEN: If I could have Exhibit 48, which is  
22 one of the document -- which is the other document from the  
23 June 20th meeting, the presentation with regard to the  
24 nonuniform retirees.

25 BY MR. CULLEN:

1 Q Do you see that, sir? Do you see it in front of you?

2 A I do, yeah.

3 Q Remember this document?

4 A Yes, I do.

5 Q Okay. And I'm going to direct you to -- my basic  
6 question is going to be with respect to this document, was  
7 the city presenting ideas for the restructuring that it  
8 wanted a response from you on in this document?

9 A Unclear. I mean this document clearly presents a  
10 proposal on healthcare. When it comes to pensions, it talks  
11 about objectives, and I think is this one possible ideas, so,  
12 you know, again, I viewed this, I think I said before, as  
13 part of the city wanting to kick off discussions, you know.  
14 Our reaction was when is the data room open because we need  
15 to start digging and understanding your position.

16 Q So let's flip through it just quickly.

17 A Sure.

18 Q Let's look at page 8. Eight. Here we go. That's what  
19 you talked about in terms of objectives for retiree  
20 healthcare restructuring; is that right?

21 A No.

22 Q That wasn't in the document?

23 A That's not what I was referring to.

24 Q Okay. But it is part of the document that was presented  
25 to you on this date; right?

1 A It is, yes.

2 Q Okay. And it set forth some objectives for the city for  
3 this process of restructuring, did it not?

4 A It does.

5 Q All right. And did you discuss those objectives?

6 A I did not.

7 Q Okay. And did you offer any ideas for different ways to  
8 address those objectives?

9 A No.

10 Q Okay. Let's look at the next page, page 9, for Medicare  
11 eligible retirees, proposed design solution. Do you see  
12 that, sir?

13 A I do.

14 Q And was that discussed at this meeting?

15 A It was discussed at the meeting, yes.

16 Q And what was your part of that discussion? What did you  
17 say?

18 A I listened.

19 Q You didn't say anything?

20 A I said nothing.

21 Q Okay. Did you understand the page?

22 A Yes.

23 Q Let's look at page 10 where it presents the rationale for  
24 that structure. Did you discuss with the city the rationale  
25 for that structure as presented in that meeting?

1 A I did not.

2 Q Okay. Let's look at page 11 where it says "proposed  
3 design solution." Was that presented at the meeting?

4 A It was.

5 Q Okay. And what was your response -- did you discuss it?

6 A No.

7 Q You just listened?

8 A Yes, I did.

9 Q Okay. And on page 12 where we talk about the rationale,  
10 did you discuss the rationale or take issue on the rationale?

11 A I did not.

12 Q Did you understand -- you understood what was being  
13 presented in those --

14 A I did. I understood a healthcare restructuring proposal  
15 was being made.

16 Q Okay. All right. So when we look at page 14 and --  
17 well, it's 13 and 14 for both. You understood that there was  
18 a proposed design solution being suggested for healthcare.

19 A Yes.

20 Q And you understood that in the course of this meeting as  
21 a whole, the city was conveying to you the message that it  
22 wanted to work cooperatively with the creditors on these  
23 issues; correct?

24 A Yes.

25 Q All right. And by "work cooperatively on those issues,"

1 it wanted you to engage in discussion of these ideas so that  
2 progress could be made; correct?

3 A I don't know. I'd be speculating.

4 Q Was that your understanding?

5 A Yes.

6 Q Okay. And as a matter of fact, on page 15 under the  
7 heading "Key Message," that's exactly what the city was  
8 telling you; correct?

9 A Correct.

10 Q Now, let's move on through the document to page 20, if we  
11 could, please. Twenty. Once had a trial where in the middle  
12 the whole system went down. The woman running it nearly had  
13 a heart attack, and there was mad copying going on in the  
14 halls. She nearly had to be sedated. You see this, plan  
15 freeze contributions, GRS --

16 A I do.

17 Q -- right?

18 A Yes.

19 Q And this was proposal of an idea with respect to -- and  
20 the impact of an idea or scenario on pension benefits;  
21 correct?

22 A I'm not sure if it was a proposal of an idea or an  
23 illustration of a scenario, but --

24 Q It was one or the other?

25 A I viewed it as an illustration of a scenario as they're



1 laying out their case.

2 Q And, again, this is something you just listened, you had  
3 nothing to say about.

4 A Correct.

5 Q All right. And if you look on the next page where it  
6 gets to possible GSR restructuring ideas -- no, no. Let's go  
7 to 22. Possible GRS restructuring ideas. You see that?

8 A I do.

9 Q Is that right?

10 A Yep.

11 Q And these were ideas that the city was putting forward --

12 A That is right.

13 Q -- restructuring the plan?

14 A Correct.

15 Q And we can agree that they're ideas and they're  
16 discussable ideas?

17 A Yes, we can.

18 Q And from your field, you understand these ideas and how  
19 you could discuss them; correct?

20 A Correct.

21 Q Because you had already had some exposure to the data  
22 here because you had full access to the systems actuary,  
23 Gabriel, Roeder; correct?

24 A Correct.

25 Q And so in order to get information about how the system

1 was actually being run and the actual liabilities of the  
2 system, you had firsthand knowledge of that; correct?

3 A Correct.

4 Q And there were no restrictions placed upon your access to  
5 Gabriel, Roeder?

6 A No.

7 Q Now, but again with respect to -- going back to 21 now  
8 for just a second, in terms of the objectives for the GRS  
9 restructuring, was there any discussion of those objectives?

10 A I don't recall specifically. I mean we were in a very  
11 large conference room. Questions were only accepted in  
12 writing on note cards. So I think, you know, it was really a  
13 presentation by the city, so it was not a small back-and-  
14 forth discussion.

15 Q And, again, you just listened?

16 A I did.

17 Q And after the meeting, with respect to all of these  
18 things that you just listened to --

19 A Yes.

20 Q -- at the meeting, with respect to the scenarios and the  
21 ideas of the structures and the rationale --

22 A Yep.

23 Q -- presented at this meeting --

24 A Yep.

25 Q -- did you pick up the phone and say, "Explain this to me

1 better"?

2 A I did not say that. I said, "When will the data room be  
3 open?" is what I said.

4 Q Okay. And even after the data room was open, as you  
5 indicated, this would be an iterative process --

6 A Absolutely.

7 Q -- by which you mean that more production yields more  
8 questions --

9 A Yes.

10 Q -- and so on and so on; correct?

11 A Yes.

12 Q All right. And, again, page 23 here, work cooperatively  
13 to equitably restructure GRS pensions consistent with the  
14 city's severe financial limitations, do you see that?

15 A Yes.

16 Q Did you understand again here consistent with your  
17 understanding of what was being attempted by the city on June  
18 14th that the city was trying to coax a response or ideas out  
19 of you; correct?

20 A Not clear to me at all really since, again, the data room  
21 wasn't even open. I viewed this as an opening salvo where we  
22 don't want to work with you, but the first step of that is  
23 getting the data room open, so --

24 Q Do you have your deposition there available? Do you have  
25 your deposition available?

1 A No.

2 Q Please.

3 MR. CULLEN: May I approach, your Honor?

4 THE COURT: Yes.

5 BY MR. CULLEN:

6 Q And if you look at page 46, items -- lines 2 through 6,  
7 where you were asked, "What did you understand the city's  
8 request for cooperation to mean?" and the answer was, "Well,  
9 I understood that they were looking to have negotiations at  
10 some point over the OPEB and the pension obligations."

11 MR. KING: Your Honor, objection. To the extent --  
12 to the best of my knowledge, all we have is a rough draft,  
13 uncertified copy of the deposition transcript today. As long  
14 as the witness doesn't mind answering or can answer the  
15 questions, I don't have a problem with proceeding. I just  
16 want to, you know, bring that to the Court's attention  
17 because I know the Court is sensitive to having the official  
18 record available.

19 THE COURT: Thank you, sir.

20 MR. CULLEN: Is it all right if I proceed, your  
21 Honor?

22 THE COURT: Yes.

23 MR. CULLEN: All right.

24 BY MR. CULLEN:

25 Q Would you agree that the Jones Day's generally --

1 attorneys in this meeting generally took an approach that,  
2 look, we think there is this problem, here's some possible  
3 ideas that we thought of, but we're going to want to get you  
4 to see or work cooperatively to equitably restructure these  
5 pensions consistent with the city's severe financial  
6 limitations? Do you agree with that, sir?

7 A I'm sorry. Were you just reading from the --

8 Q If you take a look at 46, 7 through 17.

9 A 46, 7 -- yeah. You're reading my answer there?

10 Q Yes.

11 A Yeah, I do agree with that.

12 Q Okay. All right. Now, as of this time and at no time in  
13 terms of the ideas that the city was coming up with and  
14 bouncing off you in this meeting, did you ever have any  
15 substantive response to any of these ideas?

16 A No, other than we really need to dig in to do the work on  
17 the diligence.

18 Q Okay. All right. Now, let's -- in terms of your  
19 relationship with your client throughout this period, did you  
20 ever have authority to negotiate any diminution or impairment  
21 of vested pension rights?

22 A No. I mean there was no specific proposal that I took  
23 back to them, so there's no reason they would have given me  
24 that.

25 Q Did you take these ideas back to them, the ideas we've

1 talked about in the January 20th proposal?

2 A Yes. We told them about the meeting, and some of the  
3 trustees were there, so they were aware of those ideas.

4 Q And did you ask for authority to discuss any of these  
5 ideas?

6 A No.

7 Q Did they ever give you authority to discuss any of these  
8 ideas?

9 A No.

10 Q These, I take it, are all ideas in which you have  
11 competence, training, and the expertise to address and  
12 discuss; correct?

13 A With sufficient information, yes.

14 Q Okay. And it's true, is it not, that with respect to  
15 vested pension benefits, it was your understanding that there  
16 would be no retreat or compromise beyond a hundred cents on  
17 the dollar unless and until there was no alternative  
18 whatsoever? Is that true, sir?

19 A I know it would be our starting point that the vested  
20 benefits should be unaffected for sure.

21 Q Did you ever indicate any willingness to move beyond that  
22 starting point?

23 A Probably not.

24 Q And did you, in fact, indicate affirmatively that you had  
25 no authority nor any intention of moving beyond that starting

1 point?

2 A I don't believe so.

3 Q Okay. Did members of your client in meetings before the  
4 date of filing indicate that position either to you or to  
5 representatives of the city?

6 A I don't know.

7 Q If I'll take you forward to the meeting on -- the small  
8 group meeting on July the 10th, I believe it was --

9 A Yes.

10 Q -- with representatives of Jones Day --

11 A Yes.

12 Q -- and I believe at that meeting the Jones Day lawyers  
13 were trying to set up a process to deal with your diligence  
14 problem, correct, among other things?

15 A Yes.

16 Q And they were trying to set up a four-step process;  
17 correct?

18 A Yes.

19 Q Do you remember the four steps?

20 A I believe so.

21 Q Do you?

22 A I believe I do, yes.

23 Q Could you tell us?

24 A I will try.

25 Q Okay.

1 A The proposed four steps were to first have the actuaries  
2 spend time together to see if they could agree on what the  
3 underfunded liability is. The second step was to have the  
4 financial advisors spend time working with each other to see  
5 if they could agree on how much cash was available to fund  
6 pension funds. The third step would be, in light of the  
7 results of the diligence on those first two, to see if  
8 parties could agree on whether or not any changes needed to  
9 be made to the pensions. And the last step would be if  
10 changes were required, what mechanisms could be put in place  
11 to restore benefits if things turned out better later on. I  
12 believe that is what they proposed.

13 Q And at that meeting, there was at least discussion in  
14 which you participated of the merits of that four-step  
15 process; correct?

16 A Correct.

17 Q And you took the viewpoint that deciding what was  
18 available in terms of assets or funding should precede  
19 looking at the amount of the underfunding; correct?

20 A Correct.

21 Q And you and representatives of the city argued the merits  
22 of the two different positions; correct?

23 A Correct.

24 Q And you didn't come to a conclusion at that meeting?

25 A That is correct.



1 Q Okay. Was it in your view that whether step one came  
2 first or step two came first, was that a deal breaker for you  
3 or your client?

4 A No.

5 Q All right. But, nonetheless, you had to go back to your  
6 client to get authority even for that; correct?

7 A Correct.

8 Q And the authority you were going to get from your client  
9 was in a meeting some eight days later?

10 A About --

11 Q Was to be --

12 A Yes.

13 Q -- in a meeting some eight days later?

14 A Yes.

15 Q Okay. And sometime during that eight-day period, were  
16 you feeling any sense of urgency about these negotiations at  
17 this time?

18 A No.

19 Q Okay. And during this eight-day period, your client  
20 decided to file a suit against the city, the state, the  
21 governor, and the financial manager; correct?

22 A I believe that's right, but --

23 Q Yeah. When did you know that they were going to file a  
24 suit with the stated objective in the suit filed July 17th  
25 that neither the governor nor the emergency manager either

1 inside or outside bankruptcy had any authority to impair any  
2 vested pension rights? That was the point of the suit, as  
3 you recall it; right?

4 A I believe that's correct, yeah.

5 Q All right. When did you know that they were preparing  
6 that suit?

7 A I don't know.

8 Q Was it before or after July the 10th?

9 A I believe it was after, but I'm not sure of that.

10 Q All right. Were you working out of the same offices as  
11 Clark Hill at some times during this engagement?

12 A At some times, yes.

13 Q Yeah. Did you ever become aware that they were preparing  
14 for this litigation while you were in their offices?

15 A No.

16 Q Did you ever discuss it with the lawyers for Clark Hill?

17 A After it was filed I think I did.

18 Q All right. So with respect to this lawsuit, was it your  
19 understanding that by virtue of either negotiations or to the  
20 law -- or through the lawsuit, that the -- that your client,  
21 the Retirement Systems, would exhaust every legal remedy  
22 before they would negotiate any diminution in vested pension  
23 rights? Was that your understanding?

24 A No.

25 Q All right. Tell me what you have that's inconsistent

1 with that understanding. What authority did you have pre-  
2 petition to address those issues, even to address ideas?

3 A Again, I don't know that I had any specific authorities.  
4 I didn't request it. The advice to my client was we need a  
5 lot more information before we're ready to engage on this.

6 Q Well, let's just take a for instance. This is a defined  
7 benefit -- the current plan is a defined benefit plan, is it  
8 not?

9 A It is.

10 Q And the city was proposing a defined contribution plan,  
11 was it not?

12 A Correct.

13 Q Were you ever asked to your -- by your client or did you  
14 suggest to your client that you could address a hybrid plan  
15 which maintained elements of both? Does that make sense to  
16 you as a concept, sir?

17 A It does, yes.

18 Q Okay. Within the range of your gifts and expertise to  
19 put together such a plan; correct?

20 A With some help from the actuaries, yes.

21 Q All right. And it was also within the range of your  
22 expertise to address the fourth point on the four-point  
23 program, which would be how to get back some of the lost  
24 pension funding that might have been lost in the early years  
25 of the reinvestment; correct?

1 A Correct.

2 Q All right. And prior to the petition date, did you ever  
3 address that in detail? Did you ever propose anything?

4 A Look, as I told you, where I wanted to start is  
5 affordability. All right. So the primary issue for us was  
6 getting together with the city, understanding the business  
7 plan, and seeing whether we agreed with their view they could  
8 afford it or not. We were nowhere on that, so the rest of  
9 this you're just -- you're getting ahead of yourselves.

10 Q Okay. Ms. Levine asked you how long you thought a proper  
11 negotiation process would take for this set of obligations  
12 for the city. Do you remember that question?

13 A I don't think that's what she asked, but --

14 Q Well, I'll ask you. How long do you think it would take?

15 A It's really a function of a lot of things, including  
16 information availability, so I don't know. I don't know.

17 Q Did you ever make a representation to the city that if I  
18 get "X" information, that I can -- we can clear this up in  
19 some finite amount of time?

20 A No.

21 Q So you at no point offered the city any finite  
22 negotiation path; correct?

23 A That's correct.

24 Q All right.

25 MR. CULLEN: That's all I have, your Honor.

1 THE COURT: Any other questions for the witness?

2 MR. KING: Just a couple, your Honor.

3 THE COURT: Go ahead, sir.

4 REDIRECT EXAMINATION

5 BY MR. KING:

6 Q Mr. Robins, in your engagement with the Retirement  
7 Systems, have you been asked to take a direct role in  
8 evaluating healthcare benefits for retirees?

9 A No.

10 MR. CULLEN: I was just going to direct him to pre-  
11 petition, so -- but if it's no, it's no.

12 THE WITNESS: No.

13 BY MR. KING:

14 Q You're not -- you haven't been asked to evaluate OPEB at  
15 all with respect to retiree benefits?

16 A Correct.

17 THE COURT: The questions were focusing on pre-  
18 petition, please.

19 MR. KING: Pre-petition.

20 THE WITNESS: Understand.

21 BY MR. KING:

22 Q And your testimony was that you believe Greenhill first  
23 had access to the data room on June 21st?

24 A Correct.

25 Q And at any time prior to the filing of the petition, did

1 you feel you had sufficient information to make any  
2 meaningful proposal to your client?

3 A No.

4 Q And on the July 10th meeting you just testified regarding  
5 the four-step process, do you recall that testimony?

6 A Yes.

7 Q As of July 10th, did you believe that you had sufficient  
8 data or information to meaningfully respond to that four-step  
9 process?

10 A Well, I viewed the process -- and I think the question  
11 from Jones Day characterized it this way, I agree -- as a  
12 process really to address the diligence issues around -- the  
13 diligence issues around pension issues.

14 Q At that July 10th meeting, did you have or gain an  
15 understanding of what the city's position was relative to the  
16 treatment of pension benefits going forward?

17 A Not specifically, no.

18 Q Did you understand their position to be that in all  
19 circumstances there had to be an impairment or diminishment  
20 of those pension benefits, at least as presented as of July  
21 10th?

22 A Well, I think they made it clear that they needed some  
23 sorts of changes, and, you know, consistent with the  
24 materials from June 20th, they had some different ideas they  
25 had in mind, but they didn't have a specific proposal.

1 Q Can you engage in meaningful negotiations in a  
2 restructuring setting without an overall asset picture of the  
3 restructuring entity, the City of Detroit in this case?

4 A Not very effectively, no.

5 Q At any time prior to the pension systems filing its  
6 lawsuit on July 17th, did anyone from the pension systems  
7 ever tell Greenhill to cease and desist discussions, phone  
8 calls, e-mails, with the city or any of the city's  
9 representatives?

10 A No.

11 MR. KING: Nothing further, your Honor.

12 THE COURT: Any further questions?

13 MR. CULLEN: No redirect, your Honor.

14 THE COURT: Thank you, sir. You may step down, and  
15 you are excused.

16 THE WITNESS: Thank you.

17 MS. LEVINE: Your Honor, sorry.

18 THE COURT: I'm sorry.

19 MS. LEVINE: Just a couple.

20 THE COURT: Oh, I'm sorry. Yes. You're not  
21 excused.

22 REDIRECT EXAMINATION

23 BY MS. LEVINE:

24 Q Just going back to the colloquy with regard to what was a  
25 reasonable period of time --

1 A Yes.

2 Q -- in the American Airlines case, for example, that was a  
3 complex pension issue; correct?

4 A Yes.

5 Q And at the time that the company filed, the debtor's  
6 position was that the pensions were going to be terminated;  
7 correct?

8 A Correct.

9 Q And within the time period -- it took, in fact, less than  
10 the time period it took for that company to run through its  
11 1113 process, you had -- the PBGC already negotiated and  
12 resolved and entered into a settlement agreement to resolve  
13 the pension issues; is that correct?

14 A I believe that is correct, yep.

15 Q Okay. Going back to United Airlines, Greenhill was also  
16 a financial advisor in that case as well; correct?

17 A Correct.

18 Q And the pension issues were resolved also within a  
19 relatively -- one-, two-, maybe three-month period of time;  
20 correct?

21 A I honestly don't recall the timing on that, Sharon.  
22 Sorry.

23 Q All right. Thank you.

24 A Okay.

25 THE COURT: All right, sir. You are excused. Thank



1     you.

2                 THE WITNESS:   Thank you.

3                 (Witness excused at 2:34 p.m.)

4                 MS. PATEK:    Good afternoon, your Honor.   Barbara  
5     Patek on behalf of the public safety unions, and at this time  
6     the public safety unions call Mary Ellen Gurewitz.   And can I  
7     just check to make sure our exhibit book is up here?

8                 THE COURT:    Yes.

9                 MARY ELLEN GUREWITZ, WITNESS, SWORN

10                THE COURT:    Please sit down over there.

11                MS. PATEK:    Your Honor, if I might approach again,  
12     it doesn't look like the book --

13                THE COURT:    Yes.

14                               DIRECT EXAMINATION

15     BY MS. PATEK:

16     Q     Good afternoon.   Can you state your name, please?

17     A     Mary Ellen Gurewitz.

18     Q     And can you briefly tell the Court what it is you do for  
19     a living?

20     A     I'm sorry.   What?

21     Q     What it is you do for a living.

22     A     Oh, I'm an attorney with Sachs Waldman.

23     Q     And what kind of law do you practice?

24     A     Union side labor law and political and election law.

25     Q     And how long have you been an attorney?

1 A Since 1974.

2 Q Can you give us a very brief overview of your education  
3 and professional background?

4 A I graduated from the University of Michigan in 1965 and  
5 from Wayne Law School in 1974. I then clerked for Judge  
6 James Churchill in the Eastern District of Michigan, and then  
7 from 1975 through 1979 I was an attorney with the National  
8 Labor Relations Board. And then I joined the law firm that  
9 I'm with now.

10 Q And in that capacity, do you represent the Detroit Police  
11 Command Officers Association?

12 A Yes, I do.

13 Q And what is the Detroit Police Command Officers  
14 Association?

15 A It's a bargaining unit consisting of the commanders and  
16 captains in the Detroit Police Department.

17 Q And for how long have you represented the Detroit Police  
18 Command Officers --

19 A My office has represented them since about 1995, and I  
20 have been their principal attorney since, I believe, 2003.

21 Q And what kind of matters do you handle for the DPCOA?

22 A The whole gamut of representation of a labor union, and  
23 that has included grievance arbitration, negotiation. I did  
24 an Act 312 for the DPCOA, so whatever arises where they need  
25 representation.

1 Q I want to talk for a moment about Act 312. What are Act  
2 312 proceedings?

3 A Act 312 is the statute called compulsory arbitration for  
4 police and fire disputes, compulsory labor arbitration, so it  
5 is a supplement to the Public Employment Relations Act. And  
6 when parties are unable to resolve their contract to reach  
7 agreement on a collective bargaining agreement, they can  
8 submit the dispute for compulsory arbitration. It is  
9 available only to police and fire.

10 Q And to your understanding, is there a reason for that?

11 A Because of the importance of public safety and because  
12 they have no right to strike, it is a way to resolve their  
13 disputes.

14 Q And how are Act 312 proceedings triggered?

15 A They are triggered when either the employer or the union  
16 files a request for Act 312 with the Michigan Employment  
17 Relations Commission.

18 Q And is there a state agency that oversees Act 312  
19 proceedings?

20 A Right. It is the Michigan Employment Relations  
21 Commission. We call it MERC.

22 Q Ms. Gurewitz, I'd like you to take a look at in the  
23 exhibit book that I handed you at the start of your testimony  
24 Exhibit 718 and 719. We'll start with 718.

25 A All right.

1 Q Okay. Can you identify for the record what 718 is,  
2 please?

3 A Yeah. 718 is a MERC decision which issued in June of  
4 this year. Do you want to know the substance of it?

5 Q Not yet. Are MERC opinions such as Exhibit 718 public  
6 records?

7 A Yes, they are.

8 Q And are they matters on which the Michigan Employment  
9 Relations Commission has a legal duty to report?

10 A Yes.

11 Q And as far as you know, are they maintained as public  
12 records by the State of Michigan and by the Michigan  
13 Employment Relations Commission?

14 A Yes, they are.

15 Q And are they available to anyone who wants to access them  
16 on the state website?

17 A Yes, they are.

18 MS. PATEK: Your Honor, at this time I would move  
19 for the admission of Exhibit 718.

20 MS. KOVSKY-APAP: Your Honor, we object on the  
21 grounds of relevance and hearsay.

22 THE COURT: The objections are overruled. The  
23 document is admitted. What was the number again, please?

24 MS. PATEK: 718.

25 (Exhibit 718 received at 2:40 p.m.)

1 BY MS. PATEK:

2 Q And, Ms. Gurewitz, if you could take a look at Exhibit  
3 719.

4 A Yes.

5 Q Is that also a MERC opinion?

6 A Yes, it is.

7 Q And if I were to ask you the same series of questions  
8 about its status as a public record, would your answers be  
9 the same?

10 A Yes.

11 MS. PATEK: Your Honor, at this time we'd move for  
12 the admission of Exhibit 719.

13 MS. KOVSKY-APAP: Your Honor, the same objections.

14 THE COURT: All right. The objections are  
15 overruled. Exhibit 719 is admitted.

16 (Exhibit 719 received at 2:41 p.m.)

17 BY MS. PATEK:

18 Q I want to ask you some general questions regarding your  
19 knowledge and understanding with respect to issues related to  
20 the DPCOA that they've had during the time you've been  
21 representing them. First of all, have you represented the  
22 DPCOA with regard to negotiations related to pension and  
23 healthcare?

24 A Pension and healthcare are always subjects for collective  
25 bargaining, so in negotiations we have certainly addressed

1 those issues.

2 Q And as a result of your representation of the DPCOA in  
3 that capacity, do you know whether or not through their  
4 employment with the city DPCOA members are entitled to Social  
5 Security?

6 A They are not.

7 Q And do you know whether or not they are entitled to  
8 Medicare?

9 A People became entitled to Medicare or it became mandatory  
10 for contributions to be made for Medicare in 1986, so anyone  
11 hired before 1986 is not Medicare eligible.

12 Q And what impact does that have on DPCOA members upon  
13 their retirement?

14 A Well, they are -- assuming that they were hired before  
15 1986, they are not eligible at the time they retire and they  
16 will never be eligible for Medicare, and Social Security is  
17 also unavailable to them, so their entire retirement income  
18 comes from the pension system.

19 Q And in the event that a DPCOA member suffers a either  
20 duty- or nonduty-related disability, can you tell the Court  
21 whether or not such individuals are eligible for Social  
22 Security Disability?

23 A They are not.

24 Q And do you have an understanding as to the basis on  
25 which -- well, strike that. Do you know whether or not the

1 same rules with regard to Social Security and Medicare apply  
2 to the other Detroit public safety unions; that is, the fire  
3 fighters, the Police Officers Association, and the Police  
4 Lieutenants and Sergeants Association?

5 A Yes. Exclusion from Social Security is for police and  
6 fire employees.

7 Q Do you have an understanding as to the rationale for  
8 excluding police and fire from Social Security?

9 A I think early on Social Security did not -- was not  
10 available or did not cover employees of state and municipal  
11 governments at all, and then gradually there were amendments  
12 to the statute so that more people were brought under its  
13 coverage. It is -- there are certainly statements in the  
14 legislative history and in the legislation itself that says  
15 that the exclusion from Social Security is based upon the  
16 fact -- or occurs only -- can only occur when the employees  
17 are covered by a public retirement system which meets certain  
18 standards established by the IRS.

19 MS. KOVSKY-APAP: Your Honor, we object to this  
20 testimony. The witness is giving legal opinions. She was  
21 not called as an expert witness, and to the extent she's able  
22 to give facts testimony, this isn't within her personal  
23 knowledge. She's reciting the law.

24 THE COURT: No. The Court will permit it, but, Ms.  
25 Kovsky, I caution you that if you object to testimony, it's

1 better to do it before.

2 BY MS. PATEK:

3 Q Moving on, Ms. Gurewitz, do you recall the last Act 312  
4 proceeding in which you were involved on behalf of the DPCOA?

5 A Yes. We had hearings in 2009, and we got an Act 312  
6 award in January 2010.

7 Q And can you tell the Court when the last collective  
8 bargaining agreement with the City of Detroit applicable to  
9 the DPCOA expired?

10 A It actually expired in June 2009 so that the Act 312  
11 award that we got had already expired by the time that we got  
12 it, so it was for a period from 2005 through 2009.

13 MS. PATEK: Your Honor, at this time, I'd like to  
14 bring up Exhibit 717, which previously was identified by Mr.  
15 Malhotra has an agreement that was negotiated between the  
16 city and the DPCOA back in 2011, 2012. He identified the  
17 city's signature on the agreement. And I'd like to move for  
18 its admission.

19 MS. KOVSKY-APAP: Your Honor, we object on hearsay  
20 and relevance.

21 THE COURT: One second, please. Oh, can you put it  
22 back on the screen for me, sir? Thank you. The objection  
23 is overruled. The document 717 is admitted.

24 (Exhibit 717 received at 2:46 p.m.)

25 BY MS. PATEK:



1 Q Ms. Gurewitz, are you familiar with Exhibit 717?

2 THE COURT: Give me one second before you proceed.  
3 Ms. Gurewitz, could you do us a favor and sit back a couple  
4 of inches from the microphone? There you go. Thank you.  
5 Now you may proceed.

6 BY MS. PATEK:

7 Q Ms. Gurewitz, do you recognize Exhibit 717?

8 A Yes, I do.

9 Q And what is that?

10 A It is a tentative agreement that was reached between the  
11 DPCOA and the City of Detroit in about -- well, it's signed  
12 February 2012.

13 Q Do you know whether Exhibit 717 included -- was a  
14 concessionary agreement?

15 A Yes, it was.

16 Q And do you know whether those concessions included  
17 changes to pension?

18 A You know, quite frankly, I'm not sure.

19 Q Do you know whether Exhibit 717, while ratified by both  
20 parties, was ever implemented?

21 A It was not.

22 Q And why is that?

23 A It was rejected, as I understood it, by the State of  
24 Michigan.

25 Q And in that regard, between the negotiation of this

1 concessionary agreement and the appointment of the emergency  
2 manager on March 25th, 2013, did the DPCOA make any further  
3 effort to engage the city in collective bargaining?

4 A We did. After the rejection of the tentative agreement,  
5 we periodically sought to further negotiate an agreement  
6 because we had not had one for such a long time. In July  
7 2012 the city imposed new terms and conditions of employment.  
8 It was called the CET.

9 Q The city employment terms?

10 A Yes.

11 Q And as part of those city employment terms, was the  
12 DPCOA -- was one of the things that was eliminated was their  
13 right to just cause on termination?

14 A That's correct.

15 Q And that was under Public Act 4, is that correct, former  
16 Public Act 4 that the CET --

17 A Public Act 4 was in effect, and the CET was imposed. The  
18 city had no -- took the position that it had no obligation to  
19 bargain and that it could impose terms without negotiation.

20 Q And did there come a time when Public Act 4 was  
21 subsequently suspended?

22 A It was suspended in August of 2012.

23 Q And at the time of its suspension, did you or the DPCOA  
24 make any further effort to engage the city in negotiations  
25 with regard to terms and conditions of employment for the

1 DPCOA members?

2 A We did. The city, prior to the imposition of the CET,  
3 had actually itself initiated 312 proceedings, so when PA 4  
4 was suspended, we tried to resuscitate those proceedings.  
5 The city withdrew its request, and we then filed our own  
6 request for Act 312.

7 Q And did the process for Act 312 begin at that point in  
8 time?

9 A It did, and MERC appointed an arbitrator.

10 Q And can you tell us just very briefly what happened in  
11 those proceedings?

12 A We had a number of hearing days scheduled in March of  
13 2013, and prior to those hearings, the city approached us to  
14 negotiate. It was really the first time that they had  
15 negotiated with us in several years. And we had some fairly  
16 productive negotiations in March of 2013, and, in fact, we  
17 did postpone the hearings that had been scheduled. We were  
18 not able to reach an agreement, a complete agreement, and  
19 then the emergency manager was appointed.

20 Q And what happened once the emergency manager was  
21 appointed?

22 A Then our negotiations ceased.

23 Q And did the city take any action in regard to ensure that  
24 there were no further negotiations?

25 A Yeah. The city filed a motion to dismiss the Act 312

1 proceedings that the DPOA had -- excuse me -- the DPCOA had  
2 pending, and there were also -- there were motions that were  
3 heard by MERC to dismiss both the DPCOA Act 312, an Act 312  
4 that was pending for the Detroit Police Lieutenants and  
5 Sergeants Association, and an Act 312 that was pending for  
6 the Police Officers Association of Michigan, which  
7 represented the emergency services.

8 Q And was the result of that motion by the city the opinion  
9 that we previously identified as Exhibit 718?

10 A Yes, it is.

11 Q And that opinion was issued on June 14th, 2013?

12 A Yes, it did.

13 Q You were not involved in the meetings between the DPCOA  
14 and the city that began with the meeting of creditors at the  
15 airport on June 14th, 2013; is that correct?

16 A I was not.

17 Q And were you involved in any of the subsequent meetings  
18 with the city that took place on -- the record has  
19 established June 20th, July 11th, and July 10th of 2013?

20 A No, not prior to the bankruptcy.

21 Q Did you become involved at some point prior to the  
22 bankruptcy in advising the DPCOA with regard to the issues  
23 that were facing it as to the City of Detroit?

24 A Right. I recommended to the DCPOA and helped organize a  
25 coalition of the Detroit public safety unions -- that would

1 be the lieutenant and sergeants and the commanders and the  
2 DPOA and the fire fighters -- to retain bankruptcy counsel.

3 MS. PATEK: I don't have anything further, your  
4 Honor.

5 THE COURT: Thank you.

6 MS. KOVSKY-APAP: Deborah Kovsky-Apap on behalf of  
7 the city.

8 CROSS-EXAMINATION

9 BY MS. KOVSKY-APAP:

10 Q Ms. Gurewitz, it's nice to see you again. We met at your  
11 deposition. The DPCOA does not represent current retirees;  
12 is that correct?

13 A That's correct.

14 Q So the DPCOA would not be empowered to negotiate on  
15 behalf of current retirees; correct?

16 A That is correct.

17 Q And the DPCOA would not be authorized to enter into  
18 binding agreements on behalf of current retirees; correct?

19 A Correct.

20 MS. KOVSKY-APAP: Thank you. I have no further  
21 questions.

22 THE COURT: Any further questions of the witness?

23 MS. PATEK: One question.

24 THE COURT: Yes.

25 REDIRECT EXAMINATION

1 BY MS. PATEK:

2 Q Why is it that the DPCOA cannot bargain on behalf of  
3 current retirees?

4 A The statute provides that a union is authorized to  
5 represent employees for purposes of negotiating over wages,  
6 hours, and terms and conditions of employment, and retirees  
7 are not employees.

8 MS. PATEK: Thank you.

9 THE COURT: All right. You may step down. You're  
10 excused. Thank you very much.

11 (Witness excused at 2:53 p.m.)

12 MS. PATEK: Your Honor, at this time, the Detroit  
13 public safety unions call Mark Diaz.

14 MARK DIAZ, WITNESS, SWORN

15 THE COURT: All right. Please sit down. Before we  
16 proceed with questioning the witness, may I ask how many more  
17 witnesses?

18 MS. PATEK: I think this is it, your Honor. I don't  
19 want to speak out of turn, but I'm pretty --

20 THE COURT: Anyone else have any other witnesses?  
21 Any rebuttals for the city that you foresee?

22 MR. SHUMAKER: No, your Honor.

23 THE COURT: Or the state for that matter? All  
24 right.

25 DIRECT EXAMINATION

1 BY MS. PATEK:

2 Q Sir, can you state your name for the record?

3 A Mark Diaz.

4 Q By whom are you employed?

5 A The Detroit Police Department.

6 Q And are you employed by anybody else?

7 A Yes, I am.

8 Q And who is that?

9 A I am employed by the Detroit Police Officers Association  
10 as well as the Township of Holly.

11 Q And with respect to the Township of Holly, what do you do  
12 there?

13 A I'm a planning commissioner.

14 Q And with respect to -- well, first of all, what is the  
15 Detroit Police Officers Association?

16 A It's the collective bargaining unit that represents the  
17 police officers of the Detroit Police Department.

18 Q How long have you been employed by the DPOA?

19 A I've been employed by the DPOA since January 1st of 2013.

20 Q And how was it that you became employed by the DPOA on  
21 January 1st of 2013?

22 A I was elected by the members of the Detroit Police  
23 Officers Association.

24 Q To what office?

25 A To the position as president.

1 Q And how long have you been employed by the Detroit Police  
2 Department?

3 A Just under 20 years, since March 21st of 1994.

4 Q Can you tell me a little bit just briefly about your work  
5 historically with the Detroit Police Department?

6 A As a new police officer, I worked various positions,  
7 including patrol. I worked undercover operations. I worked  
8 in community relations. I worked in special operations,  
9 which essentially is the booster crew going after -- my main  
10 role was to investigate part one crimes and -- which is  
11 essentially major felonies, as well as apprehending suspects  
12 associated with those crimes. I've also been an instructor  
13 at the Detroit Police Academy for -- since -- well, for seven  
14 years.

15 Q And what do you teach, or what have you taught at the  
16 Detroit Police Academy?

17 A As an instructor at the Academy, I have taught the state  
18 computer systems. I was an administrator for that. I taught  
19 first-aid, CPR, AED. I taught officers to operate and use  
20 the department motorcycles as well as I taught cultural  
21 diversity and advanced police ethics.

22 Q And tell us a little bit about your educational  
23 background.

24 A Well, out of high school I began attending Schoolcraft  
25 College until I was hired by the Detroit Police Department



1     shortly thereafter.  Since then I've attended Oakland  
2     Community College, Wayne County Community College, and I've  
3     been enrolled studying accounting with the University of  
4     Phoenix for the last two years.

5     Q    And in addition to that course -- well, first, let me ask  
6     you this.  Do you have any affiliation besides the fact that  
7     you're a beneficiary with the Police and Fire Retirement  
8     System of the City of Detroit?

9     A    Yes.  I'm an elected trustee on the Police and Fire  
10    Retirement System board.

11   Q    And how long have you held that position?

12   A    Since July 1st of 2011.

13   Q    And have you taken any kind of continuing education in  
14   that capacity?

15   A    Yes, I have.

16   Q    And can you tell us what that was?

17   A    It ranges but specifically executive portfolio  
18   management.  I've taken that course at the Wharton University  
19   twice.

20   Q    And what is executive portfolio management?

21   A    Essentially, it gives the -- it's a very rigorous course  
22   that gives a trustee a basic foundation of the fundamentals  
23   of running a pension system and the -- again, a basic  
24   foundation for the various investments.

25   Q    You are not a finance expert, are you?

1 A By no stretch, no, I'm not.

2 Q And you are also not an actuary?

3 A No, I'm not.

4 Q As a member of the Detroit -- well, as a member of the  
5 Detroit Police Department, does the city contribute to Social  
6 Security on your behalf?

7 A No.

8 Q If you become disabled, are you entitled to receive  
9 Social Security Disability?

10 A No.

11 Q And is -- do you have an understanding as to whether or  
12 not your members are entitled to receive Social Security  
13 Disability?

14 A Not through the Detroit Police Department they are not.

15 Q And can you tell the Court how the issue of disability is  
16 addressed for DPOA members?

17 A With respect to officers who are injured in the line of  
18 duty?

19 Q Yes.

20 A Well, officers who are injured in the line of duty  
21 ultimately are -- at this point in time, they are carried in  
22 a disabled status and -- well, in essence, they receive a  
23 portion of their base pay, and, again, at this time they are  
24 also receiving medical benefits as well.

25 Q And how is that funded, to your knowledge and

1 understanding?

2 A Through the pension system.

3 Q I want to focus your attention on the time period  
4 beginning in late 2012, early 2013, and ask you this  
5 question. When was the election held that resulted in your  
6 being elected the president of the DPOA?

7 A As I recall, that was in September. It was either  
8 September or November of 2012.

9 Q And at the time of your election, were there ongoing Act  
10 312 proceedings relative to the DPOA?

11 A Yes.

12 Q And were those -- you became the president on January  
13 1st, 2013?

14 A That's correct.

15 Q Upon your election, did you do anything to familiarize  
16 yourselves with the ongoing Act 312 proceedings?

17 A As president elect, I began attending the 312  
18 proceedings.

19 Q And did you continue when you became the president in  
20 January of 2013 to attend and participate in those  
21 proceedings?

22 A Yes.

23 Q And what was the result of those proceedings?

24 A Ultimately the result was an arbitration award for the  
25 Detroit Police Officers Association.

1 Q And do you recall approximately when that award was  
2 issued?

3 A I believe it was March 25th or 26th of 2013.

4 Q Okay. I'm going to ask you -- there's a notebook of  
5 exhibits there, and if you look at -- I believe it is 706,  
6 707, and 708.

7 MS. PATEK: May I approach the witness for just a  
8 moment?

9 THE COURT: Yes.

10 BY MS. PATEK:

11 Q We'll start with Exhibit 706, and I know that's a rather  
12 voluminous exhibit, but if you can turn towards the back,  
13 you'll see on the last several pages -- come to the signature  
14 pages --

15 A Okay.

16 Q Okay. Can you identify -- well, strike that. First of  
17 all, is Exhibit 706 part of the arbitration award that was  
18 issued by the arbitrator in the DPOA's Act 312 proceedings?

19 A It appears to be, yes.

20 Q And with respect to the signature pages, do you recognize  
21 the signatures on those pages?

22 A If I'm looking at the correct pages here, there are  
23 several.

24 Q Okay.

25 A And the --

1 Q Is one of them the signature of the arbitrator, George  
2 Roumell?

3 A Yes, it is.

4 Q And is one of them the signature of the city's  
5 representative? I believe it was a Mr. Schafer.

6 A Craig Schwartz.

7 Q Schwartz? And is one of them the DPOA's representative?

8 A Yes.

9 Q And that would be Mr. Iorio, I-o-r-i-o?

10 A Yes.

11 Q And if you could move forward to 707 and 708, and I'd ask  
12 you to take a look at those signature pages as well. And if  
13 you don't mind doing them both together, we can try for a  
14 twofer here.

15 A Okay. For 707 I see the same three signatures for Mr.  
16 Roumell, Mr. Schwartz, as well as Mr. Iorio. However, on 708  
17 I only see the signature for Mr. Roumell.

18 Q Okay.

19 MS. PATEK: Your Honor, at this time we would move  
20 for the admission of 706 and 707, which are the arbitration  
21 awards issued to the DPOA.

22 MR. STEWART: Your Honor, no objection other than  
23 we -- I assume if we ask the witness he would establish  
24 there's a public record foundation for these to deal with  
25 hearsay objections as you did with the previous witness, or

1 if you can represent that to the Court, that'll be fine.

2 BY MS. PATEK:

3 Q Is this record, Mr. Diaz, publicly available on the DPOA  
4 website?

5 MR. STEWART: Well, I think the actual issue is is  
6 it issued by a government agency pursuant to its charter.

7 MS. PATEK: I'm not sure it's --

8 MR. STEWART: That's the exception in the rule of  
9 evidence for it, not whether it's publicly available. Is it  
10 issued by a public body?

11 THE COURT: Okay. Counsel, again, I have to ask you  
12 to address the Court rather than each other.

13 MR. STEWART: All right.

14 MS. PATEK: Your Honor, this is signed by a private  
15 arbitrator. It is overseen and administered by MERC, as Ms.  
16 Gurewitz previously testified, and I believe it is a public  
17 record available to anybody, but I will --

18 THE COURT: Well, but it wasn't issued by a public  
19 body.

20 MS. PATEK: Well, it also, however, is part of a  
21 proceeding in which the City of Detroit, in fact,  
22 participated, had a representative sign off on and, as we  
23 heard Mr. Dillon testify earlier today, to his understanding,  
24 becomes part of the collective bargaining agreement between  
25 the City of Detroit and the DPOA, and I think that's an

1 additional basis on which it ought to be admitted.

2 MR. STEWART: Perhaps, your Honor, we'd have no  
3 dispute if we agree it's being introduced only for what it  
4 purports to say as opposed for any internal hearsay that it  
5 might contain.

6 MS. PATEK: I have no problem with that, your Honor.

7 MR. STEWART: In other words, its rulings --

8 THE COURT: All right.

9 MR. STEWART: -- holdings, or award. If that's  
10 acceptable, then we would not object to it.

11 THE COURT: With that limitation, 706 and 707 are  
12 admitted.

13 (Exhibits 706 and 707 received at 3:06 p.m.)

14 BY MS. PATEK:

15 Q To your knowledge, Mr. Diaz, did the city take any action  
16 with regard to the Act 312 award that we've been talking  
17 about?

18 A Yes.

19 Q Did it appeal a portion of the award?

20 A Yes.

21 Q And can you tell us about that?

22 A The city appealed a portion of the 312 award that spoke  
23 to a five-percent restoration for DPOA members which was to  
24 take effect January 1st of 2014.

25 Q And does that appeal remain pending?

1 A Yes.

2 Q And is it your understanding it's stayed by these  
3 bankruptcy proceedings?

4 A Yes.

5 Q I want to focus on the time period now after Mr. Orr's  
6 appointment as emergency manager. First of all, at or around  
7 that time, did you become aware that the City of Detroit was  
8 searching for a new police chief?

9 A Yes.

10 Q And can you tell the Court what, if anything, you did and  
11 in what time frame on behalf of the DPOA with regard to that  
12 search?

13 A In around March or April of 2013, I had learned of  
14 several individuals who had applied or shown interest in  
15 becoming the chief of police for the City of Detroit. One of  
16 the individuals I was not familiar with, I learned that he  
17 was the chief of police in Cincinnati. I then began, I  
18 guess, sporadically or no real method to the madness but  
19 contacting different police officers in Cincinnati and asking  
20 them questions about their chief.

21 Q Was that Chief Craig?

22 A Yes.

23 Q And what did you find out as a result?

24 MR. STEWART: Objection. Asks for hearsay.

25 BY MS. PATEK:



1 Q Well, let me ask you this. Did there come a point in  
2 time when you actually reached out to Chief Craig?

3 A Yes.

4 Q And did that happen prior to him assuming the job as  
5 chief of the City of Detroit Police Department?

6 A Yes.

7 Q And since he has become the chief of the City of Detroit  
8 Police Department, have you and your members reached out to  
9 him?

10 A Yes.

11 Q And to your knowledge, have the members of the other  
12 police unions done the same?

13 A Yes.

14 Q And in terms of -- I'm not talking about collective  
15 bargaining issues, but I'm talking about issues related to  
16 the management and restructuring of the Detroit Police  
17 Department. Have you participated actively in those efforts?

18 A Yes.

19 Q And do you consider that there has been a give and take  
20 and a sharing of ideas and exchanging of proposals in that  
21 regard?

22 A Yes.

23 Q Do you think that you are making progress in that regard?

24 A I do.

25 Q With regard -- and the next series of questions I'm going

1 to ask you are going to be going only up through the date the  
2 bankruptcy petition was filed on July 18th. With respect to  
3 that time frame and since the Act 312 arbitration award was  
4 issued by the city, has the city engaged the DPOA in any  
5 further negotiations with regard to terms of employment,  
6 healthcare benefits, anything of the like?

7 A You're referring to the time pre-petition?

8 Q Yes.

9 A No.

10 Q Did you -- we've heard a lot in this courtroom, and I  
11 know you, as the DPOA's representative, have sat through this  
12 part of -- part of the trial, but let me ask you this, first  
13 of all. With regard to your membership, are you -- since  
14 assuming the job of president -- and let's just take up  
15 through the date of the filing of the bankruptcy petition,  
16 have you been generally in touch with them on a day-to-day  
17 basis?

18 A Yes.

19 Q Do you have regular communications?

20 A Yes.

21 Q Do you have a sense as to -- as their president as to  
22 their morale?

23 A Yes.

24 Q Do you have a sense of the issues that are of concern to  
25 them?

1 A Yes.

2 Q And is the issue of pension and disability an issue of  
3 significant concern?

4 A Yes, it is.

5 Q Now, with regard to those issues, did you attend a  
6 meeting at the airport on June 14th, 2013, regarding the  
7 city's unveiling of a proposal for creditors?

8 A Yes, I did.

9 MS. PATEK: And if you could -- could I have Exhibit  
10 43, page 109?

11 BY MS. PATEK:

12 Q First of all, Mr. Diaz, with regard to the June 14th  
13 meeting for creditors, was there any statement by the city or  
14 its representatives as to whether or not that meeting was a  
15 negotiation?

16 A No.

17 Q And in terms of -- in terms of your particular interests,  
18 looking at page 109, I take it of particular significance is  
19 the claim for unfunded pension liabilities that we see on  
20 109?

21 A Yes.

22 Q And when you were at that meeting, first of all, were  
23 people allowed to ask questions verbally; that is, was there  
24 any back-and-forth discussion?

25 A No, not that I recall.

1 Q Do you recall at that particular meeting submitting any  
2 questions?

3 A I did not.

4 Q Did you review this document; that is, the proposal for  
5 creditors, and, in particular, page 109?

6 A Yes, I did.

7 Q Did you view what you saw on page 109 as a proposal to  
8 the DPOA?

9 A I did not.

10 Q And did you -- well, strike that. Did you attend  
11 subsequent meetings on June 20th, July 10th, and July 11th on  
12 behalf of the DPOA?

13 A I believe those were the dates, yes.

14 Q And were any of the -- at any of those meetings was there  
15 any statement by the city with regard to whether or not  
16 negotiations would take place at those meetings?

17 A I'm not entirely sure I can answer that question with a  
18 "yes" or "no."

19 Q Okay. Why not?

20 A With respect to whether at any of those meetings --  
21 excuse me -- it was portrayed to me as a union representative  
22 that these meetings were negotiations, at one of the meetings  
23 it was definitely portrayed to me that it was -- these were  
24 not negotiations.

25 Q And tell me how you came to understand that.

1 A I asked a question if, in fact, these meeting -- this  
2 meeting was a negotiation, and I was informed that it was  
3 not.

4 Q Subsequent -- or, well, as these meetings were  
5 proceeding, were you taking any action with regard to the  
6 restructuring issues facing the City of Detroit as the  
7 president of the DPOA?

8 A Yes.

9 Q Did there come a point in time when you began  
10 communicating with members of the other public safety unions  
11 and their executive boards?

12 A Yes.

13 Q And can you tell the Court approximately when that was?

14 A It was shortly after -- as memory serves, shortly after  
15 the June 14th meeting.

16 Q And did there come a point in time when you and the  
17 presidents of the other three public safety unions -- that  
18 is, the Detroit Fire Fighters, the Police Lieutenants and  
19 Sergeants Association, and the Detroit Police Command  
20 Officers Association -- decided as a group to reach out to  
21 the city?

22 A Yes.

23 MS. PATEK: And if I could have -- I believe it is  
24 704, and this is in evidence.

25 BY MS. PATEK:

1 Q Mr. Diaz, do you recognize Exhibit 704?

2 A I do.

3 Q And before we talk about this, I wanted -- I'm sorry to  
4 do this to you, but I want to step back to one point I just  
5 forgot to cover. In approximately May of 2013 and before the  
6 meeting of creditors, do you recall receiving correspondence  
7 from an attorney at Jones Day regarding pension issues?

8 A As I recall, yes.

9 Q And did that -- was it an inquiry to ask if you would  
10 represent the retirees who were former DPOA members?

11 A That's exactly what I remember, and I --

12 Q Did you respond promptly to that request?

13 A I did, yes.

14 Q And can you tell the Court what your response was?

15 A That I do not represent retirees. I represent active  
16 DPOA members and their future retirement benefits.

17 Q And is there anything unique with regard to your active  
18 employees with regard to some of them actually receiving, at  
19 least in an escrow account, retirement benefits while they're  
20 still active?

21 A Yes. There is a -- I don't want to use the word  
22 "hybrid," but there is an element of active employees who  
23 are, in fact, having a portion of their retirement set aside  
24 in an escrow account, and for all intents and purposes, in  
25 the view of the pension system, they are, in fact, receiving

1 a pension benefit under a form of a retirement status which  
2 is referred to as the deferred retirement option plan.

3 Q And as I understand it, that means that once they elect  
4 to DROP, D-R-O-P --

5 A Correct.

6 Q -- their retirement benefit is frozen at that level?

7 A That is correct.

8 Q And they cannot access it until they actually retire?

9 A Correct.

10 Q Going back to this letter on July 12th, this was sent to  
11 Jones Day on behalf of the four public safety unions; is that  
12 correct?

13 A Yes.

14 Q And you were indicating -- well, strike -- what was the  
15 purpose of this letter?

16 A Well, as pointed out in the first paragraph, the purpose  
17 was -- is a follow-up to the July 10th meeting with the city  
18 to discuss pension restructuring proposals.

19 Q And were the four public safety union presidents willing  
20 to attempt to engage the city in some kind of counterproposal  
21 or proposal with regard to pension benefits?

22 A I'm sorry. You're asking if we were prepared to do so?

23 Q I'm asking not whether you were prepared to do so but  
24 whether you were willing to do so at that time.

25 A Yes.

1 Q And you made a request to the city in that regard for  
2 some additional information?

3 A Yes.

4 Q And do you recall receiving a response from the city?

5 A I have not, no.

6 MS. PATEK: If we could put up 705.

7 BY MS. PATEK:

8 Q Mr. Diaz, does this -- looking at 705, does that refresh  
9 your recollection as to whether or not you ever received a  
10 response?

11 A I do not personally recall receiving this response.

12 Q That response is, however, from Jones Day?

13 A Yes, it is.

14 Q Thanking you for your strong cooperation?

15 A Yes.

16 Q Dated the day before the bankruptcy petition was filed?

17 A That's correct.

18 Q During the time period from -- you sent your letter on  
19 July 12th until July 18th, the date the bankruptcy petition  
20 was filed, did anyone from either the emergency manager's  
21 office or Jones Day reach out to you with regard to providing  
22 further information or talking more about restructuring  
23 proposals?

24 A For the sake of clarity, I personally did not send the  
25 letter to Jones Day on July 12th, but to follow up with the



1 remainder of that question, the answer is no.

2 Q Mr. Diaz, do you consider the services your members  
3 provide essential to the City of Detroit?

4 A They are.

5 Q Are you and your members committed to the City of  
6 Detroit's restructuring?

7 A Yes, we are.

8 Q And do you want to be a positive force in that process?

9 A Yes.

10 Q With respect to the Act 312 arbitration award -- well,  
11 strike that.

12 MS. PATEK: That's all I have.

13 THE COURT: All right. We'll take our afternoon  
14 recess now until 3:40, please. Before we do that, can I get  
15 an estimate on the length of closing arguments, please, on  
16 each side?

17 MR. BENNETT: Your Honor, I'm planning my opening  
18 statement to be about an hour and a half, and I don't know  
19 how much I will need on the back end. It will depend partly  
20 on how much time the objectors do so.

21 MR. SCHNEIDER: Probably 20 to 30 minutes for me.

22 THE COURT: Thank you, sir.

23 MR. MONTGOMERY: Your Honor, we've undertaken to  
24 sort of collect the estimates, and I think we're running  
25 about three hours for the objectors as a whole.

1           THE COURT: All right. In light of those estimates,  
2 it would be my intent to conclude court after the balance of  
3 the examination of this witness and start with our closing  
4 arguments tomorrow morning. And what did I say? 3:40,  
5 please.

6           MR. STEWART: Your Honor, my cross-examination is  
7 going to be extremely brief with this witness if you wanted  
8 me to just get it out of the way before the break and perhaps  
9 dispense with the need for a break and then return as the  
10 Court wishes.

11           THE COURT: Okay. Go for it.

12                           CROSS-EXAMINATION

13 BY MR. STEWART:

14 Q Good afternoon, Mr. Diaz. I'm Geoffrey Stewart of Jones  
15 Day.

16 A Good afternoon.

17 Q Just a few questions for you. You testified that with  
18 the exception of those active employees who had the -- I  
19 guess you called it the DROP or DROP's escrow arrangement for  
20 their pensions, your union does not represent retirees?

21 A That's correct.

22 Q You don't negotiate on their behalf?

23 A No.

24 Q You cannot bind them either?

25 A No.

1 Q Okay. Then one other thing.

2 MR. STEWART: Can you put up Exhibit 60, please?

3 BY MR. STEWART:

4 Q You, I think, were asked about various meetings that you  
5 attended. Do you remember a meeting that you attended on  
6 July 11 on the subject of healthcare?

7 A To narrow that down, there were two meetings we had on  
8 healthcare. There was one at the Coleman A. Young Municipal  
9 Building. Well, actually, they were both there.

10 Q Right.

11 A One was in the auditorium. One was in a smaller room.  
12 Could you narrow it down as to which room we're talking  
13 about?

14 Q You know, I can't.

15 A Okay.

16 Q Do you remember attending a meeting on the 11th where  
17 specific healthcare proposals were made to you?

18 A Yeah. With the specific date, I can't. I do not -- I  
19 can't give you that answer.

20 Q Could you look at Exhibit 60 and tell me if you've seen  
21 it before?

22 A I believe I have, yes.

23 Q Does it refresh your recollection as to the date of a  
24 meeting and what happened at the meeting?

25 A This document in and of itself does not refresh my

1 recollection as to which meeting we're referring to.

2 Q Do you remember a meeting, though, at which these  
3 healthcare options were presented to you as proposals by the  
4 city?

5 A As I recall, yes.

6 MR. STEWART: Thank you very much. That's all I  
7 have.

8 THE COURT: Any other questions for the witness?

9 MR. KING: I'm sorry, your Honor. This will take  
10 two minutes.

11 CROSS-EXAMINATION

12 BY MR. KING:

13 Q Ron King on behalf of the Retirement Systems. Good  
14 afternoon, Mr. Diaz.

15 A Good afternoon.

16 Q You testified that you also serve as a trustee of the  
17 Police and Fire Retirement System?

18 A Correct.

19 Q And in your capacity as a trustee, are you familiar with  
20 the operations generally of the Retirement Systems staff and  
21 the systems themselves?

22 A Vaguely, yes.

23 Q And do you have interaction with the staff members at the  
24 Retirement System?

25 A I do.

1 Q Are you aware of whether the Retirement System keeps a  
2 database of all the retirees of the City of Detroit?

3 A Yes.

4 Q And does the Retirement System maintain a website?

5 A Yes.

6 Q Does the Retirement System have the capabilities of  
7 reaching out to the Retirement Systems either through its  
8 database or by way of its website?

9 A Very easily, yes, it does.

10 Q Are you aware of any effort on the part of the city to  
11 ask the Retirement Systems to use its resources to contact  
12 retirees in the context of restructuring proposals?

13 A Not at all.

14 MR. KING: Thank you. Nothing further.

15 MR. STEWART: Just one question unless -- other  
16 questions?

17 RECROSS-EXAMINATION

18 BY MR. STEWART:

19 Q Did the city impede your ability to reach out to those  
20 retirees?

21 A For the purpose of --

22 Q Anything at all.

23 A Not to my knowledge, no.

24 MR. STEWART: Thank you.

25 THE COURT: Is that it then? All right. Sir, you

1 may step down. You are excused. Thank you for your  
2 testimony.

3 (Witness excused at 3:26 p.m.)

4 THE COURT: And we'll be in recess for the day, and  
5 we'll reconvene for our closing arguments tomorrow morning at  
6 nine o'clock.

7 THE CLERK: All rise. Court is adjourned.

8 (Proceedings concluded at 3:26 p.m.)

## INDEX

<u>WITNESSES:</u>	<u>Direct</u>	<u>Cross</u>	<u>Redirect</u>	<u>Recross</u>
Andy Dillon	5/16 48/61			
Richard Baird	66/77 80/94 108/111			
Bradley Robins	114/139	140	157/159	
Mary Ellen Gurewitz	161	173	173	
Mark Diaz	174	194/196		197

<u>EXHIBITS:</u>	<u>Marked</u>	<u>Received</u>
Exhibit 201		20
Exhibit 202		20
Exhibit 206	40	
Exhibit 438		63
Exhibit 458		106
Exhibit 460		100
Exhibit 706		183
Exhibit 707		183
Exhibit 717		168
Exhibit 718		164
Exhibit 719		165
Exhibit 836		94
Exhibit 840 (excerpt)		33
Exhibit 841 (excerpt)		25
Exhibit 872		92

I certify that the foregoing is a correct transcript from the sound recording of the proceedings in the above-entitled matter.

/s/ Lois Garrett

November 12, 2013

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Lois Garrett